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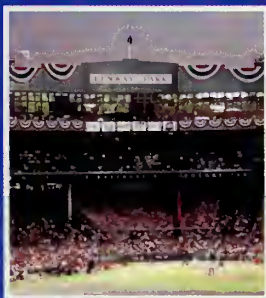


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2002

# BOSTON



## *Facts & Figures*

A Statistical Perspective on Boston's Government and its Population

*2002 Edition*

Research Bureau

*The Bureau would like to thank*  
*John Hancock Financial Services*  
*and the*  
*New England Aquarium*  
*for their support of this publication.*



**New England  
Aquarium**

*“...unless you have all the facts,  
you cannot make proper judgments  
about what is going on.”*

*- Harry S. Truman*

With President Truman's statement in mind, it is our pleasure to present the 2002 edition of *Boston Facts & Figures* – a publication intended to bring the facts to users that will aid in future decision-making. This publication is a continuation of 70 years of the Bureau's efforts to provide information on the operation of Boston's government and the people who live in the City.

As in previous editions, this year we have included data on Boston's population, spending and resources, workforce, schools, tax base and debt. This publication is a culmination of many months of gathering and refining information on Boston's government to ensure its reliability and comparability.

*Boston Facts & Figures* is intended to be a practical resource for those who follow Boston's government as well as policy makers. We believe it is a unique document, that in the past has reached well beyond the boundaries of the City of Boston to Washington D.C. and other major cities in the United States, as well as several cities in foreign countries. It has been used by companies seeking to locate or expand businesses in Boston as well as individuals wishing to relocate to Boston and current residents and nonprofit organizations needing core information about the City. We hope that this expanded edition will reach an even wider audience and that you will find this report of great interest and continuing use.

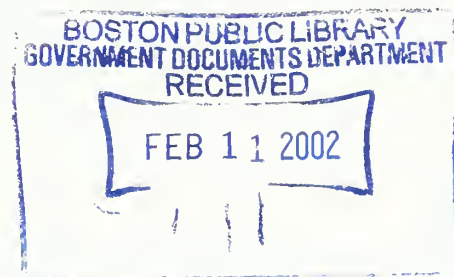
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*demographics*



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This section provides a wide variety of demographic information on Boston: its population, housing, employment, income, and other characteristics. Also included are highlights of basic tax factors affecting a corporation or individual living, working, or operating a business in the City of Boston. Please note that more information on Boston's demographics will be produced at a later date as information from the U.S. Census Bureau becomes available.

## POPULATION

Boston's total population in 2000 was 589,141, an increase of 15,500 people since 1990. The City's population represents 9.3% of the statewide population. Boston's population remained 48.1% male and 51.9% female. In 2000, 71.8% of the population was 44 years old and under, the median age was 31.1 years old. Individuals living in non-family households represented 51.9% of the total households while married-couple families represented only 27.4%. In Boston, 64.4% lived in rental housing, and 30.7% owned and lived in their own housing unit. Allston/Brighton once again recorded the largest number of residents, accounting for 11.8% of the total city population, followed by South Dorchester with 10.6% and Roxbury with 10.3%. When analyzed by race, the City's population was 49.5% White, 23.8% Black/African American, 14.4% Hispanic, 7.5% Asian/Pacific Islander, 0.3% Native American, 1.4% Other Single Race, and 3.1% fall into the Multi-Racial category. From 1990 to 2000, the number of White residents dropped by 46,951 while the Hispanic/Latino population rose by 23,170 people.



## CHARACTERISTICS

Continuing the trend of employment growth, the number of jobs in Boston increased by 10.0% from fiscal 1995 to 2000. The City's largest employment sector is Services at 43.6% of the total, followed by Finance, Insurance and Real Estate at 15.0%. Since fiscal 1995, Boston has experienced significant employment growth in the Agriculture/Fisheries (+78.8%), Contract Construction (+58.1%) and Banking/Financial Investment (+33.7%) sectors. Sectors that have seen a downsize in employment include: Insurance (-16.0%), Real Estate (-11.0%) and Government (-5.8%). Boston employment represented 29.1% of the total Boston Metropolitan Area employees. The average annual wage in Boston has jumped 42.4% since fiscal 1995 for a total of \$57,738 compared to a 40.0% increase to \$49,426 in the Boston Metropolitan Area. Unemployment in Boston in 2000 was 2.9%, the lowest rate since a high of 5.8% in 1994. During the first eight months of 2001, the unemployment rate has begun to grow, with an August rate of 4.3%.

## OFFICE SPACE & HOTEL ROOMS

Between 1995 and 2001, Boston added over five million square feet of office space to the market. The vacancy rate for office space in 1995 was 7.7% and hit a low of 2.4% in 2000. The second quarter of 2001 shows a vacancy rate that is creeping up to 4.9%. According to Meredith & Grew's Greater Boston Market Report, the average weighted asking rent in the City was \$52.32 per square foot during the second quarter of 2001, more than double the \$25.60 per square foot rate in 1995. The hotel occupancy rate in Greater Boston dropped by 6.1% from July 2000 (77.5%) to July 2001 (72.8%) based on a survey of 17,510 rooms. The average daily rate during this time dropped by 1.2% from \$190.87 in July 2000 to \$188.61 in July 2001.

## HOSPITALS & UNIVERSITIES

Boston is home to 21 short and long-term care hospitals. These hospitals have a capacity of 5,770 beds. As of January 2000, the occupancy rate for hospital beds was 75.6%, with an average full-time equivalent staffing of 9.4 per bed. On the education side, there are 41 public and private colleges and universities located in the Boston area. In the fall of 1999, Boston's full-time student population was 119,430. An additional 51,127 students were enrolled part-time. Based on total enrollment, Boston's largest university was Boston University (28,487), followed by Northeastern University (25,940).

## DEMOGRAPHICS

*City of Boston Demographic Summary  
2000 Census*

## POPULATION

<u>Sex</u>	<u>Number</u>	<u>Percent of Total</u>	<u>Age</u>	<u>Number</u>	<u>Percent of Total</u>
Male	283,588	48.1%	Under 18	116,559	19.8%
Female	305,553	51.9%	18 Years and Older	472,582	80.2%
<b>Total Population</b>	<b>589,141</b>	<b>100.0%</b>	Under 5 Years	32,046	5.4%
			5 to 9 Years	33,721	5.7%
			10 to 14 Years	32,553	5.5%
			15 to 19 Years	43,631	7.4%
			20 to 24 Years	70,084	11.9%
			25 to 34 Years	124,762	21.2%
			35 to 44 Years	86,420	14.7%
			45 to 54 Years	63,554	10.8%
			55 to 59 Years	22,746	3.9%
			60 to 64 Years	18,288	3.1%
			65 to 74 Years	31,154	5.3%
			75 to 84 Years	21,675	3.7%
			85 Years and Over	8,507	1.4%
			<b>Total Population</b>	<b>589,141</b>	<b>100.0%</b>
<b>Race [1]</b>	<b>Number</b>	<b>Percent of Total</b>			
White	291,561	49.5%			
Black/African American	140,305	23.8%			
Hispanic or Latino	85,089	14.4%			
Asian/Pacific Islander	44,280	7.5%			
Native American	1,517	0.3%			
Other Single Race	8,215	1.4%			
Multi-Racial	18,174	3.1%			
<b>Total Population</b>	<b>589,141</b>	<b>100.0%</b>			
<b>Massachusetts Population</b>		<b>6,355,568</b>			
<b>Boston as Percent of MA</b>		<b>9.3%</b>			

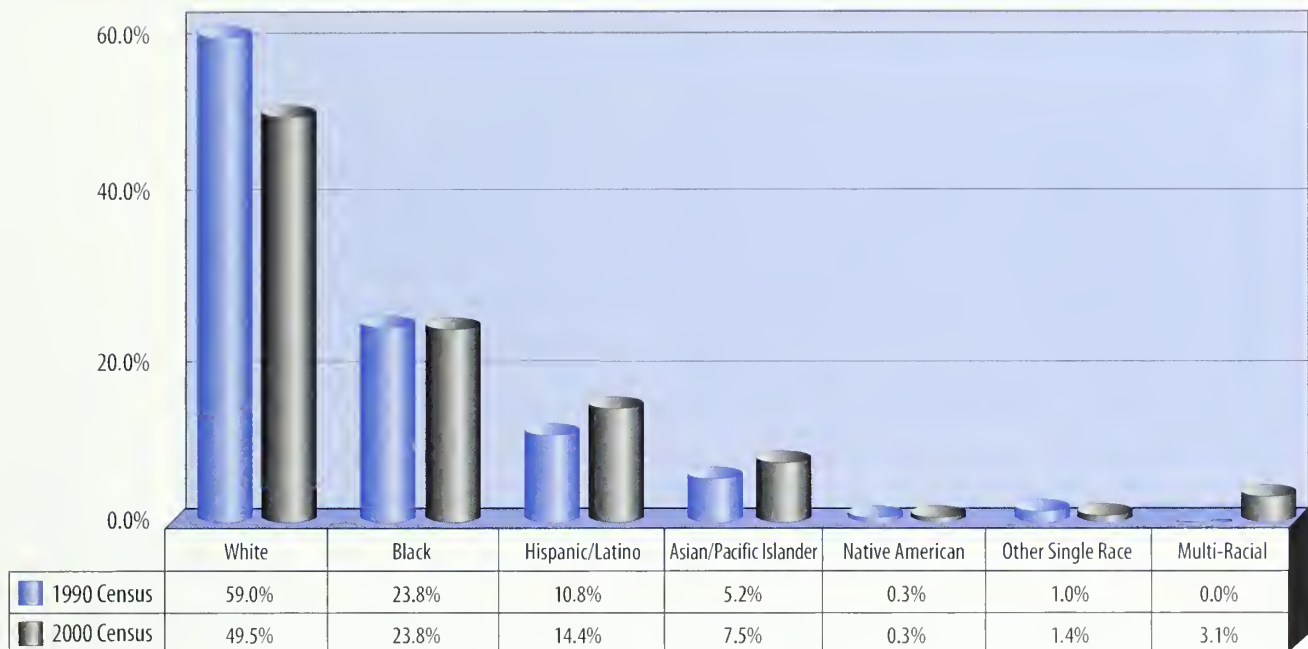
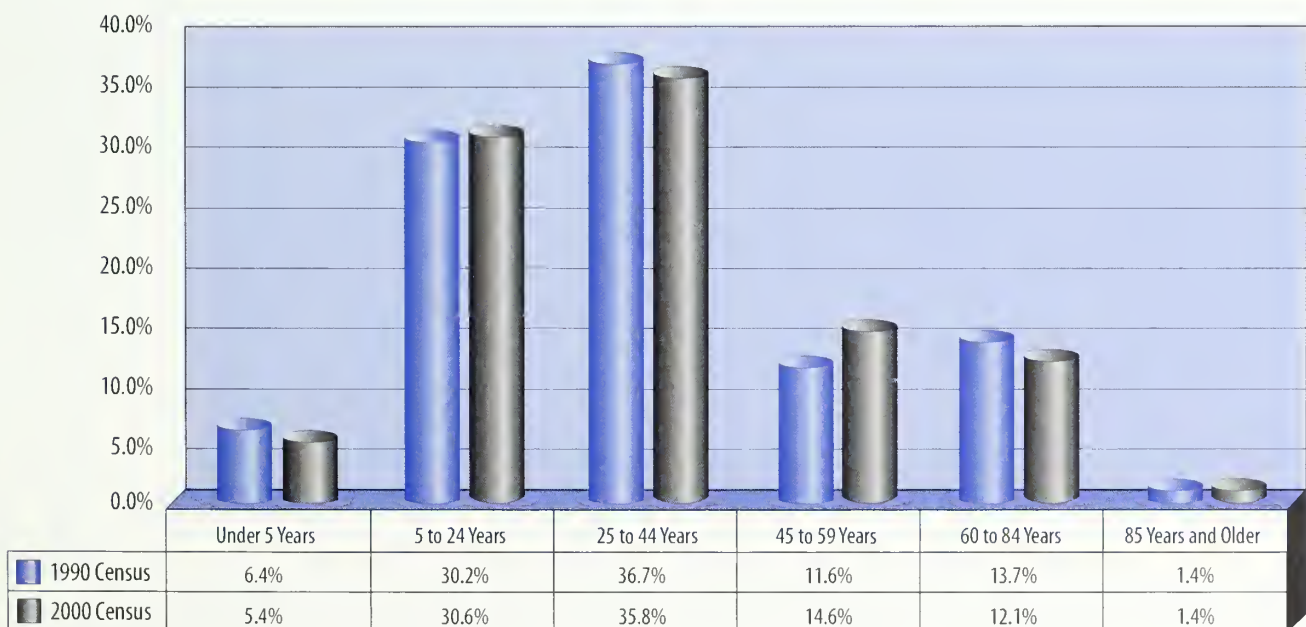
## RESIDENTIAL CHARACTERISTICS

<u>Households</u>	<u>Number</u>	<u>Percent of Total</u>	<u>Housing</u>	<u>Units</u>	<u>Percent of Total</u>
Married-Couple Families	65,747	27.4%	Owner Occupied	77,226	30.7%
Male Householder	9,983	4.2%	Renter Occupied	162,302	64.4%
Female Householder	39,366	16.4%	Vacant	12,407	4.9%
Non-Family Householder [2]	124,432	51.9%			
<b>Total Households</b>	<b>239,528</b>	<b>100.0%</b>	<b>Total Housing</b>	<b>251,935</b>	<b>100.0%</b>

[1] Hispanic population is included solely in Hispanic or Latino category. [2] Usually, non-related individuals living together.

Source: U.S. Census Bureau, 2000 Population Housing Characteristics and Boston Redevelopment Authority, Population Report

Prepared By: Boston Municipal Research Bureau

*Racial Distribution of Boston Residents*

*Age Distribution of Boston Residents*


Note: Multi-Racial is zero (0) because that category did not exist in the 1990 Census.

Source: U.S. Census Bureau and Boston Redevelopment Authority

Prepared By: Boston Municipal Research Bureau

**DEMOGRAPHICS**

*City of Boston Population Breakdown, 1990 and 2000  
By Neighborhood and Race [1]*

1990									
<i>Neighborhood</i>	<i>White</i>	<i>Black</i>	<i>Hispanic/ Latino</i>	<i>Asian/ Pacific Islander</i>	<i>Native American</i>	<i>Other Single Race</i>	<i>Multi- Racial [2]</i>	<i>Total</i>	<i>Percent of Total</i>
Allston/Brighton	51,395	4,650	6,413	7,371	109	346	0	70,284	12.3%
Back Bay/Beacon Hill	24,602	950	887	1,283	40	46	0	27,808	4.8%
Central Boston	15,982	641	725	4,285	27	9	0	21,669	3.8%
Charlestown	13,927	106	310	316	49	10	0	14,718	2.6%
Dorchester, North	13,186	4,964	3,600	1,604	114	1,600	0	25,068	4.4%
Dorchester, South	29,131	22,125	6,213	1,997	213	951	0	60,630	10.6%
East Boston	24,977	702	5,805	1,260	84	113	0	32,941	5.7%
Fenway/Kenmore	23,764	3,019	2,532	3,161	82	322	0	32,880	5.7%
Harbor Island [3]	N/A	N/A	N/A	N/A	N/A	N/A	N/A	640	0.1%
Hyde Park	21,686	6,561	1,303	311	68	56	0	29,985	5.2%
Jamaica Plain	20,202	7,927	10,587	1,977	120	182	0	40,995	7.1%
Mattapan	2,792	30,244	2,585	242	121	151	0	36,135	6.3%
Roslindale	25,494	2,590	3,761	1,015	46	53	0	32,959	5.7%
Roxbury	3,524	41,956	11,373	267	222	1,551	0	58,893	10.3%
South Boston	28,145	266	447	522	91	17	0	29,488	5.1%
South End	11,433	9,088	4,633	3,458	114	116	0	28,842	5.0%
West Roxbury	28,012	472	625	564	23	10	0	29,706	5.2%
<b>Total</b>	<b>338,252</b>	<b>136,261</b>	<b>61,799</b>	<b>29,633</b>	<b>1,523</b>	<b>5,533</b>	<b>0</b>	<b>573,641</b>	<b>100.0%</b>

2000									
<i>Neighborhood</i>	<i>White</i>	<i>Black</i>	<i>Hispanic/ Latino</i>	<i>Asian/ Pacific Islander</i>	<i>Native American</i>	<i>Other Single Race</i>	<i>Multi- Racial [2]</i>	<i>Total</i>	<i>Percent of Total</i>
Allston/Brighton	47,835	3,110	6,336	9,611	105	828	1,823	69,648	11.8%
Back Bay/Beacon Hill	22,654	792	1,099	1,620	38	79	439	26,721	4.5%
Central Boston	17,516	1,024	941	5,280	29	48	335	25,173	4.3%
Charlestown	11,946	539	1,764	761	26	20	139	15,195	2.6%
Dorchester, North	10,241	7,003	4,075	3,788	114	1,817	1,737	28,775	4.9%
Dorchester, South	19,012	26,432	6,493	6,066	236	2,124	2,977	63,340	10.8%
East Boston	19,078	1,177	14,990	1,553	71	440	1,104	38,413	6.5%
Fenway/Kenmore	24,737	2,137	2,559	4,977	70	192	930	35,602	6.0%
Harbor Island [3]	N/A	N/A	N/A	N/A	N/A	N/A	N/A	640	0.1%
Hyde Park	13,629	12,450	3,981	472	73	142	972	31,719	5.4%
Jamaica Plain	19,030	6,390	8,958	2,485	100	180	1,053	38,196	6.5%
Mattapan	1,428	29,018	4,716	347	113	229	1,635	37,486	6.4%
Roslindale	19,317	5,667	6,904	1,346	69	156	1,159	34,618	5.9%
Roxbury	2,742	35,441	13,827	355	239	1,725	2,329	56,658	9.6%
South Boston	25,327	741	2,244	1,166	79	41	367	29,965	5.1%
South End	12,780	6,422	4,773	3,358	94	117	695	28,239	4.8%
West Roxbury	24,029	1,718	1,309	1,090	58	75	474	28,753	4.9%
<b>Total</b>	<b>291,301</b>	<b>140,061</b>	<b>84,969</b>	<b>44,275</b>	<b>1,514</b>	<b>8,213</b>	<b>18,168</b>	<b>589,141</b>	<b>100.0%</b>
Change 1990 - 2000	(46,951)	3,800	23,170	14,642	(9)	2,680	18,168	15,500	
Percent Change 1990 - 2000	-13.9%	2.8%	37.5%	49.4%	-0.6%	48.4%	N/A	2.7%	

[1] Hispanic population is included solely in the Hispanic Latino category. [2] Not an option prior to 2000. [3] Harbor Island's population is not provided by race.

Source: U.S. Census Bureau and Boston Redevelopment Authority, Population Report

Prepared By: Boston Municipal Research Bureau



*City of Boston Population Breakdown, 1990 and 2000  
Percentage Distribution By Neighborhood and Race [1]*

1990								
<i>Neighborhood</i>	<i>White</i>	<i>Black</i>	<i>Hispanic/ Latino</i>	<i>Asian/ Pacific Islander</i>	<i>Native American</i>	<i>Other Single Race</i>	<i>Multi- Racial [2]</i>	<i>Total</i>
Allston/Brighton	73.1%	6.6%	9.1%	10.5%	0.2%	0.5%	0.0%	100.0%
Back Bay/Beacon Hill	88.5%	3.4%	3.2%	4.6%	0.1%	0.2%	0.0%	100.0%
Central Boston	73.8%	3.0%	3.3%	19.8%	0.1%	0.0%	0.0%	100.0%
Charlestown	94.6%	0.7%	2.1%	2.1%	0.3%	0.1%	0.0%	100.0%
Dorchester, North	52.6%	19.8%	14.4%	6.4%	0.5%	6.4%	0.0%	100.0%
Dorchester, South	48.0%	36.5%	10.2%	3.3%	0.4%	1.6%	0.0%	100.0%
East Boston	75.8%	2.1%	17.6%	3.8%	0.3%	0.3%	0.0%	100.0%
Fenway/Kenmore	72.3%	9.2%	7.7%	9.6%	0.2%	1.0%	0.0%	100.0%
Harbor Island [3]	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Hyde Park	72.3%	21.9%	4.3%	1.0%	0.2%	0.2%	0.0%	100.0%
Jamaica Plain	49.3%	19.3%	25.8%	4.8%	0.3%	0.4%	0.0%	100.0%
Mattapan	7.7%	83.7%	7.2%	0.7%	0.3%	0.4%	0.0%	100.0%
Roslindale	77.4%	7.9%	11.4%	3.1%	0.1%	0.2%	0.0%	100.0%
Roxbury	6.0%	71.2%	19.3%	0.5%	0.4%	2.6%	0.0%	100.0%
South Boston	95.4%	0.9%	1.5%	1.8%	0.3%	0.1%	0.0%	100.0%
South End	39.6%	31.5%	16.1%	12.0%	0.4%	0.4%	0.0%	100.0%
West Roxbury	94.3%	1.6%	2.1%	1.9%	0.1%	0.0%	0.0%	100.0%
<b>Total</b>	<b>59.0%</b>	<b>23.8%</b>	<b>10.8%</b>	<b>5.2%</b>	<b>0.3%</b>	<b>1.0%</b>	<b>0.0%</b>	<b>100.0%</b>

2000								
<i>Neighborhood</i>	<i>White</i>	<i>Black</i>	<i>Hispanic/ Latino</i>	<i>Asian/ Pacific Islander</i>	<i>Native American</i>	<i>Other Single Race</i>	<i>Multi- Racial [2]</i>	<i>Total</i>
Allston/Brighton	68.7%	4.5%	9.1%	13.8%	0.2%	1.2%	2.6%	100.0%
Back Bay/Beacon Hill	84.8%	3.0%	4.1%	6.1%	0.1%	0.3%	1.6%	100.0%
Central Boston	69.6%	4.1%	3.7%	21.0%	0.1%	0.2%	1.3%	100.0%
Charlestown	78.6%	3.5%	11.6%	5.0%	0.2%	0.1%	0.9%	100.0%
Dorchester, North	35.6%	24.3%	14.2%	13.2%	0.4%	6.3%	6.0%	100.0%
Dorchester, South	30.0%	41.7%	10.3%	9.6%	0.4%	3.4%	4.7%	100.0%
East Boston	49.7%	3.1%	39.0%	4.0%	0.2%	1.1%	2.9%	100.0%
Fenway/Kenmore	69.5%	6.0%	7.2%	14.0%	0.2%	0.5%	2.6%	100.0%
Harbor Island [3]	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Hyde Park	43.0%	39.3%	12.6%	1.5%	0.2%	0.4%	3.1%	100.0%
Jamaica Plain	49.8%	16.7%	23.5%	6.5%	0.3%	0.5%	2.8%	100.0%
Mattapan	3.8%	77.4%	12.6%	0.9%	0.3%	0.6%	4.4%	100.0%
Roslindale	55.8%	16.4%	19.9%	3.9%	0.2%	0.5%	3.3%	100.0%
Roxbury	4.8%	62.6%	24.4%	0.6%	0.4%	3.0%	4.1%	100.0%
South Boston	84.5%	2.5%	7.5%	3.9%	0.3%	0.1%	1.2%	100.0%
South End	45.3%	22.7%	16.9%	11.9%	0.3%	0.4%	2.5%	100.0%
West Roxbury	83.6%	6.0%	4.6%	3.8%	0.2%	0.3%	1.6%	100.0%
<b>Total</b>	<b>49.4%</b>	<b>23.8%</b>	<b>14.4%</b>	<b>7.5%</b>	<b>0.3%</b>	<b>1.4%</b>	<b>3.1%</b>	<b>100.0%</b>

[1] Hispanic population is included solely in the Hispanic/Latino category. [2] Not an option prior to 2000. [3] Harbor Island's population is not provided by race.

Source: U.S. Census Bureau and Boston Redevelopment Authority, Population Report

Prepared By: Boston Municipal Research Bureau

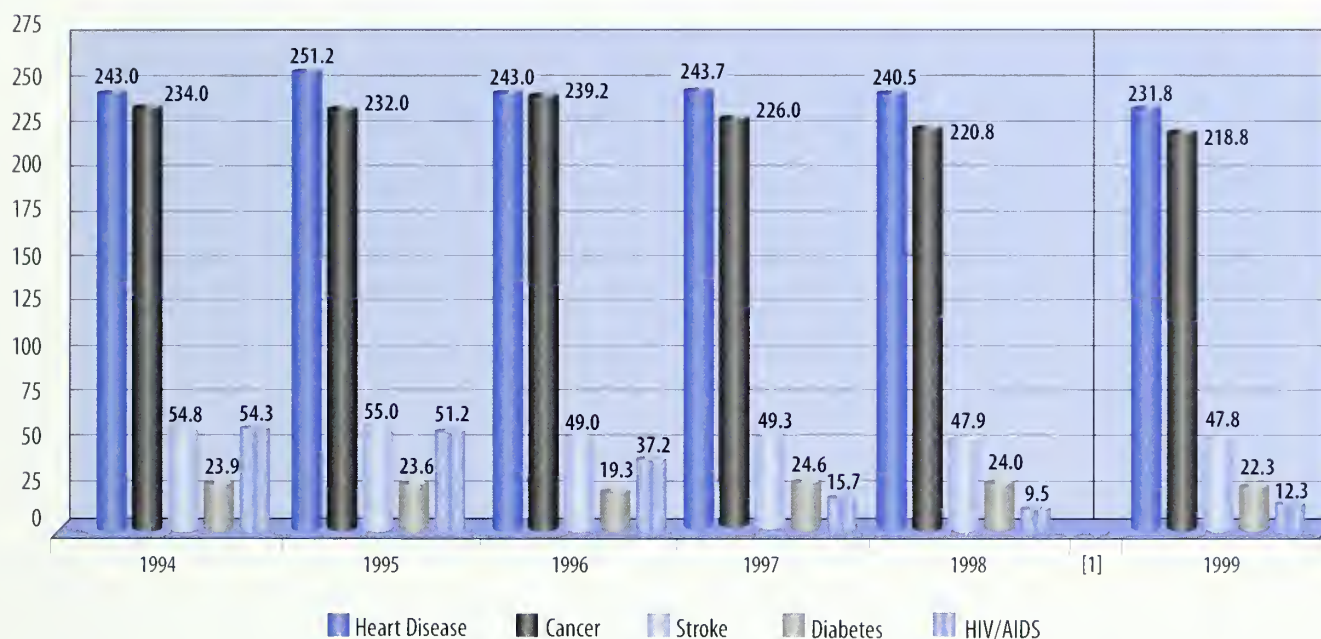


**DEMOGRAPHICS***City of Boston Births, Deaths and Marriages  
1999*

<u>Category</u>	<u>Boston</u>	<u>Boston as Percent of MA</u>	<u>Massachusetts</u>
2000 Population	589,141	9.3%	6,355,568
<b>Births</b>			
Occurrence [1]	22,576	27.6%	81,765
Resident	8,017	9.9%	80,866
Low Birthweight [2]	679	11.9%	5,708
Teen [3]	775	13.9%	5,588
<b>Deaths</b>			
Resident Infant Death			
Infant [4]	59	14.1%	418
Neonatal [5]	51	15.4%	332
Other Resident Deaths	4,381	8.1%	55,013
<b>Total Deaths</b>	<b>4,491</b>	<b>8.1%</b>	<b>55,763</b>
<b>Select Causes of Death</b>			
Heart Disease	1,166	7.5%	15,539
Total Cancer	1,057	7.6%	13,852
Lung Cancer	292	8.1%	3,592
Female Breast Cancer	68	6.5%	1,048
Stroke	239	6.7%	3,573
COPD [6]	212	7.4%	2,857
Pneumonia & Influenza	173	8.0%	2,176
Diabetes	108	8.1%	1,327
HIV/AIDS	58	24.0%	242
Homicide	31	24.2%	128
Suicide	31	7.2%	430
Motor Vehicle	21	4.8%	433
<b>Marriages [7]</b>			
Resident Marriages	3,538	9.1%	38,722

[1] Occurrence births include all births in Boston, regardless of the mother's residency [2] Born weighing under 5.5 pounds or 2,500 grams [3] Mother under age of 20  
 [4] Death of child less than one year old [5] Death of child less than 28 days old [6] COPD stands for Chronic Lower Respiratory Disease [7] Data from 1998

*Trends in Selected Causes of Death in the City of Boston  
1994 - 1999*



*Note:* Trends are age-adjusted rates that equal deaths per 100,000 residents. Age-adjusted rates are a calculation or statistic that takes into account age differences in the distribution of a population that are useful in comparing mortality experiences in different geographical areas such as neighborhoods, population groups, or time periods.

[1] 1999 data is not comparable to prior years in part because of a change in standard population used to calculate age-adjusted mortality rates and changes in cause of death codes.

Source: Massachusetts Department of Public Health, Bureau of Health Statistics and the Boston Public Health Commission.

Prepared By: Boston Municipal Research Bureau

**DEMOGRAPHICS***City of Boston and Metropolitan Area Employment  
1995 - 2000*

EMPLOYMENT IN THE CITY OF BOSTON									
<i>Major Industry Division</i>	<i>1995</i>	<i>1996</i>	<i>1997</i>	<i>1998</i>	<i>1999</i>	<i>2000</i>	<i>% of 2000 Total</i>	<i>% Change 1995 - 00</i>	<i>2000 as % of PMSA</i>
Government	92,297	90,470	83,247	84,918	87,254	86,931	14.9%	-5.8%	4.3%
Agriculture, Forestry, Fisheries, Mining	528	577	609	614	842	944	0.2%	78.8%	0.0%
Contract Construction	9,558	9,319	9,802	11,452	14,281	15,115	2.6%	58.1%	0.8%
Manufacturing	28,061	28,132	27,536	28,595	27,377	27,073	4.6%	-3.5%	1.4%
Transportation, Communications, Utilities	32,792	32,449	33,021	33,079	33,033	34,342	5.9%	4.7%	1.7%
Wholesale & Retail Trade	70,983	72,272	72,362	74,549	75,849	76,626	13.1%	7.9%	3.8%
Finance, Insurance, Real Estate	77,042	79,255	82,599	84,997	87,934	87,777	15.1%	13.9%	4.4%
Banking/Financial Investment	45,348	48,229	54,627	57,953	60,159	60,617	10.4%	33.7%	3.0%
Insurance	20,816	19,623	19,107	18,062	18,621	17,477	3.0%	-16.0%	0.9%
Real Estate	10,878	8,837	8,866	8,980	9,154	9,683	1.7%	-11.0%	0.5%
Services	218,862	224,172	230,212	235,976	248,211	254,292	43.6%	16.2%	12.7%
Health Services	70,443	72,473	73,376	74,381	76,149	76,602	13.1%	8.7%	3.8%
Educational Services	25,359	25,502	25,001	25,405	25,528	26,156	4.5%	3.1%	1.3%
Other Services	123,060	126,197	131,835	136,190	146,534	151,534	26.0%	23.1%	7.6%
<b>Total Employment</b>	<b>530,123</b>	<b>536,646</b>	<b>539,388</b>	<b>554,180</b>	<b>574,781</b>	<b>583,100</b>	<b>100.0%</b>	<b>10.0%</b>	<b>29.1%</b>
Percent Change Over Prior Year	2.1%	1.2%	0.5%	2.7%	3.7%	1.4%			
<b>Average Annual Wage</b>	<b>\$40,552</b>	<b>\$42,806</b>	<b>\$45,204</b>	<b>\$47,868</b>	<b>\$51,671</b>	<b>\$57,738</b>		<b>42.4%</b>	

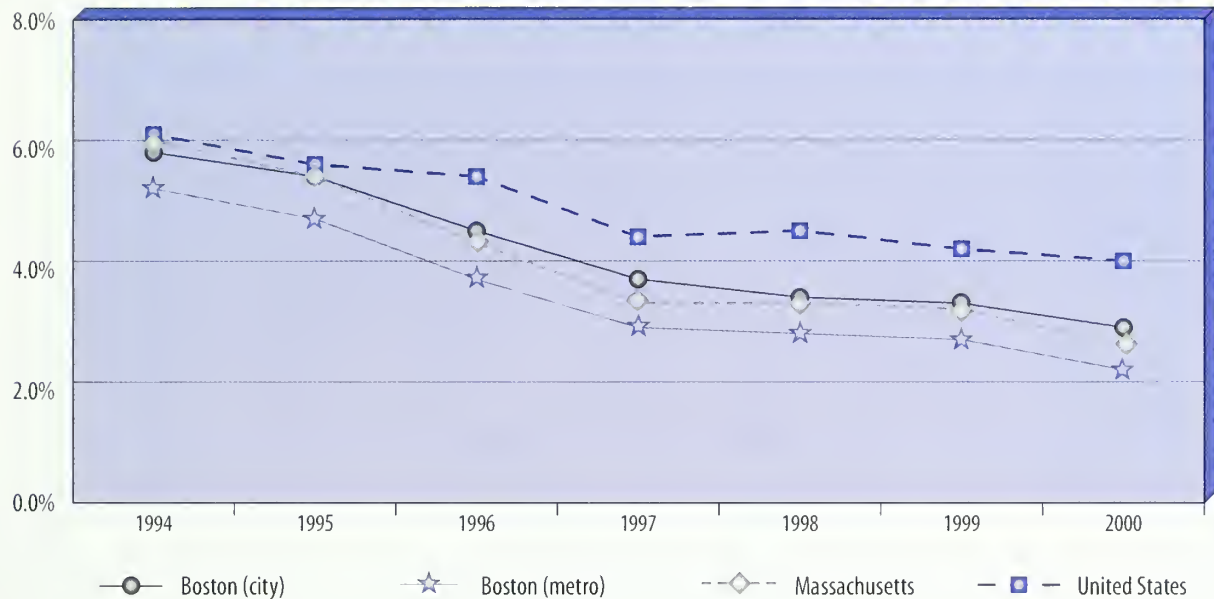
EMPLOYMENT IN THE BOSTON METROPOLITAN AREA (PMSA)									
<i>Major Industry Division</i>	<i>1995</i>	<i>1996</i>	<i>1997</i>	<i>1998</i>	<i>1999</i>	<i>2000</i>	<i>% of 2000 Total</i>	<i>% Change 1995 - 00</i>	
Government	223,084	222,078	219,417	222,850	228,651	232,309	11.6%	4.1%	
Agriculture, Forestry, Fisheries, Mining	9,062	9,643	10,283	10,776	11,012	11,704	0.6%	29.2%	
Contract Construction	50,243	52,511	56,215	61,465	68,748	75,754	3.8%	50.8%	
Manufacturing	221,317	218,912	221,390	222,583	212,665	212,241	10.6%	-4.1%	
Transportation, Communications, Utilities	76,706	77,529	79,015	81,747	83,997	87,066	4.4%	13.5%	
Wholesale & Retail Trade	396,139	401,826	409,048	417,207	424,494	432,429	21.6%	9.2%	
Finance, Insurance, Real Estate	148,323	152,639	156,379	161,750	168,555	168,976	8.4%	13.9%	
Banking/Financial Investment	72,869	78,322	93,678	98,509	102,769	103,955	5.2%	42.7%	
Insurance	52,126	50,043	42,561	41,321	43,309	41,869	2.1%	-19.7%	
Real Estate	23,328	24,274	21,141	21,920	22,477	23,152	1.2%	-0.8%	
Services	658,159	685,939	708,054	728,040	750,974	780,057	39.0%	18.5%	
Health Services	192,774	198,839	200,541	201,325	197,866	195,492	9.8%	1.4%	
Educational Services	75,793	76,909	77,370	78,385	80,340	83,275	4.2%	9.9%	
Other Services	389,592	410,191	430,143	448,330	472,768	501,290	25.1%	28.7%	
<b>Total Employment</b>	<b>1,783,033</b>	<b>1,821,077</b>	<b>1,859,801</b>	<b>1,906,418</b>	<b>1,949,096</b>	<b>2,000,536</b>	<b>100.0%</b>	<b>12.2%</b>	
Percent Change Over Prior Year	2.5%	2.1%	2.1%	2.5%	2.2%	2.6%			
<b>Average Annual Wage</b>	<b>\$35,312</b>	<b>\$37,083</b>	<b>\$35,314</b>	<b>\$41,556</b>	<b>\$44,495</b>	<b>\$49,426</b>		<b>40.0%</b>	

Note: Government total incorporates employment figures for federal, state, and local levels.

Source: Commonwealth of Massachusetts Division of Employment and Training

Prepared By: Boston Municipal Research Bureau

*City of Boston Unemployment Rates*



**CALENDAR YEAR 1994 - 2000 (UNADJUSTED) [1]**

	1994	1995	1996	1997	1998	1999	2000
Boston (City)	5.8%	5.4%	4.5%	3.7%	3.4%	3.3%	2.9%
Boston (Metro) [2]	5.2%	4.7%	3.7%	2.9%	2.8%	2.7%	2.2%
Massachusetts	6.0%	5.4%	4.3%	3.3%	3.3%	3.2%	2.6%
United States	6.1%	5.6%	5.4%	4.4%	4.5%	4.2%	4.0%

**CALENDAR YEAR 2001 YEAR TO DATE**

	Jan	Feb	Mar	Apr	May	June	July	Aug
Boston (City)	3.0%	2.9%	3.4%	3.1%	3.7%	4.1%	4.6%	4.3%
Boston (Metro) [2]	2.4%	2.4%	2.8%	2.5%	2.9%	3.1%	3.6%	3.3%
Massachusetts	3.2%	3.1%	3.5%	2.9%	3.3%	3.5%	4.0%	3.7%
United States	4.7%	4.6%	4.6%	4.2%	4.1%	4.7%	4.7%	4.9%

[1] The methodology for calculating the unemployment rate included labor market area estimates and actual number of unemployment claims filed. These numbers are also not seasonally adjusted. [2] Boston (Metro) is also known as Boston MA-NH PMSA (Mass Only). It includes 127 cities and towns in Massachusetts.

Source: Commonwealth of Massachusetts Division of Employment and Training  
 Prepared By: Boston Municipal Research Bureau

**DEMOGRAPHICS**

*City of Boston General Election Voting Statistics  
1996 - 2001*

<i>Districts</i>	<i>1996 Pres/ State Election</i>		<i>Final 1997 City Election</i>		<i>Final 1999 City Election</i>		<i>2000 Pres/ State Election</i>		<i>Preliminary 2001 City Election</i>	
	<i>11/5/96 Voter Reg</i>	<i>11/5/96 Voter Turnout</i>	<i>11/04/97 Voter Reg</i>	<i>11/04/97 Voter Turnout</i>	<i>11/2/99 Voter Reg</i>	<i>11/2/99 Voter Turnout</i>	<i>11/7/00 Voter Reg</i>	<i>11/7/00 Voter Turnout</i>	<i>9/25/01 Voter Reg</i>	<i>9/25/01 Voter Turnout</i>
District One	31,475	72.6%	31,602	36.7%	31,496	21.0%	32,762	70.1%	31,226	15.6%
East Boston	11,913	70.0%	12,337	43.0%	12,759	22.4%	12,763	65.8%	11,955	19.1%
Charlestown	9,057	74.4%	8,981	34.6%	8,655	24.7%	9,201	72.6%	8,862	16.4%
North End & Waterfront	10,505	74.1%	10,284	30.8%	10,082	15.9%	10,798	73.1%	10,409	10.8%
District Two	34,472	71.8%	33,827	29.9%	33,905	26.1%	35,029	72.2%	34,428	18.9%
South Boston	18,924	72.2%	19,236	38.8%	19,545	35.4%	18,713	72.2%	18,580	26.2%
South End/Chinatown	15,548	71.4%	14,591	18.3%	14,360	13.5%	16,316	72.3%	15,848	10.4%
District Three	24,996	71.0%	25,114	31.7%	25,843	25.9%	27,399	69.4%	27,501	22.8%
Dorchester/Long Island	24,996	71.0%	25,114	31.7%	25,843	25.9%	27,399	69.4%	27,501	22.8%
District Four	19,313	64.9%	20,092	23.0%	20,396	14.1%	22,339	68.7%	22,448	12.5%
Mattapan	8,129	62.3%	8,393	21.6%	8,366	13.5%	9,021	67.5%	9,267	11.6%
Codman Square/Dorchester	5,401	66.2%	5,661	24.6%	5,890	15.6%	6,510	68.4%	6,410	13.0%
Franklin Park	5,783	67.3%	6,038	23.5%	6,140	13.4%	6,808	70.7%	6,771	13.1%
District Five	30,186	74.4%	30,940	33.0%	31,972	24.6%	32,237	75.5%	32,028	22.2%
Hyde Park	22,445	73.8%	23,147	32.8%	23,853	24.3%	24,281	60.2%	24,186	22.2%
Roslindale	7,741	76.2%	7,793	33.7%	8,119	25.7%	7,956	122.2%	7,842	22.4%
District Six	32,907	77.8%	32,543	32.8%	33,738	34.0%	34,817	78.4%	33,915	27.3%
Jamaica Plain	16,775	75.4%	16,659	28.1%	17,547	26.1%	18,802	76.1%	18,106	18.7%
West Roxbury	16,132	80.3%	15,884	37.8%	16,191	42.5%	16,015	81.0%	15,809	37.2%
District Seven	21,186	60.5%	21,076	19.8%	19,269	23.9%	21,252	67.0%	21,507	13.7%
Roxbury	21,186	60.5%	21,076	19.8%	19,269	23.9%	21,252	67.0%	21,507	13.7%
District Eight	23,028	76.3%	20,567	16.5%	21,175	24.9%	26,196	74.5%	25,020	6.6%
Back Bay	14,166	78.6%	12,628	16.3%	13,040	25.4%	15,263	78.2%	14,621	6.0%
Beacon Hill	3,664	75.0%	3,304	16.0%	2,975	23.9%	4,089	72.3%	3,944	7.8%
Fenway	2,207	70.2%	1,843	9.2%	2,174	14.0%	3,239	65.4%	3,114	1.1%
Mission Hill	2,991	71.8%	2,792	22.7%	2,986	31.9%	3,605	69.5%	3,341	13.0%
District Nine	24,954	74.4%	23,895	20.4%	25,390	18.2%	27,778	72.6%	26,378	9.2%
Allston/Brighton	24,954	74.4%	23,895	20.4%	25,390	18.2%	27,778	72.6%	26,378	9.2%
<b>Citywide Total</b>	<b>242,517</b>	<b>72.1%</b>	<b>239,656</b>	<b>28.2%</b>	<b>243,184</b>	<b>24.2%</b>	<b>259,809</b>	<b>72.4%</b>	<b>254,451</b>	<b>17.2%</b>

Note: 1996, 1999, and 2000 elections were non-Mayoral elections.

Source: City of Boston Election Department Official Worksheets

Prepared By: Boston Municipal Research Bureau



## City of Boston District Breakdown 2001

### District 1

East Boston: Ward 1, Precincts 1-14. (including Deer Island)  
Charlestown: Ward 2.  
North End: Ward 3, Precincts 1-6.

### District 2

South Boston: Ward 6; Ward 7, Precincts 1-9.  
South End/Chinatown: Ward 3, Precincts 7 & 8;  
Ward 4, Precincts 1-4; Ward 5, Precinct 1;  
Ward 8, Precincts 1 & 2; Ward 9, Precincts 1 & 2.

### District 3

Dorchester: Ward 1, Precinct 15; Ward 13,  
Precincts 3 & 6-10; Ward 15 & 16; Ward 17,  
Precincts 4 & 11-14; and all other harbor islands.

### District 4

Mattapan: Ward 14, Precincts 2-14.  
Dorchester: Ward 17, Precincts 1-3 & 5-10.  
Franklin Field: Ward 18, Precincts 1-5, & 21.

### District 5

Hyde Park: Ward 18, Precincts 6-20, 22, 23 and  
Ward 19, Precincts 7 & 10-13.  
Roslindale: Ward 20, Precincts 1-4, 7-9.

### District 6

Jamaica Plain: Ward 10, Precincts 6-9; Ward 11,  
Precincts 4-10; Ward 19, Precincts 1-6, 8 & 9.  
West Roxbury: Ward 20, Precincts 5, 6, & 10-20.

### District 7

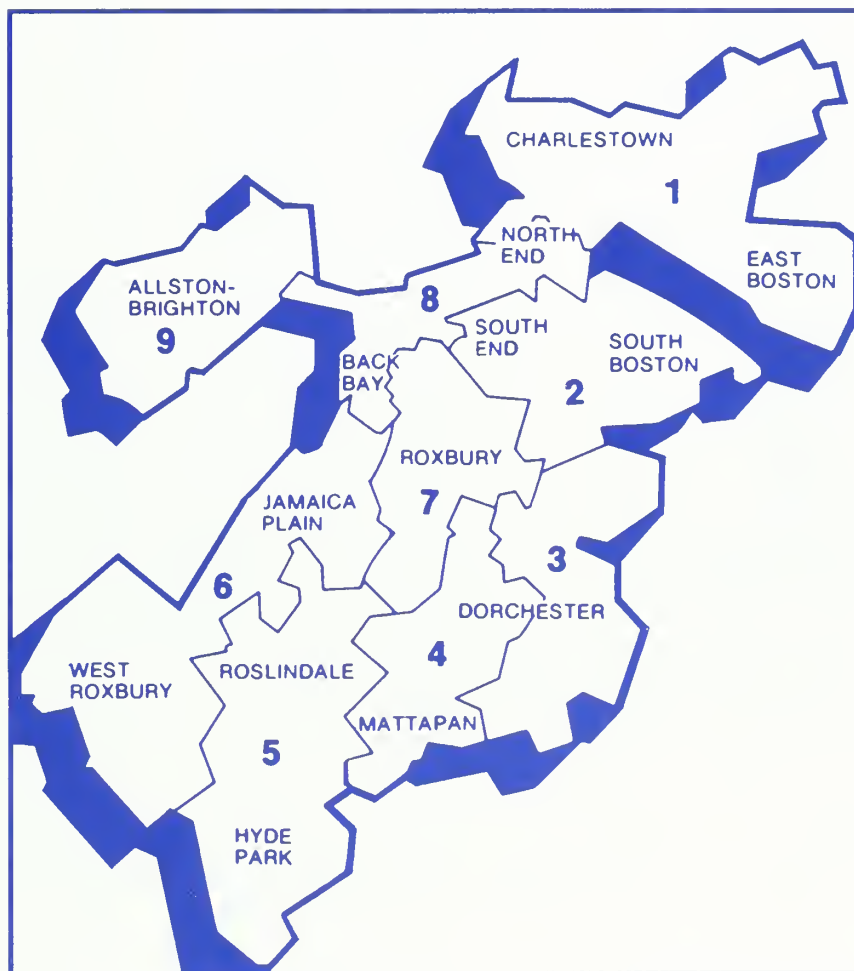
Roxbury: Ward 4, Precincts 8 & 9; Ward 7, Precinct 10;  
Ward 8, Precincts 3-7; Ward 9, Precincts 3-5;  
Ward 10, Precinct 1; Ward 11, Precincts 1-3; Ward 12;  
Ward 13, Precincts 1, 2, 4, & 5; Ward 14, Precinct 1.

### District 8

Beacon Hill: Ward 4, Precincts 5-7 & 10.  
Back Bay (Downtown): Ward 5, Precincts 2-11.  
Mission Hill: Ward 10, Precincts 2-5.  
Fenway: Ward 21, Precincts 1-3.

### District 9

Allston/Brighton: Ward 21, Precincts 4-16; Ward 22.



## DEMOGRAPHICS

## City of Boston Rents, HUD Income Limits

## MEDIAN ADVERTISED RENTS BY NEIGHBORHOOD, 1998 - 2000

Neighborhood	1998			1999			2000 [1]		
	1 Bed room	2 Bed room	3 Bed room	1 Bed room	2 Bed room	3 Bed room	1 Bed room	2 Bed room	3 Bed room
Allston/Brighton	\$875	\$1,200	\$1,500	\$925	\$1,275	\$1,550	\$1,000	\$1,400	\$1,800
Back Bay/Beacon Hill	1,375	1,900	2,250	1,475	1,800	2,450	1,550	2,100	2,550
Central Boston	1,200	2,200	2,000	1,300	1,800	2,450	1,200	1,800	2,700
Charlestown	1,025	1,400	1,900	1,200	1,500	1,995	1,225	1,600	2,300
Dorchester	600	800	900	**	975	1,100	825	1,200	1,200
East Boston	650	**	**	725	**	**	798	1,100	**
Fenway/Kenmore	925	1,350	1,443	1,075	1,600	1,800	1,200	1,600	1,895
Hyde Park	**	850	**	**	1,100	*	**	**	**
Jamaica Plain	838	1,100	1,400	850	2,100	1,500	1,048	1,300	1,600
Mattapan	**	**	**	**	**	**	**	**	**
Roslindale	800	900	1,200	825	1,000	1,300	900	1,200	1,375
Roxbury	650	**	**	950	1,100	1,400	**	1,300	1,500
South Boston	775	1,200	1,500	850	1,300	1,500	898	1,300	1,600
South End	1,250	1,500	1,800	1,300	1,750	2,000	1,500	1,950	2,200
West Roxbury	750	1,000	**	825	1,150	1,375	**	1,200	1,500
<b>Citywide</b>	<b>\$1,150</b>	<b>\$1,500</b>	<b>\$1,600</b>	<b>\$1,250</b>	<b>\$1,550</b>	<b>\$1,750</b>	<b>\$1,325</b>	<b>\$1,600</b>	<b>\$1,800</b>
<b>Citywide Change 98 - 00</b>	<b>\$175</b>	<b>\$100</b>	<b>\$200</b>						
Percent Change 98 - 00	15.2%	6.7%	12.5%						

Note: This data was collected from a small sample size, and are advertised rents, not contract rents.

[1] 2000 data is 3rd quarter data. \*\*Insufficient data to compute median.

Source: Department of Neighborhood Trends, 3rd Quarter Report 2000 and Annual Report 1999

## METROPOLITAN BOSTON HUD INCOME LIMITS, 2001

## Adjusted Percent of Metropolitan Area Median Income

Household Size	100%	Adjusted Percent of Metropolitan Area Median Income				
	Median Income	30%	50%	60%	80%	120%
One	\$49,000	\$14,700	\$24,500	\$29,400	\$36,750	\$58,800
Two	56,000	16,800	28,000	33,600	42,000	67,200
Three	63,000	18,900	31,500	37,800	47,250	75,600
Four	70,000	21,000	35,000	42,000	52,500	84,000
Five	75,600	22,700	37,800	45,360	56,700	90,720
Six	81,200	24,350	40,600	48,720	60,900	97,440
Seven	86,800	26,050	43,400	52,080	65,100	104,160
Eight or more	92,400	27,700	46,200	55,440	69,300	110,880

Note: The US Department of Housing and Urban Development (HUD) Income Limits are used here as an indicator of the income levels below which families qualify for federally-assisted housing programs. Income limits are utilized by HUD to determine family eligibility for HUD-funded programs only. They are not statistical reports of actual median income. The U.S. Census Bureau family income data is applied to established formulas to derive these limits but 2000 data is not yet available.

Source: U.S. Department of Housing and Urban Development, Home Program Income Limits

Prepared By: Boston Municipal Research Bureau

*City of Boston Largest Private Employers  
One Thousand Employees or more, July 2000*

<i>Employer</i>	<i>Employees</i>		
	<i>Full-Time</i>	<i>Part-Time</i>	<i>Total</i>
Massachusetts General Hospital	11,568	3,339	14,907
Fidelity Investments (FMR Corporation)	10,564	686	11,250
Beth Israel Deaconess Medical Center	6,920	1,647	8,567
Brigham and Women's Hospital	5,957	2,464	8,421
Boston University	6,912	1,385	8,297
Children's Hospital	3,349	1,767	5,116
New England Medical Center	3,127	1,950	5,077
John Hancock (Financial & Signature Services)	4,067	726	4,793
Boston Medical Center	3,200	1,450	4,650
Harvard (Business and Medical Schools)	3,863	694	4,557
State Street Corporation	3,971	213	4,184
Boston College	2,597	1,285	3,882
Northeastern University	2,611	1,140	3,751
The Gillette Company	3,413	83	3,496
NSTAR (formerly Boston Edison)	3,256	42	3,298
St. Elizabeth's Medical Center	1,687	1,390	3,077
Massachusetts Financial Services	2,454	57	2,511
New England Financial	1,914	146	2,060
Dana Farber	1,780	216	1,996
Delta Airlines	N/A	N/A	1,782
Shaw's Supermarket	415	1,275	1,690
Thompson Financial Services	1,600	65	1,665
FleetBoston Financial	1,435	107	1,542
Filene's	1,181	337	1,518
Carney Hospital	615	879	1,494
Putnam Investments	1,346	23	1,369
Liberty Mutual Group	1,242	63	1,305
USAir	N/A	N/A	1,303
Massachusetts Eye and Ear Infirmary	967	279	1,246
Northwest Airlines	N/A	N/A	1,211
Faulkner Hospital	538	628	1,166
Federal Reserve Bank of Boston	1,083	78	1,161
Stop and Shop Supermarkets	277	867	1,144
WGBH	989	149	1,138
New England Baptist Hospital	920	208	1,128
Brown Brothers Harriman	1,057	6	1,063
<b>Total (36)</b>	<b>96,875</b>	<b>25,644</b>	<b>126,815</b>

**DEMOGRAPHICS**

*City of Boston Office Space Vacancy Rates  
Calendar Years 1995 - 2001 / Square feet in 000's*

<i>Boston's Submarkets</i>	<i>1995</i>	<i>1996</i>	<i>1997</i>	<i>1998</i>	<i>1999</i>	<i>2000</i>	<i>2001 [1]</i>	<i>% Change 95 - 2001</i>	<i>% Change 00 - 2001</i>
<b>Financial District</b>									
Vacant Square Feet of Space	2,255	1,337	968	993	828	484	1,188	-47.3%	145.6%
Total Square Feet of Space	29,518	29,518	29,553	29,583	29,933	30,233	30,233	2.4%	0.0%
Vacancy Rate (percent)	7.6%	4.5%	3.3%	3.4%	2.8%	1.6%	3.9%	-48.6%	145.6%
Number of Buildings	121	119	119	121	121	128	128	5.8%	0.0%
Avg. Weighted Asking Rent [2]	\$29.73	\$30.05	\$35.11	\$41.01	\$44.82	\$50.02	\$56.28	89.3%	12.5%
<b>Back Bay</b>									
Vacant Square Feet of Space	416	354	170	211	154	123	391	-6.1%	218.1%
Total Square Feet of Space	9,701	9,746	9,746	9,746	9,746	9,746	10,316	6.3%	5.8%
Vacancy Rate (percent)	4.3%	3.6%	1.7%	2.2%	1.6%	1.3%	3.8%	-11.7%	200.5%
Number of Buildings	36	38	38	38	39	39	39	8.3%	0.0%
Avg. Weighted Asking Rent	\$25.06	\$27.36	\$36.87	\$36.74	\$41.24	\$54.73	\$63.23	152.3%	15.5%
<b>Charlestown</b>									
Vacant Square Feet of Space	306	239	166	86	94	53	117	-61.7%	121.3%
Total Square Feet of Space	2,210	2,210	2,330	2,330	2,330	2,330	2,330	5.4%	0.0%
Vacancy Rate (percent)	13.9%	10.8%	7.1%	3.7%	4.0%	2.3%	5.0%	-63.7%	121.3%
Number of Buildings	13	13	14	15	17	17	17	30.8%	0.0%
Avg. Weighted Asking Rent	\$16.76	\$17.43	\$22.00	\$27.98	\$24.93	\$35.96	\$30.32	80.9%	-15.7%
<b>South Boston Waterfront</b>									
Vacant Square Feet of Space	257	266	404	207	139	325	358	39.3%	10.2%
Total Square Feet of Space	2,341	2,341	2,341	2,341	2,341	2,832	2,832	21.0%	0.0%
Vacancy Rate (percent)	11.0%	11.4%	17.2%	8.8%	5.9%	11.5%	12.6%	15.2%	10.2%
Number of Buildings	18	18	19	20	20	20	20	11.1%	0.0%
Avg. Weighted Asking Rent	\$15.99	\$16.16	\$20.97	\$28.19	\$30.18	\$48.53	\$51.72	223.5%	6.6%
<b>North Station</b>									
Vacant Square Feet of Space	106	118	115	102	62	16	51	-52.5%	211.1%
Total Square Feet of Space	1,370	1,419	1,425	1,546	1,546	1,546	1,546	12.8%	0.0%
Vacancy Rate (percent)	7.8%	8.3%	8.1%	6.6%	4.0%	1.1%	3.3%	-57.9%	211.1%
Number of Buildings	20	21	22	25	25	25	25	25.0%	0.0%
Avg. Weighted Asking Rent	\$16.41	\$19.08	\$23.99	\$24.58	\$30.90	\$36.11	\$38.02	131.7%	5.3%
<b>South Station</b>									
Vacant Square Feet of Space	219	193	74	17	41	30	87	-60.2%	192.6%
Total Square Feet of Space	903	926	926	926	990	990	992	9.8%	0.2%
Vacancy Rate (percent)	24.2%	20.8%	8.0%	1.8%	4.1%	3.0%	8.8%	-63.7%	192.0%
Number of Buildings	12	12	12	12	12	12	12	0.0%	0.0%
Avg. Weighted Asking Rent	\$20.34	\$20.90	\$22.69	\$22.95	\$29.64	\$42.73	\$38.10	87.3%	-10.8%
<b>Fenway/Kenmore</b>									
Vacant Square Feet of Space	8	8	8	31	690	45	121	1355.7%	168.0%
Total Square Feet of Space	751	751	751	751	1,613	1,431	1,658	120.6%	15.8%
Vacancy Rate (percent)	1.1%	1.1%	1.1%	4.1%	42.7%	3.2%	7.3%	559.8%	131.4%
Number of Buildings	19	19	20	20	17	19	19	0.0%	0.0%
Avg. Weighted Asking Rent	\$21.54	\$21.54	\$21.54	\$24.74	\$29.41	\$37.96	\$41.39	92.2%	9.0%
<b>Crosstown</b>									
Vacant Square Feet of Space	112	112	112	187	156	152	188	68.5%	23.6%
Total Square Feet of Space	820	1,020	1,020	1,020	1,020	1,180	1,180	43.9%	0.0%
Vacancy Rate (percent)	13.6%	10.9%	10.9%	18.4%	15.3%	12.9%	15.9%	17.1%	23.6%
Number of Buildings	8	8	8	8	8	8	8	0.0%	0.0%
Avg. Weighted Asking Rent	\$10.00	\$10.00	\$10.00	\$10.00	\$11.64	\$35.95	\$36.93	269.3%	2.7%
<b>Total Boston Market</b>									
Vacant Square Feet of Space	3,559	2,627	2,016	1,833	2,163	1,228	2,501	-29.7%	103.7%
Total Square Feet of Space	46,043	47,932	48,093	48,243	49,519	50,288	51,086	11.0%	1.6%
Vacancy Rate (percent)	7.7%	5.5%	4.2%	3.8%	4.4%	2.4%	4.9%	-36.7%	100.5%
Number of Buildings	247	248	252	259	259	268	268	8.5%	0.0%
Avg. Weighted Asking Rent	\$25.60	\$25.09	\$28.82	\$34.11	\$34.62	\$46.94	\$52.32	104.4%	11.5%

[1] The data for 2001 is as of the Second Quarter ending in June 30, 2001. [2] Weighted asking rent is rent per square foot that factors in vacant square feet of space in each building.

Source: Meredith and Greu, Inc., ONCOR International  
Prepared By: Boston Municipal Research Bureau

### Selected State and Municipal Taxes as of January 2001

	<u>RATE</u>		<u>RATE</u>
<b>Personal Income Tax [1]</b>		<b>Security Corporation Tax</b>	
Earned income including wages and salaries		Regulated - Gross income	0.33%
2001	5.60%	Unregulated - Gross income	1.32%
2002	5.30%	Minimum	\$456.00
2003	5.00%		
Dividends & Interest	5.60%	<b>Public Utilities Tax</b>	
Capital Gains - short term (< 1 year)	12.00%	Net income	6.50%
Capital Gains - long term	Varies		
<b>Sales and Use Tax</b>		<b>Insurance Company Tax</b>	
Sale, rental or use of tangible personal property	5.00%	Domestic Life - Premiums	2.00%
		Foreign Life - Premiums	2.00%
<b>Sales Tax on Meals</b>		Domestic Casualty - Premiums	2.28%
All restaurant food and on premise consumption of alcoholic beverages	5.00%	Foreign Casualty - Premiums	2.28%
		Ocean Marine - Underwriting profit	5.70%
<b>Motor Vehicle Excise Tax</b>		<b>Club Alcoholic Beverage Tax</b>	
\$25 on every \$1,000 of car's determined value	\$25.00 per \$1,000	Gross Receipts	0.57%
<b>Deeds [2]</b>		<b>Aircraft (Jet) Fuel Tax [4]</b>	
Sales price (less mortgage assumed) of real estate	\$2.28 per \$500	Gallon	\$0.05
<b>Cigarette Tax</b>		<b>City of Boston Property Tax Rates - 2000</b>	
20-count package	\$0.76	Residential (per \$1,000)	\$10.58
25-count package	\$0.95	Business (per \$1,000)	\$30.17
<b>Motor Fuels Tax</b>		<b>Average Tax Bill for a Single Family Home</b>	
Gasoline and diesel fuel per gallon	\$0.21		\$2,345.00
<b>Room Occupancy Tax [5]</b>		<b>Water and Sewer Taxes - 2001 Average</b>	
Hotel room occupancy	5.70%	Water:	
	up to 4.00% local option	One family residence	\$175.20
	2.75% Convention Center	Medium commercial	\$7,365.70
<b>Commercial Bank and Other Financial Institutions Tax</b>		Large commercial	\$148,544.05
Net income	10.5%	Sewer:	
<b>Business Corporation Tax [3]</b>		One family residence	\$299.30
Net income	9.50%	Medium commercial	\$13,172.85
Tangible property or net worth (per \$1,000)	\$2.60	Large commercial	\$273,932.50
Minimum	\$456.00		

[1] Reflects the reduction plan for personal income taxes. [2] In Barnstable County, the rate is \$1.71 per \$500. [3] S corporations: 4.5% if total receipts are \$9 million or more; 3% if total receipts are \$6.0 million or more, but less than \$9.0 million. [4] Rate equal to 5% of the average price (but not less than \$.05 per gallon) determined quarterly. [5] The 2.75% Convention Center tax is a financing fee from existing and new hotels in Boston and Cambridge. Legislation approving the building of a new Red Sox stadium authorized the City to increase its local room occupancy tax by 0.25%. This tax is not being collected at this time.

Source: City of Boston Revenue Department, The Boston Water and Sewer Commission, and Massachusetts Department of Revenue  
 Prepared By: Boston Municipal Research Bureau



**DEMOGRAPHICS**

*Greater Boston Area Summary of Hotels  
2000 - 2001*

Geographical Area	Average Daily Room Rate				Occupancy Rate			
	Year 2000	July 2000	July 2001	July % Change	Year 2000	July 2000	July 2001	July % Change
Back Bay	\$209.28	\$201.20	\$198.91	-1.1%	78.7%	77.1%	74.2%	-3.8%
Downtown	203.43	194.18	188.49	-2.9%	78.9%	77.5%	72.9%	-5.9%
Cambridge	196.79	186.47	186.82	0.2%	78.5%	79.3%	70.8%	-10.7%
Other	113.32	110.61	115.26	4.2%	75.5%	73.9%	69.0%	-6.6%
<b>Overall Average</b>	<b>\$199.50</b>	<b>\$190.87</b>	<b>\$188.61</b>	<b>-1.2%</b>	<b>78.5%</b>	<b>77.5%</b>	<b>72.8%</b>	<b>-6.1%</b>
<b>Average Daily Rates</b>								
Over \$225.00	\$297.84	\$289.67	\$282.11	-2.6%	80.3%	79.9%	73.0%	-8.6%
\$185.00 to \$224.99	202.87	194.98	193.27	-0.9%	79.6%	78.3%	73.7%	-5.9%
\$160.00 to \$184.99	179.63	170.40	167.75	-1.6%	76.8%	76.0%	74.3%	-2.2%
\$125.00 to \$159.99	153.78	147.43	148.47	0.7%	77.7%	76.9%	71.1%	-7.5%
Under \$124.99	105.58	104.58	108.04	3.3%	74.8%	72.3%	65.1%	-10.0%
<b>Overall Average</b>	<b>\$199.50</b>	<b>\$190.87</b>	<b>\$188.61</b>	<b>-1.2%</b>	<b>78.5%</b>	<b>77.5%</b>	<b>72.8%</b>	<b>-6.1%</b>
<b>Number of Rooms</b>								
Over 450 Rooms	\$191.34	\$183.12	\$181.67	-0.8%	79.2%	77.6%	73.4%	-5.4%
301 to 450 Rooms	207.40	197.72	197.41	-0.2%	78.9%	78.6%	73.0%	-7.1%
226 to 300 Rooms	247.61	239.12	227.70	-4.8%	77.8%	76.9%	73.6%	-4.3%
125 to 225 Rooms	166.99	162.25	161.31	-0.6%	77.1%	76.6%	71.9%	-6.1%
Under 124 Rooms	150.94	147.83	149.28	1.0%	77.9%	75.2%	69.1%	-8.1%
<b>Overall Average</b>	<b>\$199.50</b>	<b>\$190.87</b>	<b>\$188.61</b>	<b>-1.2%</b>	<b>78.5%</b>	<b>77.5%</b>	<b>72.8%</b>	<b>-6.1%</b>

Note: In July 2001, a total 52 hotels with approximately 17,510 rooms from the Boston/Cambridge markets were surveyed.

Source: Pinnacle Advisory Group, Pinnacle Perspective Year End Reports for Boston /Cambridge

Prepared By: Boston Municipal Research Bureau

### Greater Boston Area Colleges and Universities Fall 1999 Enrollment

<i>Public</i>	<i>Full-Time</i>	<i>Part-Time</i>	<i>Total</i>	<i>% of Total Public</i>	<i>% of Grand Total</i>
1 University of Massachusetts - Boston	6,808	6,115	12,923	51.3%	7.6%
2 Bunker Hill Community College	2,250	4,136	6,386	25.3%	3.7%
3 Roxbury Community College	1,724	1,806	3,530	14.0%	2.1%
4 Massachusetts College of Art	1,315	1,056	2,371	9.4%	1.4%
<b>Total Public (4)</b>	<b>12,097</b>	<b>13,113</b>	<b>25,210</b>	<b>100.0%</b>	<b>14.8%</b>
<i>Private</i>	<i>Full-Time</i>	<i>Part-Time</i>	<i>Total</i>	<i>% of Total Private</i>	<i>% of Grand Total</i>
1 Boston University [1]	23,187	5,300	28,487	19.6%	16.7%
2 Northeastern University [3]	15,512	10,428	25,940	17.8%	15.2%
3 Harvard University [2]	17,819	6,395	24,214	16.7%	14.2%
4 Boston College [3]	11,722	2,967	14,689	10.1%	8.6%
5 Massachusetts Institute of Technology	9,709	263	9,972	6.9%	5.8%
6 Suffolk University [3]	3,900	2,557	6,457	4.4%	3.8%
7 Emerson College	3,135	730	3,865	2.7%	2.3%
8 Wentworth Institute of Technology	2,639	586	3,225	2.2%	1.9%
9 Simmons College	1,602	1,591	3,193	2.2%	1.9%
10 Berklee College of Music	2,622	331	2,953	2.0%	1.7%
11 Harvard University Law School	1,902	0	1,902	1.3%	1.1%
12 Massachusetts College of Pharmacy & Health	1,390	393	1,783	1.2%	1.0%
13 Suffolk University Law School	1,000	700	1,700	1.2%	1.0%
14 School of the Museum of Fine Arts	610	1,023	1,633	1.1%	1.0%
15 Emmanuel College	538	1,042	1,580	1.1%	0.9%
16 Fisher College	900	677	1,577	1.1%	0.9%
17 Wheelock College	829	531	1,360	0.9%	0.8%
18 New England College of Finance	0	1,036	1,036	0.7%	0.6%
19 New England School of Law	592	369	961	0.7%	0.6%
20 Boston College Law School	828	0	828	0.6%	0.5%
21 New England Conservatory of Music	768	0	768	0.5%	0.5%
22 Harvard Medical School	744	0	744	0.5%	0.4%
23 Tufts University School of Medicine	675	0	675	0.5%	0.4%
24 Boston Architectural Center	588	85	673	0.5%	0.4%
25 Bay State Junior College	550	63	613	0.4%	0.4%
26 Northeastern University School of Law	591	0	591	0.4%	0.3%
27 Katherine Gibbs School	551	0	551	0.4%	0.3%
28 Urban College of Boston	18	486	504	0.3%	0.3%
29 Art Institute of Boston	460	40	500	0.3%	0.3%
30 Boston Conservatory	452	47	499	0.3%	0.3%
31 New England College of Optometry	430	0	430	0.3%	0.3%
32 MGH Institute of Health Professions, Inc.	318	92	410	0.3%	0.2%
33 Franklin Institute of Boston	322	13	335	0.2%	0.2%
34 Labouré College	67	223	290	0.2%	0.2%
35 Massachusetts School of Psychology	126	41	167	0.1%	0.1%
36 Forsyth School of Dental Hygienists	121	5	126	0.1%	0.1%
37 Saint John's Seminary	116	0	116	0.1%	0.1%
<b>Total Private (37)</b>	<b>107,333</b>	<b>38,014</b>	<b>145,347</b>	<b>100.0%</b>	<b>85.2%</b>
<b>Grand Total (41)</b>	<b>119,430</b>	<b>51,127</b>	<b>170,557</b>		<b>100.0%</b>
<b>Massachusetts Total</b>			<b>412,620</b>		
Boston Area as Percent of Total			41.3%		

[1] Includes School of Law, School of Medicine, School of Education, College of Engineering, School of Social Work, etc. [2] Includes Radcliffe College and Extension School enrollment. Does not include Law or Medical schools. [3] Does not include Law School.

Source: Connection, New England's Journal of Higher Education and Economic Development, Facts 2000

Prepared By: Boston Municipal Research Bureau

## DEMOGRAPHICS

*City of Boston General Information on Hospitals  
2000*

<i>Institutions</i>	<i>Type</i>	<i>Funding</i>	<i>Capacity (beds)</i>	<i>Census per day</i>	<i>Percent Occupancy</i>	<i>Personnel</i>	<i>FTE's per Bed</i>	<i>2000 Births</i>
1 Arbour Hospital	Psychiatric	Owned / Profit	118	N/A	N/A	N/A	N/A	N/A
2 Beth Israel Deaconess Medical Center [1]	General Medical & Surgical	Not for Profit	589	460	78.1%	6,482	11.0	4,902
3 Boston Medical Center [2]	General Medical & Surgical	Not for Profit	354	332	93.8%	4,821	13.6	1,809
4 Brigham and Women's Hospital [3]	General Medical & Surgical	Not for Profit	694	572	82.4%	7,624	11.0	9,718
5 Carney Hospital [3]	General Medical & Surgical	Church	174	135	77.6%	1,032	5.9	0
6 Children's Hospital	Children's General	Not for Profit	324	240	74.1%	4,491	13.9	0
7 Dana-Farber Cancer Institute [3]	Other Specialty	Not for Profit	30	21	70.0%	2,440	81.3	0
8 Faulkner Hospital [3]	General Medical & Surgical	Not for Profit	125	83	66.4%	749	6.0	0
9 Franciscan Children's Hosp & Rehab Center [4]	Children's Rehabilitation	Not for Profit	60	50	83.3%	496	8.3	0
10 Hebrew Rehabilitation Center for Aged	Other Specialty	Not for Profit	725	695	95.9%	822	1.1	0
11 Jewish Memorial Hosp & Rehabilitation Center	Other Specialty	Not for Profit	110	N/A	N/A	N/A	N/A	N/A
12 Kindred Hospital of Boston [5]	Other Specialty	Owned / Profit	59	N/A	N/A	N/A	N/A	N/A
13 Lemuel Shattuck Hospital	General Medical & Surgical	State	230	N/A	N/A	N/A	N/A	N/A
14 Massachusetts Eye and Ear Infirmary	Eye, Ear, Nose & Throat	Not for Profit	42	20	47.6%	1,169	27.8	0
15 Massachusetts General Hospital [3]	General Medical & Surgical	Not for Profit	853	633	74.2%	11,665	13.7	2,702
16 New England Baptist Hospital	General Medical & Surgical	Not for Profit	162	96	59.3%	889	5.5	0
17 New England Medical Center	General Medical & Surgical	Not for Profit	323	274	84.8%	3,767	11.7	1,491
18 Shriners Hospitals for Crippled Children [6]	Children's Other Specialty	Not for Profit	30	19	63.3%	243	8.1	0
19 Spaulding Rehabilitation Hospital [3]	Rehabilitation	Not for Profit	333	299	89.8%	1,443	4.3	0
20 St. Elizabeth's Hospital of Boston [3]	General Medical & Surgical	Church	247	239	96.8%	2,570	10.4	1,602
21 Veterans Affairs Boston Health Care System [7]	General Medical & Surgical	Veteran's Admin.	188	193	102.7%	3,424	18.2	0
<b>Grand Totals</b>			<b>5,770</b>	<b>4,361</b>	<b>75.6%</b>	<b>54,127</b>	<b>9.4</b>	<b>22,224</b>

[1] Beth Israel merged with New England Deaconess Hospital to create Beth Israel Deaconess Medical Center. [2] Boston City Hospital, Boston Specialty and Rehab., and Boston University Medical Center merged to form Boston Medical Center. [3] These specific hospitals now fall under the umbrella of Partner's Healthcare, but are separate hospitals. [4] Formerly Joseph P. Kennedy, Jr. Memorial Hospital. [5] Formerly Vencor Hospital of Boston. [6] Affiliated with Massachusetts General Hospital. [7] Formerly Veterans Affairs Medical Center.

Source: American Hospital Association, A.H.A. Guide to the Health Care Field, 2000

Prepared By: Boston Municipal Research Bureau



## City of Boston General Information on Hospitals 2000

<u>Institutions</u>	<u>Type</u>	<u>Funding</u>	<u>Capacity (beds)</u>	<u>Census per day [1]</u>	<u>Percent Occupancy</u>	<u>FTE Personnel</u>	<u>2000 Births</u>
1 Arbour Hospital	Psychiatric / Respiratory	Owned / For Profit	118	N/A	N/A	N/A	N/A
2 Beth Israel Deaconess Medical Center [2] [3]	General Medical & Surgical	Not for Profit	589	460	78.1%	6,482	4,902
3 Boston Medical Center [4]	General Medical & Surgical	Not for Profit	354	332	93.8%	4,821	1,809
4 Brigham and Women's Hospital [5]	General Medical & Surgical	Not for Profit	694	572	82.4%	7,624	9,718
5 Carney Hospital [6]	General Medical & Surgical	Church / Not for Profit	174	135	77.6%	1,032	0
6 Children's Hospital	Children's General	Not for Profit	324	240	74.1%	4,491	0
7 Dana-Farber Cancer Institute [5]	Other Specialty	Not for Profit	30	21	70.0%	2,440	0
8 Faulkner Hospital [5]	General Medical & Surgical	Not for Profit	125	83	66.4%	749	0
9 Franciscan Children's Hospital & Rehab Center [7]	Children's Rehabilitation	Not for Profit	60	50	83.3%	496	0
10 Hebrew Rehabilitation Center For Aged	Other Specialty	Not for Profit	725	695	95.9%	822	0
11 Jewish Memorial Hospital & Rehabilitation Center	Other Specialty	Not for Profit	110	N/A	N/A	N/A	N/A
12 Kindred Hospital of Boston [8]	Other Specialty	Owned / Profit	59	N/A	N/A	N/A	N/A
13 Lemuel Shattuck Hospital	General Medical & Surgical	State / Not for Profit	230	N/A	N/A	N/A	N/A
14 Massachusetts Eye and Ear Infirmary	Eye, Ear, Nose & Throat	Not for Profit	42	20	47.6%	1,169	0
15 Massachusetts General Hospital [5]	General Medical & Surgical	Not for Profit	853	633	74.2%	11,665	2,702
16 New England Baptist Hospital [3]	General Medical & Surgical	Not for Profit	162	96	59.3%	889	0
17 New England Medical Center [9]	General Medical & Surgical	Not for Profit	323	274	84.8%	3,767	1,491
18 Shriners Hospitals for Children [10]	Children's Other Specialty	Not for Profit	30	19	63.3%	243	0
19 Spaulding Rehabilitation Hospital [5]	Rehabilitation	Not for Profit	333	299	89.8%	1,443	0
20 St. Elizabeth's Medical Center of Boston [6]	General Medical & Surgical	Church / Not for Profit	247	239	96.8%	2,570	1,602
21 Veterans Affairs Boston Healthcare System [11]	General Medical & Surgical	Veteran's Admin.	188	193	102.7%	3,424	0
<b>Grand Totals</b>			<b>5,770</b>	<b>4,361</b>	<b>75.6%</b>	<b>54,127</b>	<b>22,224</b>

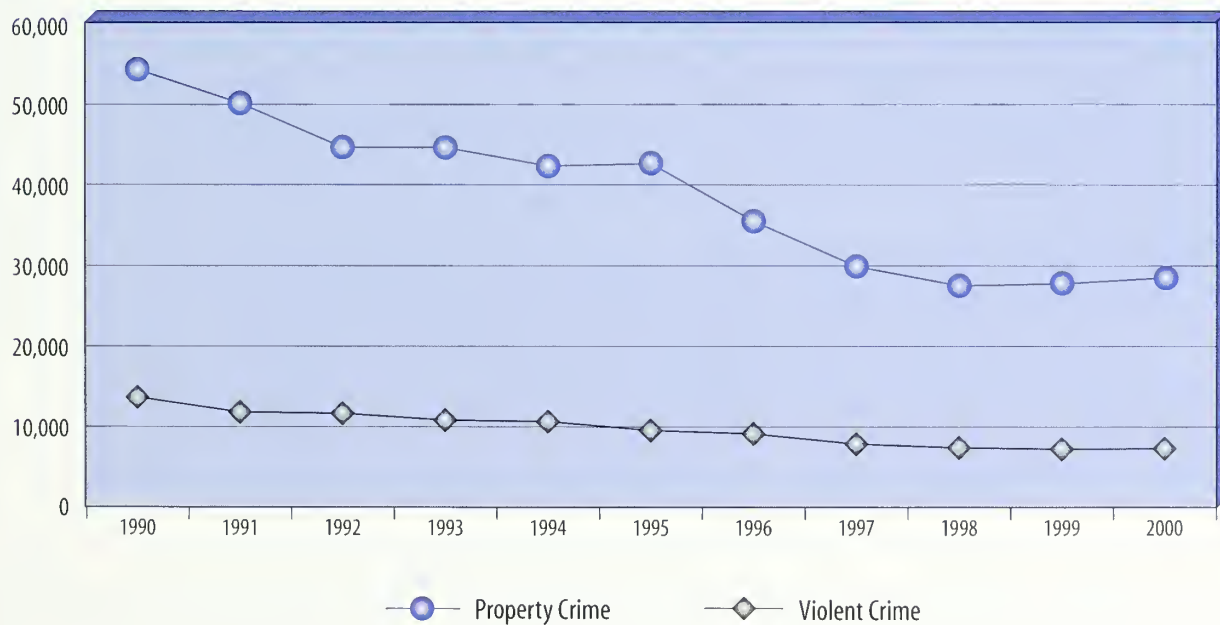
[1] Does not include newborns. [2] Beth Israel Hospital merged with New England Deaconess Hospital to create Beth Israel Deaconess Medical Center. [3] These specific hospitals fall under the umbrella of CareGroup, but are separate hospitals. [4] Boston City Hospital, Boston Specialty and Rehabilitation Hospital, and Boston University Medical Center merged to form Boston Medical Center. [5] These specific hospitals now fall under the umbrella of Partner's HealthCare, but are separate hospitals. [6] These specific hospitals fall under the umbrella of Caritas Christi Health Care, but are separate hospitals. [7] Formerly Joseph P. Kennedy, Jr. Memorial Hospital. [8] Formerly Vencor Hospital of Boston. [9] This hospital falls under the umbrella of the Lifespan Corporation. [10] Affiliated with Massachusetts General Hospital. [11] Formerly Veterans Affairs Medical Center.

Source: American Hospital Association, A.H.A. Guide to the Health Care Field  
Prepared By: Boston Municipal Research Bureau



*City of Boston Reported Part One Crime  
Calendar Years 1990 - 2000*

Calendar Year	Violent Crime					Property Crime				Total Part 1 Crime
	Homicide	Rape & Attempted	Robbery & Attempted	Aggravated Assault	Violent Crime Total	Burglary	Larceny	Vehicle Theft	Property Crime Total	
1990	152	539	6,022	6,960	13,673	10,238	29,642	14,513	54,393	68,066
1991	113	486	4,784	6,446	11,829	10,029	26,726	13,455	50,210	62,039
1992	76	537	4,765	6,297	11,675	8,718	24,599	11,411	44,728	56,403
1993	98	480	4,081	6,184	10,843	7,982	24,798	11,932	44,712	55,555
1994	85	453	4,245	5,881	10,664	6,799	24,375	11,240	42,414	53,078
1995	96	379	3,597	5,496	9,568	6,671	26,002	10,036	42,709	52,277
1996	59	414	3,470	5,211	9,154	5,052	21,234	9,271	35,557	44,711
1997	43	350	2,728	4,765	7,886	4,301	17,920	7,731	29,952	37,838
1998	34	356	2,334	4,703	7,427	3,610	17,578	6,366	27,554	34,981
1999	31	337	2,467	4,428	7,263	3,414	17,637	6,764	27,815	35,078
2000	39	325	2,451	4,507	7,322	4,051	17,228	7,269	28,548	35,870
Percent Change 95 - 00	-59.4%	-14.2%	-31.9%	-18.0%	-23.5%	-39.3%	-33.7%	-27.6%	-33.2%	-31.4%
Percent Change 99 - 00	25.8%	-3.6%	-0.6%	1.8%	0.8%	18.7%	-2.3%	7.5%	2.6%	2.3%



Note: Part 1 crime consists of property crime plus violent crime.

Source: Boston Police Department Office of Research and Evaluation

Prepared By: Boston Municipal Research Bureau

**DEMOGRAPHICS***City of Boston at a Glance  
2000*

<b>Fast Facts</b>		<b>Boston Logan Airport</b>	
Boston is in this County	Suffolk	Acreage	2,400
2000 Boston Population	589,141	Miles of Runway	5
2000 School-Aged Population	84,522	Miles of Taxiway	14
		Domestic & International Airlines	55
		Passengers Served in 2000	27.4M
		Total Airport Flight Operations	478,873
<b>City Government</b>		<b>Library</b>	
Date of Incorporation	1822	Central & Branch Libraries	26
Charter First Adopted	1909	Mobile Units	1
Form of Government	Mayor/City Council	Library Cards in Use	500,000
Mayor	Thomas M. Menino	Books, Audio & Video Materials, Newspapers & Magazines in Circulation	6,100,000
City Council President	Charles C. Yancey		
Number of City Councilors	13		
<b>Geography</b>		<b>Hospitals</b>	
Land Area (square miles):	45.7	Number of Hospitals	21
Altitude (in feet above sea level)	28	Patient Beds	5,770
Climate:		Births in 2000	22,224
Average Annual Temperature	50.6		
Rainfall (in inches)	45.89		
<b>Streets, Sidewalks &amp; Bridges</b>		<b>Boston EMS</b>	
Streets Paved in Miles	784	Transports	63,945
Sidewalks in Miles	1,500	Responses	155,329
Traffic Signals	792		
Parking Meters	7,263		
Drawbridges	4		
<b>Parks and Recreation</b>		<b>Fire Protection</b>	
Major Parks	4	Total Incidents	77,573
Neighborhood & Community Parks	215	Medical/Rescue Calls	36,734
Neighborhood Playgrounds	192	Building Fires	1,867
Community Recreation Centers	42	False/Needless Alarms	4,603
Golf Courses	2	Inspections Conducted	9,324
Swimming Pools	26	Stations	34
Tennis Courts	60		
<b>Education</b>		<b>Police Protection</b>	
Private/Parochial Enrollment 2000	21,388	Service Calls Answered	502,528
Public School Enrollment 2000	63,134	Moving Traffic Violation	161,894
Total Number of Public Schools	131	Total Emergency 911 Calls	599,133
Number of School Committee Members	7	Stations	11

*revenues and  
expenditures*



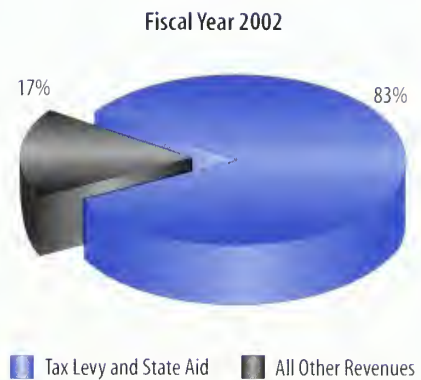
## REVENUES AND EXPENDITURES

Boston's fiscal 2002 general fund budget totals \$1.772 billion, an increase of \$50.3 million over the prior year. Spending from external funds will add \$374.7 million this year. The City continues to rely heavily on the property tax and state aid that provide 82.6% of its total operational revenues in fiscal 2002. The budgets of eight departments or services account for 82.8% of total spending in fiscal 2002, with the School Department continuing to lead the way at 36.0% or \$637.4 million. In fiscal 1997, Boston City Hospital merged with Boston University Hospital to create the private Boston Medical Center. Taking Boston City Hospital out of the City's fiscal 1997 budget produced a drop of over \$200 million in revenues and expenditures that year. However, the City's total operating revenues and expenditures increased to exceed the pre-fiscal 1997 levels just two years later in fiscal 1999. The City recorded a surplus of \$8.6 million in fiscal 2001 and has ended each of the last seven years covered in this report with an operating surplus.

### REVENUES

Boston's operational revenue structure centers around two revenue sources, the property tax and state aid. Together these two sources in fiscal 2002 represent 82.6% of Boston's total general fund revenues with the tax levy representing 52.2% and state aid 30.4% of the total. These two sources are subject to restrictions on growth by Proposition 2½ and state budget policy but have shown healthy increases in the past few years due to a strong economy, new development and state support for funding of the Education Reform Act. Net property tax receipts in fiscal 2002 are estimated to be \$924.7 million, a 43.1% increase since fiscal 1995 and an increase of \$50.6 million or 5.8% over fiscal 2001. State aid has grown by 41.8% since fiscal 1995 to \$538.8 million in fiscal 2002. Chapter 70 school aid has increased considerably as a result of the Education Reform Act from \$81.5 million in fiscal 1995 to \$205.6 million in fiscal 2002, a jump of 152.3% in seven years. However, Chapter 70 growth has tapered off substantially as the increase of 4.1% in fiscal 2002 is less than the increase of 26.5% in fiscal 1998. Boston's share of total state aid has decreased from 14.1% in fiscal 1995 to 12.6% in fiscal 2002. The remaining 17.0% of general fund revenues comes from small revenue sources such as parking fines, investment income and departmental receipts. These revenues, in aggregate, have experienced an aggressive growth pattern in past years, but still are not large enough to change the City's heavy reliance on state aid and property tax.

*Property Taxes and State Aid as  
Percent of Total Revenues*



### EXPENDITURES

City expenditures are driven by available revenues. As such, total expenditures in the fiscal 1995 - 2002 period have kept pace with the increases in revenues. The fiscal 2002 budget of \$1.772 billion represents an increase of \$50.3 million over the prior year and an increase of 24.5% since fiscal 1995. Despite a budget of \$1.772 billion, most of Boston's general fund spending is allocated among only eight accounts. In fiscal 2002, the top eight departments or services represented 82.8% of total operational spending. That leaves 17.2% of the budget to be allocated among the remaining 56 departmental budgets and other accounts. The top eight accounts include Boston Public Schools (\$637.4M), Police (\$219.3M), Pensions (\$130.9M), Debt Service (\$121.8M), Fire (\$119.1M), Health Insurance (\$100.7M), Public Works (\$70.1) and State Assessments (MBTA) (\$67.5M). Boston's total expenditures (less Health and Hospitals/PHC) have increased faster than inflationary growth. In the seven years since fiscal 1995, total net spending has increased by 41.9%, which exceeds the inflationary gain of 22.0% during that same period.

### PERSONAL SERVICES

Reflecting the labor-intensive nature of government, personal service expenditures for only salaries and overtime accounted for 59.9% of actual departmental spending in fiscal 2001 and 59.2% of the fiscal 2002 departmental budget. Over the past seven years, personal services as a percent of actual departmental spending increased from 55.2% in fiscal 1995 to 59.9% in fiscal 2001. That jump was due to the increase in the number of employees and higher salaries through collective bargaining agreements. Including the cost of benefits for health insurance and pensions raised total employee expenses to 75.3% of departmental spending in fiscal 2001. Personal service costs generally increase at a higher rate than overall departmental spending. In fiscal 2001, actual expenditures for personal services increased by 10.2%, while departmental spending increased by 6.6%.



**REVENUES AND EXPENDITURES**

*City of Boston General Fund Revenue and Expenditure Summary  
Fiscal Years 1995 - 2002 / Figures in 000's*

<i>Where The Money Comes From</i>	<i>FY 95</i>	<i>FY 96</i>	<i>FY 97</i>	<i>FY 98</i>	<i>FY 99</i>	<i>FY 00</i>	<i>FY 01</i>	<i>Budget FY 02</i>	<i>% Change FY 95 - 02</i>
Gross Property Tax	\$680,951	\$719,450	\$748,987	\$782,439	\$822,368	\$866,206	\$917,604	\$970,894	42.6%
Overlay	(34,902)	(36,756)	(38,034)	(50,566)	(42,712)	(41,226)	(43,590)	(46,233)	32.5%
Net Property Tax	646,049	682,694	710,953	731,872	779,656	824,980	874,013	924,661	43.1%
State Aid [1]	\$380,046	\$394,738	\$415,066	\$450,011	\$494,623	\$513,681	\$525,168	\$538,776	41.8%
City & County	117,370	126,686	130,432	140,448	139,339	152,313	174,335	158,424	35.0%
Health & Hospitals/PHC [2]	179,694	206,819	0	0	0	0	0	0	-100.0%
Excise Taxes/Other	99,893	117,963	117,588	121,184	130,718	130,452	153,375	145,165	45.3%
Non-Recurring Revenue	2,002	3,257	7,111	2,706	5,088	2,431	2,890	4,431	121.4%
<b>Total Revenue</b>	<b>\$1,425,054</b>	<b>\$1,532,156</b>	<b>\$1,381,150</b>	<b>\$1,446,222</b>	<b>\$1,549,425</b>	<b>\$1,623,857</b>	<b>\$1,729,781</b>	<b>\$1,771,456</b>	<b>24.3%</b>
Change Over Prior Year	4.3%	7.5%	-9.9%	4.7%	7.1%	4.8%	6.5%	2.4%	
<b>Total Revenue Net Hospitals/PHC</b>	<b>\$1,245,360</b>	<b>\$1,325,337</b>	<b>\$1,381,150</b>	<b>\$1,446,222</b>	<b>\$1,549,425</b>	<b>\$1,623,857</b>	<b>\$1,729,781</b>	<b>\$1,771,456</b>	<b>42.2%</b>
Change Over Prior Year	3.5%	6.4%	4.2%	4.7%	7.1%	4.8%	6.5%	2.4%	
<i>Where The Money Goes</i>	<i>FY 95</i>	<i>FY 96</i>	<i>FY 97</i>	<i>FY 98</i>	<i>FY 99</i>	<i>FY 00</i>	<i>FY 01</i>	<i>Budget FY 02</i>	<i>% Change FY 95 - 02</i>
Schools [3]	\$424,943	\$456,151	\$475,612	\$507,172	\$543,372	\$579,181	\$611,925	\$637,355	50.0%
Other City Departments	203,680	223,023	243,374	227,002	260,621	268,299	308,041	294,729	44.7%
Employee Benefits [4]	178,205	168,407	182,258	184,826	208,301	221,129	228,407	244,286	37.1%
Police	146,055	155,994	167,660	187,167	194,218	200,756	214,286	219,254	50.1%
Fire	91,734	94,112	99,106	109,647	115,912	118,751	116,859	119,098	29.8%
Suffolk County	15,033	10,031	8,077	8,687	7,864	5,854	6,530	4,837	-67.8%
Total City/County/Schools	\$1,059,650	\$1,107,718	\$1,176,088	\$1,224,501	\$1,330,288	\$1,393,971	\$1,486,048	\$1,519,560	43.4%
Mandatory Costs	\$144,960	\$139,929	\$141,468	\$147,616	\$157,889	\$163,472	\$172,967	\$189,346	30.6%
Health & Hospitals/PHC	218,447	282,303	60,890	66,678	53,503	58,213	62,141	62,551	-71.4%
<b>Total Expenditures</b>	<b>\$1,423,057</b>	<b>\$1,529,949</b>	<b>\$1,378,446</b>	<b>\$1,438,794</b>	<b>\$1,541,680</b>	<b>\$1,615,656</b>	<b>\$1,721,156</b>	<b>\$1,771,456</b>	<b>24.5%</b>
Change Over Prior Year	4.3%	7.5%	-9.9%	4.4%	7.2%	4.8%	6.5%	2.9%	
<b>Total Expenditures Net Hospitals/PHC</b>	<b>\$1,204,610</b>	<b>\$1,247,647</b>	<b>\$1,317,556</b>	<b>\$1,372,117</b>	<b>\$1,488,177</b>	<b>\$1,557,443</b>	<b>\$1,659,015</b>	<b>\$1,708,906</b>	<b>41.9%</b>
Change Over Prior Year	2.9%	3.6%	5.6%	4.1%	8.5%	4.7%	6.5%	3.0%	
<b>SURPLUS</b>	<b>\$1,997</b>	<b>\$2,207</b>	<b>\$2,704</b>	<b>\$7,427</b>	<b>\$7,745</b>	<b>\$8,201</b>	<b>\$8,625</b>	<b>\$0</b>	

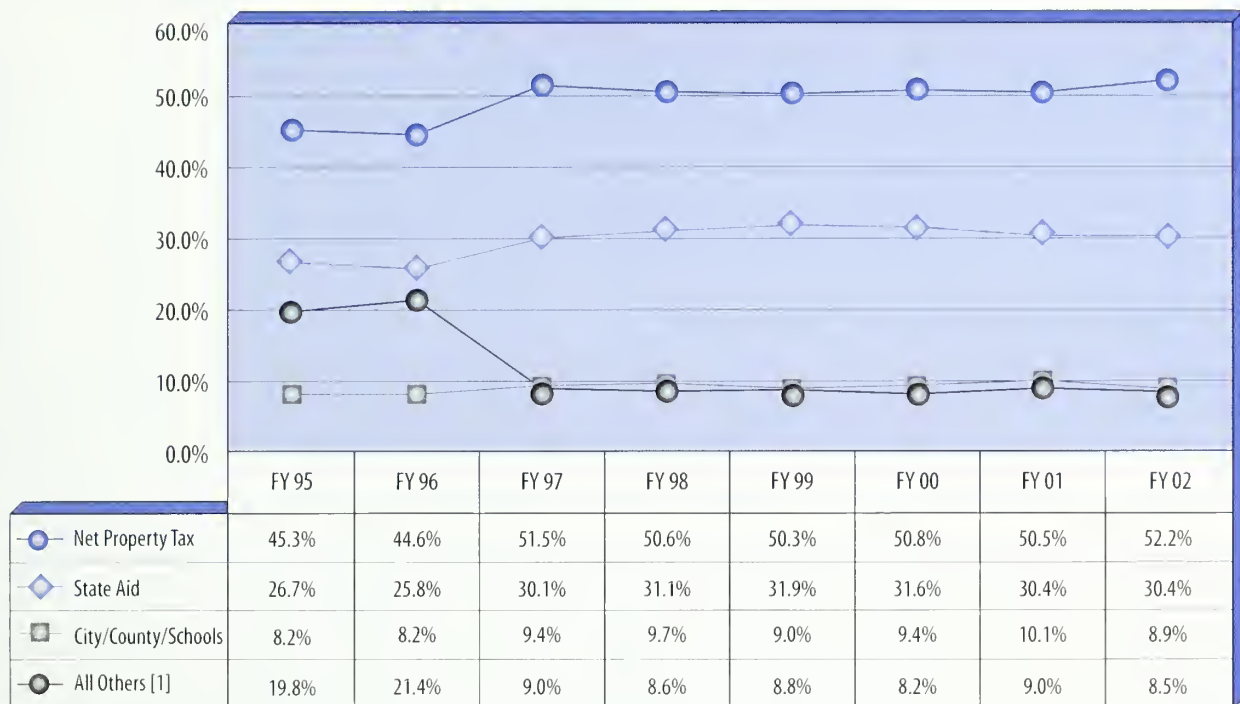
[1] State Aid does not include \$10.4M in fiscal 2001 school transportation aid that was received in July of fiscal 2002. The City chose to apply these funds in fiscal 2002.  
 [2] Beginning in fiscal 1997, the Department of Health & Hospitals ceased to exist due to the merger of BCH and BU Hospital into the private Boston Medical Center. As a result, the City recorded a loss of general fund revenues and subsequent decline in general fund expenditures in fiscal 1997. However, the Public Health Commission remains funded by the City. [3] Expenditures from city appropriations only. [4] Does not include benefits for the School Department or Health & Hospitals/PHC, which are included in their annual departmental expenditures.

Source: City of Boston Auditing Department, Annual Financial Reports and City of Boston FY 02 budget  
 Prepared By: Boston Municipal Research Bureau

## REVENUES AND EXPENDITURES

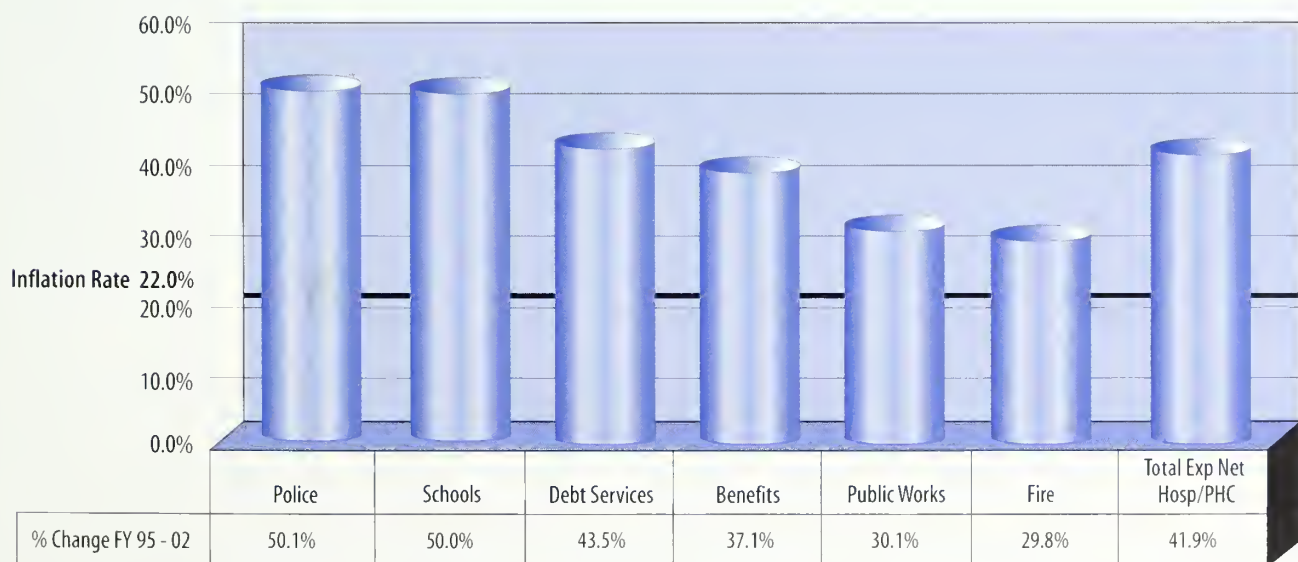
## General Fund Revenue, Percentage of Total Comparison

Fiscal Years 1995 - 2002



## General Fund Expenditure, Percent Growth

Fiscal Years 1995 - 2002



[1] Beginning in fiscal 1997, the Department of Health & Hospitals ceased to exist due to the merger of BCH and BU Hospital into the private Boston Medical Center. As a result, the City recorded a loss of general fund revenues and subsequent decline in general fund expenditures in fiscal 1997. However, the Public Health Commission remains funded by the City.

Source: City of Boston Auditing Department, Annual Financial Reports and City of Boston FY 02 budget  
 Prepared By: Boston Municipal Research Bureau

## REVENUES AND EXPENDITURES

*City of Boston General Fund Revenue Summary, Nominal and Constant Dollar Analysis  
Fiscal Years 1995 - 2002 / Figures in 000's*

## NOMINAL DOLLAR ANALYSIS

	<u>FY 95</u>	<u>FY 96</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>	<u>FY 00</u>	<u>FY 01</u>	<u>Budget FY 02</u>
Gross Property Tax	\$680,951	\$719,450	\$748,987	\$782,439	\$822,368	\$866,206	\$917,604	\$970,894
Overlay	(34,902)	(36,756)	(38,034)	(50,566)	(42,712)	(41,226)	(43,590)	(46,233)
Net Property Tax	\$646,049	\$682,694	\$710,953	\$731,872	\$779,656	\$824,980	\$874,013	\$924,661
State Aid [1]	\$380,046	\$394,738	\$415,066	\$450,011	\$494,623	\$513,681	\$525,168	\$538,776
City/County/Schools	117,370	126,686	130,432	140,448	139,339	152,313	174,335	158,424
Excises/Other	99,893	117,963	117,588	121,184	130,718	130,452	153,375	145,165
Non-Recurring Revenue	2,002	3,257	7,111	2,706	5,088	2,431	2,890	4,431
Health & Hospitals/PHC [2]	179,694	206,819	0	0	0	0	0	0
<b>Total General Revenue</b>	<b>\$1,425,054</b>	<b>\$1,532,156</b>	<b>\$1,381,150</b>	<b>\$1,446,222</b>	<b>\$1,549,425</b>	<b>\$1,623,857</b>	<b>\$1,729,781</b>	<b>\$1,771,456</b>

## CONSTANT DOLLAR ANALYSIS

	<u>FY 95</u>	<u>FY 96</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>	<u>FY 00</u>	<u>FY 01</u>	<u>Budget FY 02</u>
Gross Property Tax	\$680,951	\$702,265	\$712,631	\$727,099	\$748,341	\$754,215	\$771,187	\$795,860
Overlay	(34,902)	(35,878)	(36,188)	(46,990)	(38,867)	(35,896)	(36,635)	(37,898)
Net Property Tax	\$646,049	\$666,387	\$676,444	\$680,109	\$709,473	\$718,319	\$734,552	\$757,962
State Aid	\$380,046	\$385,309	\$394,919	\$418,183	\$450,099	\$447,268	\$441,370	\$441,645
City/County/Schools	117,370	123,660	124,101	130,515	126,796	132,621	146,517	129,863
Excises/Other	99,893	115,145	111,880	112,613	118,952	113,586	128,902	118,995
Non-Recurring Revenue	2,002	3,179	6,766	2,515	4,630	2,117	2,428	3,632
Health & Hospitals/PHC	179,694	201,879	0	0	0	0	0	0
<b>Total General Revenue</b>	<b>\$1,425,054</b>	<b>\$1,495,558</b>	<b>\$1,314,109</b>	<b>\$1,343,935</b>	<b>\$1,409,950</b>	<b>\$1,413,911</b>	<b>\$1,453,770</b>	<b>\$1,452,097</b>

## PERCENTAGE DISTRIBUTION

	<u>FY 95</u>	<u>FY 96</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>	<u>FY 00</u>	<u>FY 01</u>	<u>Budget FY 02</u>
Gross Property Tax	47.8%	47.0%	54.2%	54.1%	53.1%	53.3%	53.0%	54.8%
Overlay	-2.4%	-2.4%	-2.8%	-3.5%	-2.8%	-2.5%	-2.5%	-2.6%
Net Property Tax	45.3%	44.6%	51.5%	50.6%	50.3%	50.8%	50.5%	52.2%
State Aid	26.7%	25.8%	30.1%	31.1%	31.9%	31.6%	30.4%	30.4%
City/County/Schools	8.2%	8.2%	9.4%	9.7%	9.0%	9.4%	10.1%	8.9%
Excises/Other	7.0%	7.7%	8.5%	8.4%	8.4%	8.0%	8.9%	8.2%
Non-Recurring Revenue	0.2%	0.2%	0.5%	0.2%	0.4%	0.2%	0.1%	0.3%
Health & Hospitals/PHC	12.6%	13.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Total General Revenue</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

[1] State Aid does not include \$10.4M in fiscal 2001 school transportation aid that was received in July of fiscal 2002. The City chose to apply these funds in fiscal 2002.  
 [2] Beginning in fiscal 1997, the Department of Health & Hospitals ceased to exist due to the merger of BCH and BU Hospital into the private Boston Medical Center. As a result, the City recorded a loss of general fund revenues and subsequent decline in general fund expenditures in fiscal 1997. However, the Public Health Commission remains funded by the City.

Source: City of Boston Auditing Department, Annual Financial Reports and City of Boston FY 02 budget  
 Prepared By: Boston Municipal Research Bureau

## REVENUES AND EXPENDITURES

*City of Boston General Fund Revenue Detail  
Fiscal Years 1995 - 2002 / Figures in 000's*

	<i>FY 95</i>	<i>FY 96</i>	<i>FY 97</i>	<i>FY 98</i>	<i>FY 99</i>	<i>FY 00</i>	<i>FY 01</i>	<i>Budget FY 02</i>
Gross Property Tax	\$680,951	\$719,450	\$748,987	\$782,439	\$822,368	\$866,206	\$917,604	\$970,894
Overlay	(34,902)	(36,756)	(38,034)	(50,566)	(42,712)	(41,226)	(43,590)	(46,233)
Net Property Tax	\$646,049	\$682,694	\$710,953	\$731,872	\$779,656	\$824,980	\$874,013	\$924,661
Departmental Revenues	\$297,064	\$333,505	\$130,432	\$140,448	\$139,339	\$152,313	\$174,335	\$158,424
City and Pilots	115,635	124,851	128,229	137,949	136,400	151,826	173,967	158,305
Suffolk County	1,735	1,835	2,203	2,499	2,939	487	368	119
Health & Hospitals/PHC [1]	179,694	206,819	0	0	0	0	0	0
State Revenues	\$380,046	\$394,738	\$415,066	\$450,011	\$494,623	\$513,681	\$525,168	\$538,776
Additional Assistance	206,638	206,638	206,638	206,638	206,638	206,638	206,638	206,638
Chapter 70	81,494	86,267	105,134	132,968	178,229	186,152	197,518	205,645
Lottery	33,010	37,489	41,108	49,590	55,611	63,066	70,978	64,376
Teacher Pensions	33,730	34,822	34,860	35,275	37,283	38,751	41,393	41,400
School Construction	11,931	12,941	13,609	11,230	13,330	17,088	20,199	18,834
Charter School Reimbursement	0	0	0	0	2,193	5,243	7,510	10,547
School Transportation [2]	9,849	10,141	10,099	9,697	10,093	10,487	6	10,053
Miscellaneous	3,395	6,439	3,618	4,612	4,667	3,579	2,819	9,868
Charter School Tuition	0	0	0	0	(13,422)	(17,323)	(21,892)	(28,586)
Excise Taxes/Other	\$99,893	\$117,963	\$117,588	\$121,184	\$130,718	\$130,452	\$153,375	\$145,165
Motor Vehicle/Boat Excise	24,497	27,644	30,276	32,341	29,428	36,963	41,822	40,350
CH. 121A - SEC. 10	26,121	23,877	25,809	26,179	27,088	27,266	32,827	28,700
Hotel/Motel Excise	16,703	17,582	19,671	21,943	22,800	23,900	15,000	25,800
Investment Income	13,963	22,856	16,762	16,711	17,424	21,886	26,084	19,450
Aircraft Fuel Tax	11,497	12,011	12,078	12,589	15,531	7,608	15,279	15,800
Medicaid Reimbursement	4,385	10,915	8,722	8,160	15,574	10,942	18,929	12,000
Pensions/Annuities	1,710	2,014	3,596	1,851	2,286	633	2,701	2,015
Workers Comp. Reimbursement	1,017	1,063	674	1,410	589	1,255	733	1,050
Non-Recurring Revenue	\$2,002	\$3,257	\$7,111	\$2,706	\$5,088	\$2,431	\$2,890	\$4,431
<b>Total Revenue</b>	<b>\$1,425,054</b>	<b>\$1,532,156</b>	<b>\$1,381,150</b>	<b>\$1,446,222</b>	<b>\$1,549,425</b>	<b>\$1,623,857</b>	<b>\$1,729,781</b>	<b>\$1,771,456</b>
Prior Year Change	\$58,834	\$107,102	(\$151,006)	\$65,072	\$103,203	\$74,432	\$105,924	\$41,675
Percent Change	4.3%	7.5%	-9.9%	4.7%	7.1%	4.8%	6.5%	2.4%
<b>Total Revenue Net Hospital/PHC</b>	<b>\$1,245,360</b>	<b>\$1,325,337</b>	<b>\$1,381,150</b>	<b>\$1,446,222</b>	<b>\$1,549,425</b>	<b>\$1,623,857</b>	<b>\$1,729,781</b>	<b>\$1,771,456</b>
Prior Year Change	\$42,530	\$79,977	\$55,813	\$65,072	\$103,203	\$74,432	\$105,924	\$41,675
Percent Change	3.5%	6.4%	4.2%	4.7%	7.1%	4.8%	6.5%	2.4%
<b>Net Property Tax Change Over Prior Year</b>	<b>\$20,853</b>	<b>\$36,644</b>	<b>\$28,259</b>	<b>\$20,919</b>	<b>\$47,784</b>	<b>\$45,324</b>	<b>\$49,034</b>	<b>\$50,647</b>
Percent Change	3.3%	5.7%	4.1%	2.9%	6.5%	5.8%	5.9%	5.8%
<b>State Aid Change Over Prior Year</b>	<b>\$20,393</b>	<b>\$14,691</b>	<b>\$20,329</b>	<b>\$34,945</b>	<b>\$44,612</b>	<b>\$19,058</b>	<b>\$11,487</b>	<b>\$13,608</b>
Percent Change	5.7%	3.9%	5.1%	8.4%	9.9%	3.9%	2.2%	2.6%

[1] Beginning in fiscal 1997, the Department of Health & Hospitals ceased to exist due to the merger of BCH and BU Hospital into the private Boston Medical Center. As a result, the City recorded a loss of general fund revenues and subsequent decline in general fund expenditures in fiscal 1997. However, the Public Health Commission remains funded by the City. [2] State Aid does not include \$10.4M in fiscal 2001 school transportation aid that was received in July of fiscal 2002. The City chose to apply these funds in fiscal 2002.

Source: City of Boston Auditing Department, Annual Financial Reports and City of Boston FY 02 budget  
Prepared By: Boston Municipal Research Bureau



**REVENUES AND EXPENDITURES**

*City of Boston Selected Revenues*  
*Fiscal Years 1995 - 2002 / Figures in 000's*

	<u>FY 95</u>	<u>FY 96</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>	<u>FY 00</u>	<u>FY 01</u>	<u>Budget FY 02</u>	<u>% Change FY 95 - 02</u>
City Revenue	\$94,027	\$99,187	\$101,852	\$108,002	\$100,431	\$122,556	\$133,972	\$126,346	34.4%
Parking Fines	50,102	46,865	48,647	46,031	47,210	55,558	58,961	58,800	17.4%
Building Permits	7,629	11,778	9,200	14,758	11,404	18,528	27,192	15,000	96.6%
Penalties and Interest	9,224	8,621	8,832	9,552	11,018	10,618	8,025	10,725	16.3%
Parking Meters	3,500	7,000	8,500	8,500	1,500	5,031	6,677	10,000	185.7%
Miscellaneous	4,711	5,050	6,927	5,899	7,838	8,112	10,398	9,267	96.7%
Licenses and Permits	8,334	8,997	9,067	9,556	10,410	11,078	11,643	11,058	32.7%
Public Safety	4,163	4,148	4,368	5,186	4,353	6,122	3,366	5,875	41.1%
Public Works/Facilities	2,341	2,880	2,364	1,542	1,096	2,644	3,771	800	-65.8%
Street/Sidewalk Permits	2,244	2,112	1,931	4,776	3,162	2,860	2,068	3,000	33.7%
Charges for Services	1,779	1,737	2,016	2,204	2,440	2,004	1,872	1,820	2.3%
Payments in Lieu of Taxes (PILOTS)	\$21,609	\$25,664	\$26,377	\$29,947	\$35,969	\$29,269	\$39,994	\$31,959	47.9%
Massport	6,018	9,833	10,128	10,254	10,379	10,502	11,423	10,739	78.5%
Urban Redevelopment CH. 121A Section 6A	7,987	8,306	8,178	10,430	9,671	10,381	14,048	10,142	27.0%
Universities	3,575	2,563	3,582	3,695	4,796	2,609	7,546	4,908	37.3%
Health/Hospitals	3,376	3,732	3,327	4,010	3,800	3,835	3,843	4,013	18.9%
Others	653	1,229	1,163	1,558	7,324	1,943	3,134	2,157	230.6%
<b>Total City Revenues &amp; PILOTS</b>	<b>\$115,635</b>	<b>\$124,851</b>	<b>\$128,229</b>	<b>\$137,949</b>	<b>\$136,400</b>	<b>\$151,826</b>	<b>\$173,966</b>	<b>\$158,305</b>	<b>36.9%</b>
Excise Taxes/Other	\$99,893	\$117,963	\$117,588	\$121,184	\$130,718	\$130,452	\$153,375	\$145,165	45.3%
Motor Vehicle Excise	24,497	27,644	30,276	32,341	29,428	36,963	41,822	40,350	64.7%
CH. 121A - Sec. 10	26,121	23,877	25,809	26,179	27,088	27,266	32,827	28,700	9.9%
Hotel/Motel Excise	16,703	17,582	19,671	21,943	22,800	23,900	15,000	25,800	54.5%
Investment Income	13,963	22,856	16,762	16,711	17,424	21,886	26,084	19,450	39.3%
Aircraft Fuel Tax	11,497	12,011	12,078	12,589	15,531	7,608	15,279	15,800	37.4%
Medicaid Reimbursement	4,385	10,915	8,722	8,160	15,574	10,942	18,929	12,000	173.6%
Pensions and Annuities	1,710	2,014	3,596	1,851	2,286	633	2,701	2,015	17.8%
Workers Comp. Reimbursement	1,017	1,063	674	1,410	589	1,255	733	1,050	3.3%
<b>Non-Recurring Revenues</b>	<b>\$2,002</b>	<b>\$3,257</b>	<b>\$7,111</b>	<b>\$2,706</b>	<b>\$5,088</b>	<b>\$2,431</b>	<b>\$2,890</b>	<b>\$4,431</b>	<b>121.4%</b>



## REVENUES AND EXPENDITURES

*City of Boston Largest General Fund Revenue Sources*  
*Fiscal Years 1995 - 2002 / Figures in 000's*

<u>Fiscal Year</u>	<u>State Aid Additional Assistance</u>	<u>% Change Over Prior Year</u>	<u>Fiscal Year</u>	<u>State Aid Chapter 70</u>	<u>% Change Over Prior Year</u>
1995	\$206,638	0.0%	1995	\$81,494	22.3%
1996	206,638	0.0%	1996	86,267	5.9%
1997	206,638	0.0%	1997	105,134	21.9%
1998	206,638	0.0%	1998	132,968	26.5%
1999	206,638	0.0%	1999	178,229	34.0%
2000	206,638	0.0%	2000	186,152	4.4%
2001	206,638	0.0%	2001	197,518	6.1%
2002	206,638	0.0%	2002	205,645	4.1%

<u>Fiscal Year</u>	<u>State Aid Lottery</u>	<u>% Change Over Prior Year</u>	<u>Fiscal Year</u>	<u>Parking Fines</u>	<u>% Change Over Prior Year</u>
1995	\$33,010	8.3%	1995	\$50,102	4.3%
1996	37,489	13.6%	1996	46,865	-6.5%
1997	41,108	9.7%	1997	48,647	3.8%
1998	49,590	20.6%	1998	46,031	-5.4%
1999	55,611	12.1%	1999	47,210	2.6%
2000	63,066	13.4%	2000	55,558	17.7%
2001	70,978	12.5%	2001	58,961	6.1%
2002	64,376	-9.3%	2002	58,800	-0.3%

<u>Fiscal Year</u>	<u>State Aid Teacher Pensions</u>	<u>% Change Over Prior Year</u>	<u>Fiscal Year</u>	<u>Motor Vehicle Taxes, Current</u>	<u>% Change Over Prior Year</u>
1995	\$33,730	19.5%	1995	\$24,497	82.0%
1996	34,822	3.2%	1996	27,644	12.8%
1997	34,860	0.1%	1997	30,276	9.5%
1998	35,275	1.2%	1998	32,341	6.8%
1999	37,283	5.7%	1999	29,428	-9.0%
2000	38,751	3.9%	2000	36,963	25.6%
2001	41,393	6.8%	2001	41,822	13.1%
2002	41,400	0.0%	2002	40,350	-3.5%

<u>Fiscal Year</u>	<u>Chapter 121A Sec. 10</u>	<u>% Change Over Prior Year</u>	<u>Fiscal Year</u>	<u>Hotel/Motel Excise</u>	<u>% Change Over Prior Year</u>
1995	\$26,121	-2.9%	1995	\$16,703	11.1%
1996	23,877	-8.6%	1996	17,582	5.3%
1997	25,809	8.1%	1997	19,671	11.9%
1998	26,179	1.4%	1998	21,943	11.5%
1999	27,088	3.5%	1999	22,800	3.9%
2000	27,266	0.7%	2000	23,900	4.8%
2001	32,827	20.4%	2001	15,000	-37.2%
2002	28,700	-12.6%	2002	25,800	72.0%

**REVENUES AND EXPENDITURES**

*City of Boston and Total State Aid Analysis  
Cherry Sheet Estimates  
Fiscal Years 1995 - 2002 / Figures in 000's*

<b>BOSTON</b>									<b>% Change FY 95 - 02</b>
	<u>FY 95</u>	<u>FY 96</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>	<u>FY 00</u>	<u>FY 01</u>	<u>FY 02</u>	
<b>School Purposes</b>									
Chapter 70	\$81,515	\$92,069	\$115,518	\$144,232	\$178,229	\$186,152	\$197,518	\$205,645	152.3%
Teacher Pensions	34,000	35,500	35,000	35,000	35,000	39,000	39,000	40,500	19.1%
School Transport	9,627	9,757	9,670	10,005	9,312	9,755	10,053	10,053	4.4%
State Wards	256	350	724	1,591	1,487	1,178	1,258	0	-100.0%
School Construction	11,948	13,025	13,725	11,230	12,852	17,074	19,824	17,125	43.3%
<b>Sub-Total School</b>	<b>\$137,347</b>	<b>\$150,701</b>	<b>\$174,637</b>	<b>\$202,058</b>	<b>\$236,880</b>	<b>\$253,159</b>	<b>\$267,653</b>	<b>\$273,323</b>	<b>99.0%</b>
<b>City Purposes</b>									
Additional Assistance	\$206,638	\$206,638	\$206,638	\$206,638	\$206,638	\$206,638	\$206,638	\$206,638	0.0%
Lottery	33,014	37,496	41,108	45,658	50,456	55,965	60,418	64,376	95.0%
Other	12,167	12,190	12,375	10,771	10,672	10,362	10,277	16,829	38.3%
<b>Sub-Total City</b>	<b>\$251,819</b>	<b>\$256,325</b>	<b>\$260,121</b>	<b>\$263,067</b>	<b>\$267,766</b>	<b>\$272,965</b>	<b>\$277,333</b>	<b>\$287,843</b>	<b>14.3%</b>
<b>Net State Aid</b>	<b>\$389,166</b>	<b>\$407,026</b>	<b>\$434,758</b>	<b>\$465,125</b>	<b>\$504,647</b>	<b>\$526,124</b>	<b>\$544,986</b>	<b>\$561,166</b>	<b>44.2%</b>
Percent Change	6.6%	4.6%	6.8%	7.0%	8.5%	4.3%	3.6%	3.0%	
Offset Items	\$6,682	\$6,596	\$6,523	\$6,445	\$6,422	\$6,475	\$5,218	\$14,968	124.0%
Gross State Aid	\$395,848	\$413,622	\$441,281	\$471,570	\$511,069	\$532,599	\$550,204	\$576,134	45.5%
<b>Total Assessments</b>	<b>\$59,533</b>	<b>\$61,731</b>	<b>\$62,766</b>	<b>\$63,842</b>	<b>\$65,589</b>	<b>\$67,096</b>	<b>\$66,935</b>	<b>\$67,506</b>	<b>13.4%</b>

<b>ALL MUNICIPALITIES</b>									<b>% Change FY 95 - 02</b>
	<u>FY 95</u>	<u>FY 96</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>	<u>FY 00</u>	<u>FY 01</u>	<u>FY 02</u>	
All Municipalities	\$2,507,131	\$2,758,474	\$3,023,821	\$3,318,489	\$3,638,679	\$3,922,701	\$4,218,171	\$4,462,193	61.8%
Boston	\$389,166	\$407,026	\$434,758	\$465,125	\$504,647	\$526,124	\$544,986	\$561,166	44.2%
Boston as Percent of Total	14.1%	14.8%	14.4%	14.0%	13.9%	13.4%	12.9%	12.6%	-10.9%

## REVENUES AND EXPENDITURES

*City of Boston General Fund Expenditure Summary  
Nominal and Constant Dollar Analysis  
Fiscal Years 1995 - 2002 / Figures in 000's*

## NOMINAL DOLLAR ANALYSIS

	<u>FY 95</u>	<u>FY 96</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>	<u>FY 00</u>	<u>FY 01</u>	<u>Budget FY 02</u>
Schools	\$424,943	\$456,151	\$475,612	\$507,172	\$543,372	\$579,181	\$611,925	\$637,355
City, Other	203,680	223,023	243,374	227,002	260,621	268,299	308,041	294,729
Employee Benefits [1]	178,205	168,407	182,258	184,826	208,301	221,129	228,407	244,286
Police	146,055	155,994	167,660	187,167	194,218	200,756	214,286	219,254
Fire	91,734	94,112	99,106	109,647	115,912	118,751	116,859	119,098
<b>Sub-Total Departmental</b>	<b>\$1,044,617</b>	<b>\$1,097,687</b>	<b>\$1,168,011</b>	<b>\$1,215,814</b>	<b>\$1,322,424</b>	<b>\$1,388,117</b>	<b>\$1,479,518</b>	<b>\$1,514,723</b>
Suffolk County	\$15,033	\$10,031	\$8,077	\$8,687	\$7,864	\$5,854	\$6,530	\$4,837
Mandatory	144,960	139,929	141,468	147,616	157,889	163,472	172,967	189,346
Health & Hospitals/PHC [2]	218,447	282,303	60,890	66,678	53,503	58,213	62,141	62,551
<b>Grand Total</b>	<b>\$1,423,057</b>	<b>\$1,529,949</b>	<b>\$1,378,446</b>	<b>\$1,438,794</b>	<b>\$1,541,680</b>	<b>\$1,615,656</b>	<b>\$1,721,156</b>	<b>\$1,771,456</b>

## CONSTANT DOLLAR ANALYSIS

	<u>FY 95</u>	<u>FY 96</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>	<u>FY 00</u>	<u>FY 01</u>	<u>Budget FY 02</u>
Schools	\$424,943	\$445,255	\$452,526	\$471,301	\$494,460	\$504,299	\$514,284	\$522,452
City, Other	203,680	217,696	231,561	210,947	237,161	233,611	258,889	241,595
Employee Benefits	178,205	164,384	173,411	171,754	189,550	192,539	191,961	200,246
Police	146,055	152,268	159,522	173,929	176,736	174,801	180,094	179,727
Fire	91,734	91,864	94,296	101,892	105,478	103,398	98,212	97,627
<b>Sub-Total Departmental</b>	<b>\$1,044,617</b>	<b>\$1,071,467</b>	<b>\$1,111,316</b>	<b>\$1,129,823</b>	<b>\$1,203,384</b>	<b>\$1,208,649</b>	<b>\$1,243,440</b>	<b>\$1,241,648</b>
Suffolk County	\$15,033	\$9,791	\$7,685	\$8,072	\$7,156	\$5,097	\$5,488	\$3,965
Mandatory	144,960	136,586	134,601	137,176	143,677	142,337	145,368	155,211
Health & Hospitals/PHC	218,447	275,559	57,934	61,962	48,686	50,686	52,226	51,274
<b>Grand Total</b>	<b>\$1,423,057</b>	<b>\$1,493,404</b>	<b>\$1,311,536</b>	<b>\$1,337,033</b>	<b>\$1,402,902</b>	<b>\$1,406,770</b>	<b>\$1,446,521</b>	<b>\$1,452,097</b>

## PERCENTAGE DISTRIBUTION

	<u>FY 95</u>	<u>FY 96</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>	<u>FY 00</u>	<u>FY 01</u>	<u>Budget FY 02</u>
Schools	29.9%	29.8%	34.5%	35.2%	35.2%	35.8%	35.6%	36.0%
City, Other	14.3%	14.6%	17.7%	15.8%	16.9%	16.6%	17.9%	16.6%
Employee Benefits	12.5%	11.0%	13.2%	12.8%	13.5%	13.7%	13.3%	13.8%
Police	10.3%	10.2%	12.2%	13.0%	12.6%	12.4%	12.5%	12.4%
Fire	6.4%	6.2%	7.2%	7.6%	7.5%	7.4%	6.8%	6.7%
<b>Sub-Total Departmental</b>	<b>73.4%</b>	<b>71.7%</b>	<b>84.7%</b>	<b>84.5%</b>	<b>85.8%</b>	<b>85.9%</b>	<b>86.0%</b>	<b>85.5%</b>
Suffolk County	1.1%	0.7%	0.6%	0.6%	0.5%	0.4%	0.4%	0.3%
Mandatory	10.2%	9.1%	10.3%	10.3%	10.2%	10.1%	10.0%	10.7%
Health & Hospitals/PHC	15.3%	18.5%	4.4%	4.6%	3.5%	3.6%	3.6%	3.5%
<b>Grand Total</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

[1] Does not include benefits for the School and Hospital Departments. These departments include benefits within their annual expenditures. [2] Beginning in fiscal 1997, the Department of Health & Hospitals ceased to exist due to the merger of BCH and BU Hospital into the private Boston Medical Center. As a result, the City recorded a loss of general fund revenues and subsequent decline in general fund expenditures in fiscal 1997. However, the Public Health Commission remains funded by the City.

Source: City of Boston Auditing Department, Annual Financial Reports and City of Boston FY 02 budget

Prepared By: Boston Municipal Research Bureau

## REVENUES AND EXPENDITURES

*City of Boston General Fund Expenditure Detail  
Fiscal Years 1995 - 2002 / Figures in 000's*

<i>Departments</i>	<i>FY 95</i>	<i>FY 96</i>	<i>FY 97</i>	<i>FY 98</i>	<i>FY 99</i>	<i>FY 00</i>	<i>FY 01</i>	<i>Budget FY 02</i>	<i>% Change FY 95- 02</i>
Police	\$146,055	\$155,994	\$167,660	\$187,167	\$194,218	\$200,756	\$214,286	\$219,254	50.1%
Fire	91,734	94,112	99,106	109,647	115,912	118,751	116,859	119,098	29.8%
Public Works/Snow Removal	53,892	63,150	57,442	61,330	66,863	69,152	76,113	70,122	30.1%
Other Miscellaneous	42,809	43,069	53,507	39,411	42,154	44,015	43,880	49,848	16.4%
Transportation	22,036	23,539	23,796	24,384	26,801	27,728	30,113	31,244	41.8%
Library	22,254	23,414	24,016	24,515	27,416	28,160	29,981	28,701	29.0%
Admin. Services	14,274	16,483	16,265	16,756	20,160	19,917	21,834	23,210	62.6%
Public Facilities [1]	12,949	14,479	15,713	16,816	17,144	19,308	35,002	20,838	60.9%
Property Management [1]	10,300	12,071	12,902	12,813	14,858	15,661	17,797	17,923	74.0%
Mayoral Offices	8,532	9,726	10,818	11,044	12,223	13,805	16,449	14,308	67.7%
Parks & Recreation [2]	9,339	9,738	10,085	10,650	11,870	12,444	13,659	14,073	50.7%
Assessing	4,801	4,696	5,140	4,839	5,062	5,321	5,656	5,305	10.5%
City Council	2,494	2,660	2,691	2,751	3,071	3,289	3,333	3,931	57.6%
BRA	0	0	0	0	0	0	725	0	0.0%
<b>Sub-Total City Department</b>	<b>\$441,470</b>	<b>\$473,129</b>	<b>\$499,141</b>	<b>\$522,122</b>	<b>\$557,751</b>	<b>\$578,307</b>	<b>\$625,686</b>	<b>\$617,856</b>	<b>40.0%</b>
Suffolk County	\$15,033	\$10,031	\$8,077	\$8,687	\$7,864	\$5,854	\$6,530	\$4,837	-67.8%
State Boston Ret. System	\$101,655	\$94,105	\$99,743	\$104,848	\$120,254	\$128,595	\$127,475	\$130,940	28.8%
Health Insurance	62,619	62,755	69,870	67,717	75,011	79,326	87,712	100,732	60.9%
Pensions & Annuities	7,200	6,145	5,626	5,800	5,800	5,934	5,800	5,665	-21.3%
Medicare	1,690	1,942	2,492	2,782	2,929	3,201	3,238	3,500	107.1%
Workers Compensation	5,038	3,459	4,062	3,645	4,291	4,069	4,170	3,400	-32.5%
Unemployment Compensation	3	1	465	34	16	4	12	50	1474.4%
<b>Sub-Total Benefits [3]</b>	<b>\$178,205</b>	<b>\$168,407</b>	<b>\$182,258</b>	<b>\$184,826</b>	<b>\$208,301</b>	<b>\$221,129</b>	<b>\$228,407</b>	<b>\$244,286</b>	<b>37.1%</b>
<b>Sub-Total</b>									
<b>City/County/Benefits</b>	<b>\$634,708</b>	<b>\$651,567</b>	<b>\$689,476</b>	<b>\$715,635</b>	<b>\$773,915</b>	<b>\$805,290</b>	<b>\$860,623</b>	<b>\$866,980</b>	<b>36.6%</b>
Schools	\$424,943	\$456,151	\$475,612	\$507,172	\$543,372	\$579,181	\$611,925	\$637,355	50.0%
Health & Hospital/PHC [4]	\$218,447	\$282,303	\$60,890	\$66,678	\$53,503	\$58,213	\$62,141	\$62,551	-71.4%
<b>Total City/County/Benefits/ Hospital/Schools</b>	<b>\$1,278,097</b>	<b>\$1,390,020</b>	<b>\$1,225,978</b>	<b>\$1,289,484</b>	<b>\$1,370,790</b>	<b>\$1,442,683</b>	<b>\$1,534,689</b>	<b>\$1,566,885</b>	<b>22.6%</b>
Debt Service	\$84,880	\$78,328	\$79,011	\$83,429	\$92,320	\$96,477	\$106,179	\$121,840	43.5%
State Assessments	60,080	61,600	62,457	64,187	65,569	66,995	66,788	67,506	12.4%
<b>Total Mandatory Exp.</b>	<b>\$144,960</b>	<b>\$139,929</b>	<b>\$141,468</b>	<b>\$147,616</b>	<b>\$157,889</b>	<b>\$163,472</b>	<b>\$172,967</b>	<b>\$189,346</b>	<b>30.6%</b>
Collective Bargaining	\$0	\$0	\$11,000	\$694	\$2,000	\$8,500	\$12,500	\$14,225	N/A
Risk Retention	0	0	0	1,000	11,000	1,000	1,000	1,000	N/A
<b>Total Other Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$11,000</b>	<b>\$1,694</b>	<b>\$13,000</b>	<b>\$9,500</b>	<b>\$13,500</b>	<b>\$15,225</b>	<b>N/A</b>
<b>Total Expenditures</b>	<b>\$1,423,057</b>	<b>\$1,529,949</b>	<b>\$1,378,446</b>	<b>\$1,438,794</b>	<b>\$1,541,680</b>	<b>\$1,615,656</b>	<b>\$1,721,156</b>	<b>\$1,771,456</b>	<b>24.5%</b>
<b>Total Expenditures Net Hospital/PHC</b>	<b>\$1,204,610</b>	<b>\$1,247,647</b>	<b>\$1,317,556</b>	<b>\$1,372,117</b>	<b>\$1,488,177</b>	<b>\$1,557,443</b>	<b>\$1,659,015</b>	<b>\$1,708,906</b>	<b>41.9%</b>

[1] In FY95 several organizational changes were made in the budget, resulting in a transfer of functions between Public Facilities and Real Property (now Property Management). Thus, comparisons with prior years are skewed. [2] Parks and Recreation includes the Environment Department in all years. [3] Does not include benefits for Schools and Hospitals. These departments include benefits in their annual expenditures. [4] Beginning in fiscal 1997, the Department of Health & Hospitals ceased to exist due to the merger of BCH and BU Hospital into the private Boston Medical Center. As a result, the City recorded a loss of general fund revenues and subsequent decline in general fund expenditures in fiscal 1997. However, the Public Health Commission remains funded by the City.

Source: City of Boston Auditing Department, Annual Financial Reports and City of Boston FY 02 budget  
Prepared By: Boston Municipal Research Bureau



## REVENUES AND EXPENDITURES

*City of Boston Personal Services Expenditure Summary*  
*Fiscal Years 1995 - 2002 / Figures in 000's*

<i>Personal Services [1]</i>	<i>FY 95</i>	<i>FY 96</i>	<i>FY 97</i>	<i>FY 98</i>	<i>FY 99</i>	<i>FY 00</i>	<i>FY 01</i>	<i>Budget FY 02</i>	<i>% Change FY 95 - 02</i>
Police	\$129,442	\$136,615	\$146,340	\$159,214	\$167,593	\$174,496	\$187,483	\$190,089	46.9%
Fire	85,237	87,240	91,653	99,342	105,865	106,946	105,558	106,652	25.1%
Schools	261,204	284,004	298,622	318,196	369,313	393,686	419,801	424,265	62.4%
All Other City & County	100,269	113,170	116,641	106,022	124,927	120,353	160,893	161,984	61.5%
Collective Barg. Reserve	0	0	0	0	0	8,500	12,500	14,225	N/A
<b>Total Personal Services</b>	<b>\$576,152</b>	<b>\$621,029</b>	<b>\$653,256</b>	<b>\$682,773</b>	<b>\$767,699</b>	<b>\$803,981</b>	<b>\$886,235</b>	<b>\$897,214</b>	<b>55.7%</b>
Change Over Prior Year	N/A	44,878	32,226	29,518	84,925	36,283	82,253	10,979	
Percent Change Over Prior Year	N/A	7.8%	5.2%	4.5%	12.4%	4.7%	10.2%	1.2%	
Personal Services as Percent of Total Departmental	55.2%	56.6%	55.9%	56.2%	58.1%	57.9%	59.9%	59.2%	7.4%
Employee Benefits	\$178,205	\$168,407	\$182,258	\$184,826	\$208,301	\$221,129	\$228,407	\$244,286	37.1%
<b>Total Spending for Employees</b>	<b>\$754,357</b>	<b>\$789,436</b>	<b>\$835,514</b>	<b>\$867,599</b>	<b>\$976,000</b>	<b>\$1,025,110</b>	<b>\$1,114,642</b>	<b>\$1,141,500</b>	<b>51.3%</b>
Change Over Prior Year	N/A	4.7%	5.8%	3.8%	12.6%	5.0%	7.4%	2.4%	
Cost per Employee (city/county/schools)	\$50.68	\$50.61	\$53.12	\$54.21	\$59.19	\$61.84	\$66.64	\$68.24	34.7%
Total Spending for Employees as Percent of Total Departmental	72.2%	71.9%	71.5%	71.4%	73.8%	73.8%	75.3%	75.4%	4.4%
<b>Departmental Expenditures</b>	<b>\$1,044,617</b>	<b>\$1,097,687</b>	<b>\$1,168,011</b>	<b>\$1,215,814</b>	<b>\$1,322,424</b>	<b>\$1,388,117</b>	<b>\$1,479,518</b>	<b>\$1,514,723</b>	<b>45.0%</b>
Percent Change Over Prior Year	N/A	5.1%	6.4%	4.1%	8.8%	5.0%	6.6%	2.4%	

[1] Reflects salaries and overtime costs paid to employees. Does not include Health and Hospitals/PHC

Source: City of Boston Financial Reports and Budget

Prepared By: Boston Municipal Research Bureau



## REVENUES AND EXPENDITURES

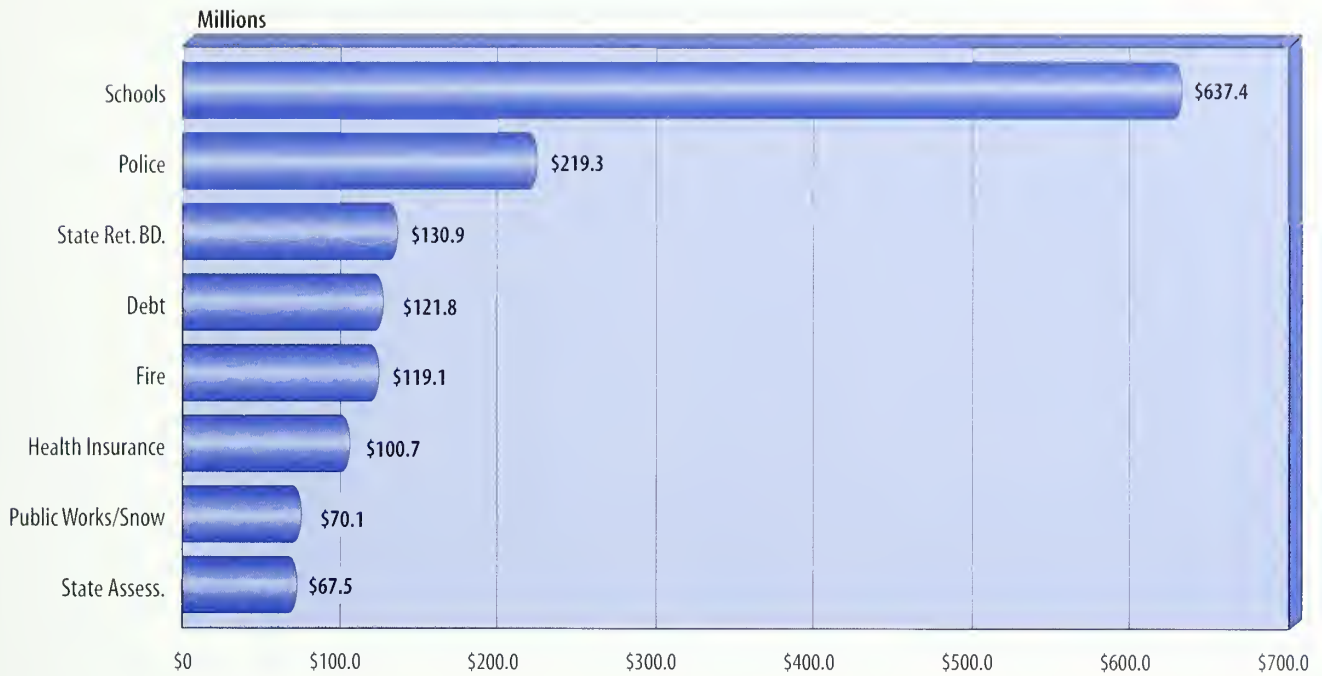
*City of Boston Ranking of General Fund Appropriations  
Fiscal Year 2002 / Figures in 000's*

<i>Rank</i>	<i>Department</i>	<i>FY 02 Budget</i>	<i>% of Total</i>	<i>Rank</i>	<i>Department</i>	<i>FY 02 Budget</i>	<i>% of Total</i>
1	School Department	\$637,355	36.0%	34	Budget Management	\$2,319	0.1%
2	Police	219,254	12.4%	35	Central Fleet Maintenance	2,076	0.1%
3	State Boston Retirement System	130,940	7.4%	36	Mayor's Office	1,874	0.1%
4	Debt Service	121,840	6.9%	37	Cemetery Division	1,778	0.1%
5	Fire	119,098	6.7%	38	Community Partnerships	1,628	0.1%
6	Health Ins. City/County	100,732	5.7%	39	Graphic Arts (Printing)	1,613	0.1%
7	Public Works & Snow Removal	70,122	4.0%	40	Purchasing	1,299	0.1%
8	State Assessments	67,506	3.8%	41	Special Events & Tourism	1,270	0.1%
9	Public Health Commission	62,551	3.5%	42	Annual Audit & Tax Title	1,200	0.1%
10	Transportation	29,168	1.6%	43	Neighborhood Services	1,115	0.1%
11	Library Department	28,701	1.6%	44	Cultural Affairs	1,101	0.1%
12	Property Management	17,923	1.0%	45	Risk Retention	1,000	0.1%
13	Community Centers	15,964	0.9%	46	Intergovernmental Relations	994	0.1%
14	Reserve for Collective Barg.	14,225	0.8%	47	Chief Operating Officer	988	0.1%
15	Parks and Recreation & Environment	14,073	0.8%	48	Labor Relations	908	0.1%
16	Inspectional Services	13,308	0.8%	49	Registry	896	0.1%
17	Management Information Services	11,046	0.6%	50	City Clerk	893	0.1%
18	Youth Services	6,409	0.4%	51	Public Info/Press Office	887	0.1%
19	Auditing	6,317	0.4%	52	Rental Housing Resource Center	744	0.0%
20	Pensions and Annuities	5,665	0.3%	53	Minority & Women Business	662	0.0%
21	Assessing	5,305	0.3%	54	Emergency Shelter	600	0.0%
22	Law Department	5,131	0.3%	55	Licensing Board	591	0.0%
23	Neighborhood Development	4,874	0.3%	56	Boston 2 to 6	568	0.0%
24	Suffolk County	4,837	0.3%	57	Consumer Affairs & Licensing	480	0.0%
25	Execution of Courts	4,100	0.2%	58	Boston Res. Jobs Policy	469	0.0%
26	City Council	3,931	0.2%	59	Taxpayer Referral & Assist Center	439	0.0%
27	Medicare City/County	3,500	0.2%	60	Civil Rights Office	434	0.0%
28	Treasury Collecting	3,401	0.2%	61	Finance Commission	192	0.0%
29	Workers Compensation	3,400	0.2%	62	Women's Commission	166	0.0%
30	Election	3,362	0.2%	63	Office of New Bostonians	78	0.0%
31	Human Resources	2,910	0.2%	64	Unemployment Compensation	50	0.0%
32	Elderly	2,823	0.2%				
33	Veterans Services	2,371	0.1%				
				<b>Total Expenditures</b>		<b>\$1,771,456</b>	<b>100.0%</b>

## REVENUES AND EXPENDITURES

*City of Boston Department/Account Appropriations*

Fiscal Year 2002



Dept Rank	Budgets	Percent of Total
1-8	\$1,466,847	82.8%
1-10	\$1,558,566	88.0%
1-15	\$1,649,453	93.1%
16-64	\$122,004	6.9%

**REVENUES AND EXPENDITURES**

*City of Boston External Funds Report [1]  
Fiscal Years 2000 - 2002 / Figures in 000's*

<u>Department</u>	<u>Actual FY 00</u>	<u>Budget FY 01</u>	<u>Budget FY 02</u>
Boston Public Schools [2]	\$93,288	\$114,025	\$128,740
Neighborhood Development	58,469	70,683	73,200
Suffolk County Sheriff	82,405	90,277	96,083
Public Health Commission	28,055	29,246	42,572
Library Department	9,071	9,174	9,703
Police Department	7,927	8,949	6,474
Elderly Commission	3,567	4,777	5,214
Transportation	3,373	1,846	1,993
All Others	17,383	16,796	10,712
<b>Total</b>	<b>\$303,538</b>	<b>\$345,773</b>	<b>\$374,691</b>

[1] The City was unable to provide detailed external funds data for the three years shown above at the time of publication. [2] This total reflects the school external funds budget as of November 7, 2001 prior to the final state budget.

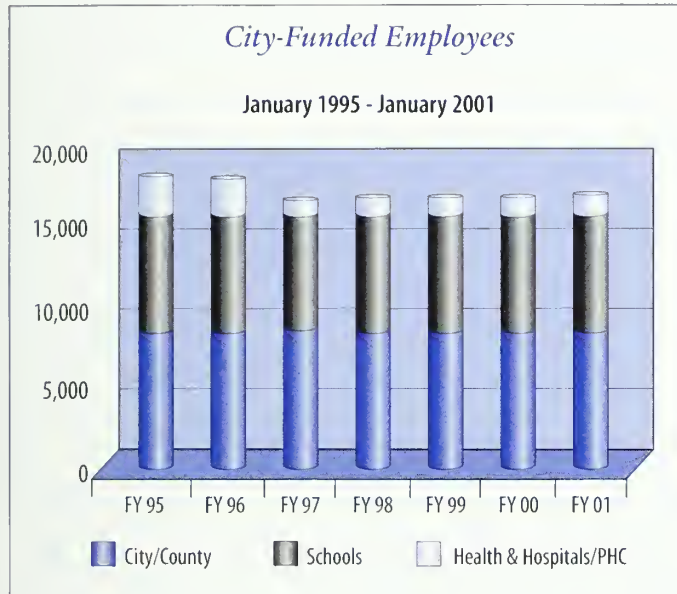






**PERSONNEL**

The City of Boston's all-funds workforce totaled 20,260 full-time equivalent positions (FTEs) in January 2001, an increase of 472 or 2.4% since 1995. As of January 2001, 17,483 or 86.3% of all positions were city-funded, while 2,777 or 14.7% were funded with external grants. City-funded totals, net those for health and hospitals, have grown by 1,841 in the six years since 1995, an increase of 12.4%. Boston Public Schools (BPS) produced the largest increase of 1,390 positions since 1995 due primarily to additional state funding for education reform measures and staffing provisions in collective bargaining agreements. The City's personnel structure was changed significantly in fiscal 1997 with the merger of Boston City Hospital with Boston University Hospital to create the private Boston Medical Center. As a result, the Hospital workforce dropped by 1,952, which produced an overall reduction in city-funded positions of 1,821. This narrative focuses primarily on city-funded positions as of January of each year and all positions are stated in full-time equivalencies, except in the Selected Characteristics section.

**CITY DEPARTMENTS**

Boston's city-funded departmental workforce totaled 8,290 in 2001, an increase of 502 or 6.4% since 1995. City departments include 50 line departments, agencies and divisions, excluding schools and the Public Health Commission. Departmental personnel represents 47.4% of city-funded staff in 2001, while schools represent 48.3% and the Public Health Commission (PHC) 4.3%. Of the City's 50 departments, 31 produced employee increases since 1995, while 16 showed declines, and 3 remained stable. The largest position growth occurred in the Police Department, with an increase of 298, followed by Community Centers that added 94. The biggest decrease was experienced by the Public Works Department, which lost 93 positions since 1995 due to timing issues surrounding the hiring of personnel.

**BOSTON PUBLIC SCHOOLS**

BPS city-funded positions totaled 8,438 in 2001, an increase of 1,390 or 19.7% over 1995. BPS positions represent 48.3% of the city-funded total. Over the last year, the BPS has increased its work force by 203, continuing the trend of annual increases begun in 1994. Teacher positions have shown the largest increase, growing by 687 since 1995. However, Bilingual and Kindergarten teachers showed the greatest declines of 27 and 21, respectively. Instructional Support and Non-Academic positions have experienced the greatest increases since 1995, with the former gaining 336, and the latter 161.

**SELECTED CHARACTERISTICS OF CITY EMPLOYEES**

The average city employee is 43 years old, is paid a salary of \$44,953 per year, and has worked for the City for 13 years. Of a city workforce of 10,251 individual employees as of January 31, 2001, excluding BPS, 7,208 or 70.3% are male and 3,043 or 29.7% are female. By race, Whites comprise 69.5% of the workforce at 7,129, while Blacks represent 21.6% at 2,210. Latinos hold 615 positions and represent 6.0% of the total, and 268 Asians working for the City comprise 2.6% of the total. Three-quarters of city employees (7,744 or 75.5%) live in Boston, with the remaining quarter (2,507 or 24.5%) living outside the city due to grandfather provisions or contract exemptions.

**EXTERNAL FUNDS**

City employees funded by external funds, such as grants, totaled 2,777 in January 2001, an increase of 425 or 18.1% since 1995. Suffolk County positions in the House of Corrections, Jail and Registry of Deeds funded by state grants totaled 1,146 or 41.3% of the 2001 total. Federal and state school grants support 821 positions in the School Department for services such as remedial support and school lunches. The Public Health Commission relies on external funds to support 298 positions.

**PERSONNEL**

*City of Boston Personnel Summary, Full-Time Equivalent Positions (FTE)  
January 1995 - 2001*

<b>CITY FUNDED</b>										
<i>Department</i>	<i>1/95</i>	<i>1/96</i>	<i>1/97</i>	<i>1/98</i>	<i>1/99</i>	<i>1/00</i>	<i>1/01</i>	<i>Change 95 - 01</i>	<i>Percent Change 95 - 01</i>	<i>Change 00 - 01</i>
Police	2,660.0	2,822.5	2,968.5	3,002.5	3,024.5	3,005.0	2,958.3	298.3	11.2%	(46.7)
Fire	1,715.5	1,683.5	1,721.0	1,729.5	1,755.5	1,730.0	1,732.0	16.5	1.0%	2.0
Library	537.3	543.3	529.0	529.3	559.7	541.4	558.7	21.4	4.0%	17.3
Public Works	482.0	524.5	475.5	479.0	420.5	409.5	389.0	(93.0)	-19.3%	(20.5)
Transportation	401.5	411.5	383.0	401.5	379.0	441.5	438.0	36.5	9.1%	(3.5)
Community Centers	276.5	340.0	363.5	387.0	378.5	383.5	370.2	93.7	33.9%	(13.3)
Other City	1,714.7	1,785.8	1,719.5	1,689.8	1,825.9	1,830.7	1,843.7	129.0	7.5%	13.0
Sub-Total City	7,787.5	8,111.1	8,160.0	8,218.6	8,343.6	8,341.6	8,289.9	502.3	6.5%	(51.8)
County [1]	51.0	49.0	56.0	48.0	56.0	0	0	(51.0)	-100.0%	
Schools	7,047.9	7,436.5	7,511.9	7,703.8	8,051.8	8,234.7	8,437.5	1,389.6	19.7%	202.8
<b>Sub-Total City/ County/Schools</b>	<b>14,886.4</b>	<b>15,596.6</b>	<b>15,727.9</b>	<b>15,970.4</b>	<b>16,451.4</b>	<b>16,576.3</b>	<b>16,727.3</b>	<b>1,840.9</b>	<b>12.4%</b>	<b>151.0</b>
Change Over Prior Year	76.5	710.2	131.3	242.5	481.0	124.9	151.0			
Health & Hospitals/PHC [2]	2,550.2	2,680.8	729.0	726.0	741.0	731.7	755.9	(1,794.3)	-70.4%	24.2
<b>Total City Funded</b>	<b>17,436.6</b>	<b>18,277.4</b>	<b>16,456.9</b>	<b>16,696.4</b>	<b>17,192.4</b>	<b>17,308.0</b>	<b>17,483.2</b>	<b>46.6</b>	<b>0.3%</b>	<b>175.2</b>
Change Over Prior Year	228.7	840.8	(1,820.5)	239.5	496.0	115.6	175.2			

<b>EXTERNALLY FUNDED</b>										
<i>Department</i>	<i>1/95</i>	<i>1/96</i>	<i>1/97</i>	<i>1/98</i>	<i>1/99</i>	<i>1/00</i>	<i>1/01</i>	<i>Change 95 - 01</i>	<i>Percent Change 95 - 01</i>	<i>Change 00 - 01</i>
City/County	1,503.3	1,527.5	1,488.8	1,531.7	1,553.8	1,835.8	1,955.4	452.1	30.1%	119.6
Schools	847.8	783.3	744.0	796.6	753.2	827.0	821.1	(26.7)	-3.1%	(5.9)
<b>Total Externally Funded</b>	<b>2,351.1</b>	<b>2,310.8</b>	<b>2,232.8</b>	<b>2,328.3</b>	<b>2,307.0</b>	<b>2,662.8</b>	<b>2,776.5</b>	<b>425.4</b>	<b>18.1%</b>	<b>113.7</b>
Change Over Prior Year	228.7	(40.3)	(78.0)	95.5	(21.3)	355.8	113.7			
<b>Grand Total</b>	<b>19,787.8</b>	<b>20,588.2</b>	<b>18,689.7</b>	<b>19,024.7</b>	<b>19,499.4</b>	<b>19,970.8</b>	<b>20,259.7</b>	<b>471.9</b>	<b>2.4%</b>	<b>288.9</b>
Change Over Prior Year	301.7	800.5	(1,898.5)	335.0	474.7	471.4	288.9			

[1] Reflects the Commonwealth of Massachusetts' assumption of the Suffolk County Registry of Deeds budget. [2] Beginning in fiscal 1997, the Department of Health & Hospitals ceased to exist due to the merger of BCH and BU Hospital into the private Boston Medical Center. As a result, in fiscal 1997, the City recorded a loss of FTEs. Starting in January 1997, numbers reflect employees of the Public Health Commission only.

Source: City of Boston Personnel Statistics Reports and Boston Public Schools Position Control Report  
Prepared By: Boston Municipal Research Bureau

## PERSONNEL

*City of Boston Employee Statistics [1]  
January 31, 2001*

Department	Gender			Ethnic Composition					Average Salary		Avg of Employment		Residency	
	Male	Female	Total	White	Black	Latino	Asian	Other[2]	Male	Female	Age	Length	Boston	Other
Assessing Department	48	39	87	61	16	2	7	1	\$52,341	\$43,855	45	13	82	5
Auditing Department	23	32	55	36	9	4	3	3	60,429	47,926	42	11	51	4
Boston 2 to 6	0	5	5	4	1	0	0	0	0	44,845	27	2	5	0
Boston Residents Job Policy	4	6	10	3	5	2	0	0	41,592	45,478	38	8	10	0
Cemetery Division	28	3	31	21	8	2	0	0	33,472	42,581	44	10	29	2
Chief Op. Officer	5	5	10	9	1	0	0	0	104,453	49,460	44	13	10	0
City Clerk	7	8	15	11	1	1	2	0	57,743	44,099	48	14	15	0
City Council	34	39	73	57	12	3	1	0	45,662	37,092	42	7	73	0
Community Centers	219	245	464	235	167	48	14	0	29,117	31,584	39	7	457	7
Community Partnerships	5	13	18	4	13	0	1	0	56,527	49,063	43	5	18	0
Consumer Affairs & Licensing	4	5	9	7	2	0	0	0	62,026	41,906	43	7	9	0
Cultural Affairs	1	7	8	5	2	1	0	0	54,360	43,592	42	3	8	0
Elderly Commission	77	138	215	98	76	24	10	7	33,752	35,505	62	6	215	0
Election Department	39	26	65	41	6	9	9	0	43,965	47,057	39	11	64	1
Election Dept-Listing Board [3]	6	9	15	8	4	3	0	0	0	0	48	4	15	0
Emergency Shelter Comm.	2	4	6	4	2	0	0	0	56,210	54,970	43	9	5	1
Environment Department	5	13	18	15	2	1	0	0	62,310	49,355	39	6	18	0
Finance Commission	3	1	4	4	0	0	0	0	47,979	39,013	59	14	3	1
Fire Department	1,653	83	1,736	1,218	417	95	5	1	49,708	44,037	45	17	1,078	658
Graphic Arts	34	4	38	35	3	0	0	0	43,361	50,418	49	14	33	5
Health Benefits & Insurance	4	7	11	9	1	1	0	0	61,831	30,711	45	15	10	1
Human Resources	12	15	27	16	8	2	1	0	66,178	54,601	47	18	24	3
Inspectional Services	157	82	239	162	53	14	10	0	51,054	36,786	44	1	223	16
Intergovernmental Relations	2	6	8	7	1	0	0	0	85,467	57,212	38	11	7	1
Law Department	16	30	46	36	8	1	1	0	58,713	49,898	38	7	45	1
Licensing Board	5	6	11	8	1	0	2	0	52,061	38,641	41	7	11	0
Mayor's Office	10	19	29	22	7	0	0	0	62,344	59,127	41	7	29	0
Mayor's Office-Pub. Info.	6	15	21	13	5	2	1	0	57,865	49,605	36	5	21	0
Mgt. & Info. Services	51	33	84	64	13	5	2	0	59,925	53,419	44	13	71	13
Minority/Women's Business	3	5	8	0	7	1	0	0	62,165	56,328	39	12	7	1
Neighborhood Development	148	128	276	198	55	13	10	0	53,581	49,807	44	8	270	6
Neighborhood Services	8	15	23	15	4	2	2	0	41,801	44,431	33	4	23	0
Office of Budget Management	13	16	29	24	2	2	1	0	66,676	60,558	39	11	28	1
Office Labor Relations	6	5	11	10	1	0	0	0	63,483	46,896	39	5	11	0
Office New Bostonians	1	3	4	0	1	1	2	0	42,040	52,766	41	1	3	1
Office of Civil Rights	9	12	21	9	7	5	0	0	41,534	45,994	45	8	20	1
Parks Department	169	37	206	146	45	13	2	0	38,577	48,011	44	11	198	8
Police Department	2,219	825	3,044	2,090	692	202	55	5	48,408	40,409	42	14	2,098	946
Property Management	243	48	291	233	28	24	6	0	37,011	34,196	42	10	273	18
Public Library	267	404	671	427	133	32	79	0	38,604	40,357	43	11	584	87
Public Works	394	57	451	333	99	11	6	2	38,017	40,011	47	16	388	63
Purchasing Division	10	10	20	15	2	0	3	0	62,921	38,755	49	19	17	3
Registry Division	0	23	23	17	5	1	0	0	0	35,124	50	15	20	3
Rental Housing Resource Center	9	6	15	14	1	0	0	0	54,227	46,079	52	17	14	1
Special Events & Tourism	2	7	9	7	2	0	0	0	58,202	54,680	41	11	9	0
State Boston Ret. System	16	24	40	31	4	1	4	0	40,843	42,645	47	14	34	6
Suffolk County	934	223	1,157	914	156	62	17	8	43,728	45,587	38	9	543	614
Taxpayer Referral Asst. Center	0	9	9	5	3	1	0	0	0	37,103	46	12	8	1
Transportation-Parking Clerk	16	37	53	38	7	6	2	0	53,051	44,381	43	11	52	1
Transportation	242	184	426	310	91	17	6	2	40,228	37,143	42	9	404	22
Treasury-Collecting Division	8	20	28	22	5	0	1	0	43,654	40,565	47	15	26	2
Treasury-Treasury Division	16	20	36	23	11	1	1	0	54,225	48,921	45	11	36	0
Veterans Services	10	8	18	17	1	0	0	0	47,773	42,332	51	13	15	3
Women's Commission	0	3	3	3	0	0	0	0	0	64,653	41	8	3	0
Workers Comp. Division	4	12	16	11	3	0	2	0	58,770	49,323	44	9	16	0
Youth Fund	1	4	5	4	1	0	0	0	65,218	45,117	28	6	5	0
<b>City Totals</b>	<b>7,208</b>	<b>3,043</b>	<b>10,251</b>	<b>7,129</b>	<b>2,210</b>	<b>615</b>	<b>268</b>	<b>29</b>	<b>\$46,173</b>	<b>\$41,591</b>	<b>43</b>	<b>13</b>	<b>7,744</b>	<b>2,507</b>
Percent of Total	70.3%	29.7%	100.0%	69.5%	21.6%	6.0%	2.6%	0.3%					75.5%	24.5%

[1] Figures are actual personnel, not Full-Time Equivalencies. [2] Includes American Indian and "Not Indicated." [3] Reflects part-time nature of staff in this office  
Note: Boston Public Schools was not able to provide this data on employees.

Source: City of Boston Workforce Analysis Report

Prepared By: Boston Municipal Research Bureau

**PERSONNEL**

*City of Boston Personnel Detail, Full-Time Equivalent Positions  
January 1995 - 2001*

CITY FUNDED									
Departments	1/95	1/96	1/97	1/98	1/99	1/00	1/01	Change 95 - 01	Change 00 - 01
Assessing [1]	102.5	101.0	91.0	95.0	92.0	91.0	90.0	(12.5)	(1.0)
Auditing [2]	35.0	34.0	31.5	31.5	51.5	58.0	52.0	17.0	(6.0)
Boston 2 to 6	-	-	-	-	3.0	5.0	4.0	4.0	(1.0)
Boston Resident Jobs	-	8.0	8.0	8.0	9.0	9.0	10.0	10.0	1.0
Budget Management [3]	32.0	35.0	33.5	31.0	27.0	30.0	27.6	(4.4)	(2.4)
Central Fleet Maintenance [4]	-	-	10.0	12.0	47.0	45.0	48.0	48.0	3.0
Chief Operating Officer	5.5	11.0	10.0	11.5	9.5	9.0	9.0	3.5	0.0
City Clerk	14.0	14.0	15.0	15.0	14.0	15.5	15.0	1.0	(0.5)
City Council	68.5	61.0	60.5	60.5	67.0	66.5	70.2	1.7	3.7
Civil Rights	10.0	10.0	7.5	6.5	7.5	6.5	8.0	(2.0)	1.5
Community Centers	276.5	340.0	363.5	387.0	378.5	383.5	370.2	93.7	(13.3)
Community Partnership	1.0	3.0	8.0	8.0	8.0	11.0	12.0	11.0	1.0
Consumer Affairs & Licensing	7.5	7.0	6.5	8.5	8.5	8.5	9.0	1.5	0.5
Cultural Affairs	6.0	7.0	8.0	8.0	6.0	9.5	8.0	2.0	(1.5)
Elderly Commission	60.0	63.5	61.0	61.5	59.5	58.0	61.0	1.0	3.0
Election & Listing Board	75.7	72.3	81.0	54.3	57.9	64.2	44.7	(31.0)	(19.5)
Emergency Shelter	4.0	5.0	5.0	4.0	4.0	6.0	6.0	2.0	0.0
Environment	12.0	13.0	14.5	15.0	13.0	15.0	16.0	4.0	1.0
Finance Commission	4.0	4.0	4.0	3.0	4.0	4.0	4.0	0.0	0.0
Fire Department	1,715.5	1,683.5	1,721.0	1,729.5	1,755.5	1,730.0	1,732.0	16.5	2.0
Graphic Arts/Printing	41.0	41.0	36.0	39.0	37.0	38.5	37.0	(4.0)	(1.5)
Human Resources [5]	52.0	49.5	43.0	47.5	51.5	53.5	54.0	2.0	0.5
Inspectional Services	176.5	187.5	201.0	202.0	222.5	223.5	237.6	61.1	14.1
Intergovernmental Relations	10.0	9.0	10.0	10.0	10.0	10.0	8.0	(2.0)	(2.0)
Labor Relations	8.0	8.0	11.0	10.0	11.0	12.5	11.0	3.0	(1.5)
Law Department	54.0	58.5	46.5	45.0	46.0	43.0	47.0	(7.0)	4.0
Library Department	537.3	543.3	529.0	529.3	559.7	541.4	558.7	21.4	17.3
Licensing Board	9.5	10.5	8.5	10.0	10.0	11.0	11.0	1.5	0.0
Management Info. Services	90.5	88.0	74.0	72.0	82.0	83.0	83.0	(7.5)	0.0
Mayor's Office Expense	25.0	28.0	26.0	27.5	27.5	28.0	29.0	4.0	1.0
Mayor's Press Office [6]	3.5	4.0	5.0	14.5	17.5	17.5	19.0	15.5	1.5
Minority/Women Business	5.0	8.0	8.0	8.0	8.0	8.0	8.0	3.0	0.0
Neighborhood Services [6]	28.5	30.5	31.0	19.0	19.5	20.5	23.0	(5.5)	2.5
Office of New Bostonians [7]	-	-	-	-	1.0	0.0	0.0	0.0	0.0
Parks & Recreation/Cemetery	238.0	241.5	221.5	237.5	244.0	235.5	235.0	(3.0)	(0.5)
PFD/Neighborhood Dev. [8]	110.5	122.0	132.5	125.0	113.5	115.0	111.0	0.5	(4.0)
Police Department	2,660.0	2,822.5	2,968.5	3,002.5	3,024.5	3,005.0	2,958.3	298.3	(46.7)
Property Management [8]	227.5	252.0	233.0	239.0	277.0	271.0	278.8	51.3	7.8
Public Works	482.0	524.5	475.5	479.0	420.5	409.5	389.0	(93.0)	(20.5)
Purchasing	20.0	23.0	20.0	22.0	21.0	18.0	20.0	0.0	2.0
Registry	24.5	23.5	21.5	21.5	21.5	20.5	21.0	(3.5)	0.5
Rental Housing Resource Center	34.0	27.0	17.5	16.5	16.5	15.5	15.8	(18.3)	0.3
Retirement Board [9]	30.0	31.5	31.5	0.0	0.0	0.0	0.0	(30.0)	0.0
Special Events & Tourism	10.0	9.0	10.0	10.0	9.0	8.0	9.0	(1.0)	1.0
Taxpayer Referral/Assist. [1]	-	-	-	-	10.0	10.0	9.0	9.0	(1.0)
Transportation [10]	401.5	411.5	383.0	401.5	379.0	441.5	438.0	36.5	(3.5)
Treasury [1]	56.0	60.5	56.5	59.5	59.5	54.5	58.0	2.0	3.5
Veterans Services	21.0	21.5	17.5	17.5	19.0	17.0	17.0	(4.0)	0.0
Women's Commission	2.0	2.0	2.0	2.5	2.0	3.0	3.0	1.0	0.0
Youth Fund	-	1.0	1.0	1.0	1.0	2.0	4.0	4.0	2.0
<b>Sub-Total City Funded</b>	<b>7,787.5</b>	<b>8,111.1</b>	<b>8,160.0</b>	<b>8,218.6</b>	<b>8,343.6</b>	<b>8,341.6</b>	<b>8,289.9</b>	<b>502.3</b>	<b>(51.8)</b>
Suffolk County Registry of Deeds [11]	51.0	49.0	56.0	48.0	56.0	0.0	0.0	(51.0)	0.0
School Department	7,047.9	7,436.5	7,511.9	7,703.8	8,051.8	8,234.7	8,437.5	1,389.6	202.8
<b>Sub-Total City/County/Schools</b>	<b>14,886.4</b>	<b>15,596.6</b>	<b>15,727.9</b>	<b>15,970.4</b>	<b>16,451.4</b>	<b>16,576.3</b>	<b>16,727.3</b>	<b>1,840.9</b>	<b>151.0</b>
Health & Hospitals/PHC [12]	2,550.2	2,680.8	729.0	726.0	741.0	731.7	755.9	(1,794.3)	24.2
<b>Total City Funded</b>	<b>17,436.6</b>	<b>18,277.4</b>	<b>16,456.9</b>	<b>16,696.4</b>	<b>17,192.4</b>	<b>17,308.0</b>	<b>17,483.2</b>	<b>46.6</b>	<b>175.2</b>
Change Over Prior Year	72.9	840.8	(1,820.5)	239.5	496.0	115.6	175.2		



## PERSONNEL

*City of Boston Personnel Detail, Full-Time Equivalent Positions  
January 1995 - 2001 (continued)*

EXTERNALLY FUNDED									
<i>Departments</i>	<i>1/95</i>	<i>1/96</i>	<i>1/97</i>	<i>1/98</i>	<i>1/99</i>	<i>1/00</i>	<i>1/01</i>	<i>Change 95 - 01</i>	<i>Change 00 - 01</i>
Boston Against Drugs	5.0	4.0	5.0	3.0	1.0	0.0	0.0	(5.0)	0.0
Civil Rights	-	-	-	-	-	15.0	13.0	13.0	(2.0)
Community Centers (Schools)	91.5	105.0	65.0	57.5	54.5	47.5	47.6	(43.9)	0.1
Community Partnerships	-	-	-	-	-	7.0	9.0	9.0	2.0
Elderly Commission	107.0	119.5	105.5	106.5	115.0	116.0	152.5	45.5	36.5
Environment	-	-	1.0	1.0	1.0	1.5	1.0	1.0	(0.5)
Fair Housing	8.0	3.0	0.0	6.0	11.0	0.0	0.0	(8.0)	0.0
Fair Housing-Metrolist	-	-	2.0	0.0	0.0	0.0	0.0	0.0	0.0
Fire Department	2.0	2.0	3.0	2.0	2.0	3.0	0.0	(2.0)	(3.0)
Focus on the Workplace	1.0	0.0	0.0	0.0	0.0	0.0	0.0	(1.0)	0.0
Healthy Boston	-	1.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0
Library Department	34.3	34.0	29.3	31.7	28.3	28.3	26.3	(8.0)	(2.0)
Mayor's Office of Safe Futures	-	-	5.0	5.0	5.0	0.0	0.0	0.0	0.0
NDEA/CDBG/BRA	146.0	146.5	148.0	144.0	153.5	159.5	164.0	18.0	4.5
New Bostonians	-	-	-	-	-	5.0	4.0	4.0	(1.0)
Police Department	3.0	8.0	14.0	21.0	22.0	19.5	29.0	26.0	9.5
Public Health Commission [13]	-	-	-	-	-	291.5	298.0	298.0	6.5
Retirement Board	-	-	-	34.0	38.5	39.0	41.0	41.0	2.0
Safe Neighborhoods Initiative	-	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Suffolk County	1,090.0	1,079.0	1,082.0	1,084.0	1,089.0	1,074.0	1,146.0	56.0	72.0
Transportation	15.5	24.5	29.0	35.0	33.0	29.0	24.0	8.5	(5.0)
<b>Sub-Total City / County External</b>	<b>1,503.3</b>	<b>1,527.5</b>	<b>1,488.8</b>	<b>1,531.7</b>	<b>1,553.8</b>	<b>1,835.8</b>	<b>1,955.4</b>	<b>452.1</b>	<b>119.6</b>
School Department External	847.8	783.3	744.0	796.6	753.2	827.0	821.1	(26.7)	(5.9)
<b>Total Externally Funded</b>	<b>2,351.1</b>	<b>2,310.8</b>	<b>2,232.8</b>	<b>2,328.3</b>	<b>2,307.0</b>	<b>2,662.8</b>	<b>2,776.5</b>	<b>425.4</b>	<b>113.7</b>
Change Over Prior Year	228.7	(40.3)	(78.0)	95.5	(21.3)	355.8	113.7		
<b>Grand Total City and Externally Funded</b>	<b>19,787.8</b>	<b>20,588.2</b>	<b>18,689.7</b>	<b>19,024.7</b>	<b>19,499.4</b>	<b>19,970.8</b>	<b>20,259.7</b>	<b>471.9</b>	<b>288.9</b>
Change Over Prior Year	301.7	800.5	(1,898.5)	335.0	474.7	471.4	288.9		

[1] In 1999, the Taxpayer Referral & Assistance Center (TRAC) was established, and staffed by the transfer of employees from both the Assessing and Treasury Departments. [2] BAIS project employees included beginning in 1999. [3] Includes Capital Budget. [4] Central Fleet Maintenance was established as a separate Department in 1997 and staffed by employees from the Transportation, Public Works and Parks & Recreation Departments. [5] Includes Hospital & Insurance and Workers Compensation. [6] In 1998, several employees were shifted from Neighborhood Services into the Mayor's Office of Public Information. [7] Primarily funded by grants. [8] In FY 95, several organizational changes were made that resulted in a transfer of functions between Public Facilities (Department of Neighborhood Development) and Real Property (Property Management). A comparison of the FTE positions of these departments with prior years is not completely accurate. [9] Beginning in FY98, funding of Retirement Board positions was transferred from the General Fund to Pension Investment Income. [10] Includes Parking Clerk. [11] Reflects the Commonwealth of Massachusetts' assumption of the Suffolk County Registry of Deeds budget. [12] Beginning in fiscal 1997, the Department of Health & Hospitals ceased to exist due to the merger of BCH and BU Hospital into the private Boston Medical Center. As a result, in fiscal 1997, the City recorded a loss of FTEs. Starting in January 1997, numbers reflect employees of the Public Health Commission only. [13] Externally funded positions for the Public Health Commission were not tracked prior to fiscal 2000.

Source: City of Boston Personnel Statistics Report

Prepared By: Boston Municipal Research Bureau



**PERSONNEL**

*City of Boston Public Schools Personnel Detail, Full-Time Equivalent Positions [1]  
January 1995 - 2001*

<b>CITY FUNDED</b>									
<i>Personnel</i>	<i>1/95</i>	<i>1/96</i>	<i>1/97</i>	<i>1/98</i>	<i>1/99</i>	<i>1/00</i>	<i>1/01</i>	<i>Change 95 - 01</i>	<i>Change 00 - 01</i>
Total Teachers	4,013.6	4,232.2	4,259.1	4,359.2	4,499.6	4,617.2	4,701.0	687.4	83.8
Sub-Total Regular Education	2,112.5	2,181.0	2,200.6	2,253.2	2,349.8	2,445.4	2,554.5	442.0	109.1
Regular Education	1,937.5	1,994.0	2,010.6	2,060.7	2,176.8	2,283.4	2,400.0	462.5	116.6
Kindergarten	175.0	187.0	190.0	192.5	173.0	162.0	154.5	(20.5)	(7.5)
Sub-Total Special Education	940.0	966.5	983.2	1,014.1	1,045.5	1,058.6	1,054.7	114.7	(3.9)
Special Ed. Resource	262.0	262.5	264.2	267.5	269.0	270.5	268.7	6.7	(1.8)
Substantially Separate	678.0	704.0	719.0	746.6	776.5	788.1	786.0	108.0	(2.1)
Sub-Total Bilingual Education	538.0	547.0	537.7	534.7	527.6	527.5	511.1	(26.9)	(16.4)
Bilingual Kindergarten	58.0	58.5	58.0	57.0	63.0	56.0	55.0	(3.0)	(1.0)
Bilingual Teacher	480.0	488.5	479.7	477.7	464.6	471.5	456.1	(23.9)	(15.4)
Sub-Total Other Teachers	423.1	537.7	537.6	557.2	576.7	585.7	580.7	157.6	(5.0)
Vocational Ed.	48.0	48.0	48.0	42.0	41.0	41.0	42.5	(5.5)	1.5
Specialist Teacher	240.1	330.7	325.4	321.8	337.1	338.4	331.1	91.0	(7.3)
Itinerant Teacher	135.0	159.0	164.2	193.4	198.6	206.3	207.1	72.1	0.8
Total Miscellaneous	134.0	102.0	110.0	127.0	129.0	139.0	136.0	2.0	(3.0)
Long-Term Leave	34.0	21.0	20.0	28.0	35.0	36.0	44.0	10.0	8.0
Workers Compensation	100.0	81.0	90.0	99.0	94.0	103.0	92.0	(8.0)	(11.0)
Total Instructional Support	1,257.8	1,353.6	1,384.5	1,431.0	1,530.7	1,573.4	1,593.9	336.1	20.5
Itinerant Pupil Support	65.0	64.5	62.5	59.5	57.5	58.5	60.5	(4.5)	2.0
Program Support	27.0	36.0	42.0	40.0	54.7	77.1	87.0	60.0	9.9
Sped Evaluation Team	87.9	89.9	92.1	93.3	97.1	96.7	98.0	10.1	1.3
Librarians	15.5	18.5	17.7	19.0	20.0	20.0	20.0	4.5	0.0
Guidance	95.3	110.2	111.3	111.7	110.1	108.2	107.3	12.0	(0.9)
Swimming Instructors	18.0	17.7	15.0	13.0	13.0	12.0	13.0	(5.0)	1.0
Instructional Aides	45.4	56.9	47.0	60.6	105.7	116.0	122.0	76.6	6.0
Library Aides	43.4	50.9	64.6	60.7	68.8	67.4	61.8	18.4	(5.6)
Special Ed. Aide	20.0	20.0	20.0	20.0	18.0	18.0	18.0	(2.0)	0.0
Special Ed. Aide-Sub. Sep.	528.3	559.5	593.0	620.4	665.5	679.5	710.8	182.5	31.3
Bilingual Ed. Aides	205.5	211.0	203.0	218.5	206.0	196.5	161.0	(44.5)	(35.5)
Technical Supervisory	47.0	49.0	50.0	50.0	52.0	55.0	55.0	8.0	0.0
Field Coordinators	59.5	69.5	66.3	64.3	62.3	68.5	79.5	20.0	11.0
Total Administrators	357.0	384.0	382.0	375.0	394.5	395.0	403.2	46.2	8.2
Central Administration	19.0	21.0	27.0	28.0	29.0	28.0	27.0	8.0	(1.0)
Elementary School Admin.	126.0	128.0	129.0	132.0	138.0	137.0	136.8	10.8	(0.2)
Middle School Admin.	68.0	68.0	65.0	59.0	64.0	65.0	69.6	1.6	4.6
High School Admin.	126.0	146.0	142.0	137.0	139.5	139.0	140.8	14.8	1.8
Special School Admin.	18.0	21.0	14.0	14.0	14.0	16.0	19.0	1.0	3.0
Cluster Coordinator	-	-	5.0	5.0	10.0	10.0	10.0	10.0	0.0
Total Non-Academic	692.5	756.2	742.2	759.9	785.5	795.0	853.3	160.8	58.3
Nurses	75.3	78.3	77.9	85.6	88.3	91.0	89.6	14.3	(1.4)
Health Aide	10.0	10.0	10.0	12.0	11.0	12.0	12.0	2.0	0.0
Secretarial/Clerical	230.8	237.0	234.5	236.5	245.5	258.5	264.5	33.7	6.0
ETL Secretarial	85.4	90.9	93.5	98.0	87.9	91.3	95.9	10.5	4.6
Part-Time Clerical	1.0	2.2	1.0	2.0	1.0	2.0	3.0	2.0	1.0
Guidance Clerical	-	-	14.0	14.0	14.0	15.0	15.0	15.0	0.0
School Police	58.0	62.0	63.0	61.0	58.0	67.0	66.5	8.5	(0.5)
Non-Academic Full-Time	58.0	58.0	59.0	58.0	84.0	91.2	84.0	26.0	(7.2)
Non-Academic Part-Time	57.5	67.0	42.0	24.5	13.5	17.0	12.0	(45.5)	(5.0)
Bus Monitors	116.5	150.8	147.3	168.3	182.3	150.0	210.8	94.3	60.8
Total Maintenance / Supv.	523.0	535.5	546.5	559.5	586.0	586.0	609.5	86.5	23.5
Custodial	362.0	371.0	364.0	367.0	381.0	382.0	385.0	23.0	3.0
Custodial Long-Term Leave	-	-	-	1.0	8.0	4.0	23.0	23.0	19.0
Lunch Monitors	157.0	161.0	181.5	188.5	193.0	197.0	198.0	41.0	1.0
External Monitors	4.0	3.5	1.0	3.0	4.0	3.0	3.5	(0.5)	0.5
Total Professional Support	70.0	73.0	87.6	92.2	126.5	129.1	140.6	70.6	11.5
<b>Grand Total City Funded</b>	<b>7,047.9</b>	<b>7,436.5</b>	<b>7,511.9</b>	<b>7,703.8</b>	<b>8,051.8</b>	<b>8,234.7</b>	<b>8,437.5</b>	<b>1,389.6</b>	<b>202.7</b>
Change Over Prior Year		388.6	75.4	191.9	348.0	182.9	202.7		

## PERSONNEL

*City of Boston Public Schools Personnel Detail, Full-Time Equivalent Positions  
January 1995 - 2001 (continued)*

EXTERNALLY FUNDED									
Personnel	1/95	1/96	1/97	1/98	1/99	1/00	1/01	Change 95 - 01	Change 00 - 01
Total Teachers	305.8	247.3	237.0	239.8	217.8	287.5	304.9	(0.9)	17.4
Sub-Total Regular Education	240.2	171.7	154.8	149.6	131.4	175.9	180.2	(60.0)	4.3
Regular Education	235.2	166.7	149.8	146.6	128.8	172.3	176.2	(59.0)	3.9
Kindergarten	5.0	5.0	5.0	3.0	2.6	3.6	4.0	(1.0)	0.4
Sub-Total Special Education	2.0	0.0	0.0	4.0	2.5	3.8	6.5	4.5	2.7
Special Ed. Resource	-	-	-	1.0	0.0	0.6	1.0	1.0	0.4
Substantially Separate	2.0	0.0	0.0	3.0	2.5	3.2	5.5	3.5	2.3
Sub-Total Bilingual Education	57.2	69.4	76.8	71.5	66.3	73.3	73.7	16.5	0.4
Bilingual Kindergarten	1.0	0.0	0.0	0.0	0.0	1.0	2.0	1.0	1.0
Bilingual Teacher	56.2	69.4	76.8	71.5	66.3	72.3	71.7	15.5	(0.6)
Sub-Total Other Teachers	6.4	6.2	5.4	14.7	17.6	34.5	44.5	38.1	10.0
Vocational Ed.	3.0	3.0	1.0	0.0	0.0	0.0	0.0	(3.0)	0.0
Specialist Teacher	3.4	3.2	4.4	14.7	16.6	33.5	43.5	40.1	10.0
Itinerant Teacher	-	-	-	-	1.0	1.0	1.0	1.0	0.0
Total Miscellaneous	5.0	6.5	4.0	4.0	7.0	5.0	1.0	(4.0)	(4.0)
Long-Term Leave	2.0	2.5	0.0	0.0	0.0	0.0	0.0	(2.0)	0.0
Workers Compensation	3.0	4.0	4.0	4.0	7.0	5.0	1.0	(2.0)	(4.0)
Total Instructional Support	124.4	110.8	116.5	152.1	148.1	131.9	115.7	(8.7)	(16.2)
Itinerant Pupil Support	11.5	14.8	12.5	9.0	12.0	11.0	13.0	1.5	2.0
Program Support	27.5	23.5	27.0	41.5	30.8	18.0	16.1	(11.4)	(1.9)
Sped Evaluation Team	3.0	3.0	2.0	3.2	3.0	3.0	3.0	0.0	0.0
Librarians	1.0	0.0	1.4	0.0	0.0	0.0	0.0	(1.0)	0.0
Guidance	3.0	3.0	4.4	4.8	4.2	5.1	4.2	1.2	(0.9)
Instructional Aides	43.9	35.9	35.7	40.2	47.2	43.0	32.5	(11.4)	(10.5)
Library Aides	-	0.6	0.0	1.4	2.6	3.6	6.0	6.0	2.4
Special Ed. Aide-Sub.Sep.	-	-	-	10.0	1.0	2.0	2.0	2.0	0.0
Bilingual Ed. Aides	6.0	6.5	9.0	12.2	12.0	9.0	5.2	(0.8)	(3.8)
Technical Supervisory	7.0	7.0	7.0	8.0	6.0	8.0	9.0	2.0	1.0
Field Coordinators	21.5	16.5	17.5	21.8	29.3	29.2	24.7	3.2	(4.5)
Total Administrators	73.6	67.0	23.0	22.8	16.0	14.0	12.0	(61.6)	(2.0)
Central Administration	7.0	6.0	6.0	5.0	3.0	3.0	3.0	(4.0)	0.0
Elementary School Admin.	23.6	23.0	1.0	1.0	1.0	1.0	1.0	(22.6)	0.0
Middle School Admin.	16.0	14.0	2.0	2.0	2.0	2.0	1.0	(15.0)	(1.0)
High School Admin.	21.0	18.0	3.0	3.8	4.0	3.0	1.0	(20.0)	(2.0)
Special School Admin.	6.0	6.0	6.0	6.0	6.0	5.0	6.0	0.0	1.0
Cluster Coordinator	-	-	5.0	5.0	0.0	0.0	0.0	0.0	0.0
Total Non-Academic	68.2	66.7	50.0	58.0	48.7	60.9	62.8	(5.4)	1.9
Nurses	1.0	2.0	1.8	1.8	1.0	1.2	2.8	1.8	1.6
Secretarial/Clerical	49.0	45.0	35.0	38.2	26.7	29.7	26.5	(22.5)	(3.2)
ETL Secretarial	3.0	4.0	0.0	0.0	0.0	1.0	1.0	(2.0)	0.0
Part-Time Clerical	4.2	3.2	2.2	2.2	5.0	5.0	7.0	2.8	2.0
Non-Academic Full-Time	11.0	12.5	11.0	15.0	15.0	22.0	24.0	13.0	2.0
Non-Academic Part-Time	-	-	-	-	-	-	1.0	1.0	1.0
Bus Monitors	-	-	-	0.8	1.0	2.0	0.5	0.5	(1.5)
Total Maintenance / Supv.	210.8	218.3	229.0	241.5	250.0	256.0	255.5	44.7	(0.5)
Food Service Workers	43.0	45.0	42.0	45.0	47.0	47.0	47.0	4.0	0.0
Food Service Workers	161.5	168.0	182.0	186.0	192.5	198.5	200.5	39.0	2.0
Lunch Monitors	-	-	-	4.5	4.5	4.5	3.0	3.0	(1.5)
External Monitors	6.3	5.3	5.0	6.0	6.0	6.0	5.0	(1.3)	(1.0)
Total Professional Support	60.0	66.7	84.5	78.4	65.6	71.7	69.2	9.2	(2.5)
<b>Grand Total External</b>	<b>847.8</b>	<b>783.3</b>	<b>744.0</b>	<b>796.6</b>	<b>753.2</b>	<b>827.0</b>	<b>821.1</b>	<b>(26.7)</b>	<b>(5.9)</b>
<b>Grand Total City and External</b>	<b>7,895.7</b>	<b>8,219.8</b>	<b>8,255.9</b>	<b>8,500.4</b>	<b>8,805.0</b>	<b>9,061.7</b>	<b>9,258.6</b>	<b>1,362.9</b>	<b>196.8</b>
Change Over Prior Year		324.1	36.1	244.5	304.6	256.7	196.8		

[1] School figures may not conform to previous Bureau reports due to BPS revisions.

Source: Boston Public Schools Position Control Reports

Prepared By: Boston Municipal Research Bureau

## PERSONNEL

*City of Boston Public Safety Personnel  
January 1995 - 2001*

**FIRE DEPARTMENT PERSONNEL DETAIL BY RANK [1]**

<i>Positions</i>	<i>1/95</i>	<i>1/96</i>	<i>1/97</i>	<i>1/98</i>	<i>1/99</i>	<i>1/00</i>	<i>1/01</i>	<i>Change</i>	
								<i>95 - 01</i>	<i>00 - 01</i>
Fire Fighters	1,205	1,174	1,192	1,225	1,258	1,225	1,220	15	(5)
Fire Lieutenants	214	214	214	212	213	213	214	0	1
Fire Captains	78	77	78	77	78	78	78	0	0
District Fire Chiefs	57	57	58	58	58	58	58	1	0
Deputy Fire Chiefs	15	15	15	15	15	15	14	(1)	(1)
<b>Total Fire Fighters</b>	<b>1,569</b>	<b>1,537</b>	<b>1,557</b>	<b>1,587</b>	<b>1,622</b>	<b>1,589</b>	<b>1,584</b>	<b>15</b>	<b>(5)</b>
Civilians	85	82	77	82	82	83	86	1	3
Civilians (Fire Alarm)	70	73	73	73	72	74	74	4	0
<b>Total Civilians</b>	<b>155</b>	<b>155</b>	<b>150</b>	<b>155</b>	<b>154</b>	<b>157</b>	<b>160</b>	<b>5</b>	<b>3</b>
<b>Total Department</b>	<b>1,724</b>	<b>1,692</b>	<b>1,707</b>	<b>1,742</b>	<b>1,776</b>	<b>1,746</b>	<b>1,744</b>	<b>20</b>	<b>(2)</b>
Change Over Prior Year	5	(32)	15	35	34	(30)	(2)		

**POLICE DEPARTMENT PERSONNEL DETAIL BY RANK [1]**

<i>Positions</i>	<i>1/95</i>	<i>1/96</i>	<i>1/97</i>	<i>1/98</i>	<i>1/99</i>	<i>1/00</i>	<i>1/01</i>	<i>Change</i>	
								<i>95 - 01</i>	<i>00 - 01</i>
Superintendent In Chief	0	0	0	1	1	1	0	0	(1)
Superintendents	6	6	5	6	6	6	6	0	0
Deputy Superintendents	9	9	10	11	9	9	12	3	3
Captains	14	22	21	21	22	22	23	9	1
Captain Detective	6	5	4	4	4	4	4	(2)	0
Lieutenants	34	46	49	50	50	49	51	17	2
Lieutenant Detectives	28	27	31	24	22	22	21	(7)	(1)
Sergeants	137	195	202	212	199	198	211	74	13
Sergeant Detectives	82	79	88	88	96	97	97	15	0
Police Officers/Detectives	1,574	1,522	1,599	1,707	1,748	1,787	1,758	184	(29)
<b>Total Uniformed</b>	<b>1,890</b>	<b>1,911</b>	<b>2,009</b>	<b>2,124</b>	<b>2,157</b>	<b>2,195</b>	<b>2,183</b>	<b>293</b>	<b>(12)</b>
Probationary Officers [2]	82	167	183	79	129	50	0	(82)	(50)
Civilians [4]	726	[3]	806	817	850	850	850	124	0
<b>Total Department</b>	<b>2,698</b>	<b>2,078</b>	<b>2,998</b>	<b>3,020</b>	<b>3,136</b>	<b>3,095</b>	<b>3,033</b>	<b>335</b>	<b>(62)</b>
Change Over Prior Year	94	(620)	920	22	116	(41)	(62)		

[1] Figures represent actual personnel, not Full-Time Equivalencies, and therefore will not tie to other tables in this section. [2] Probationary officers are police recruits who perform the duties of an active police officer under strict supervision for one year after completing a six month academy training program. [3] January 1996 civilian figures were not recorded by the Boston Police Department. [4] Boston Police Department civilian count is estimated for FY 95 - FY 01.

Source: City of Boston Police Department, Personnel Division and City of Boston Fire Department, Personnel Division

Prepared By: Boston Municipal Research Bureau

*Selected Salaries of State, County and Boston Officials  
January 1995 and 2001*

<u>Position</u>	<u>Legislated Salary 1995</u>	<u>Legislated Salary 2001</u>	<u>Percent Change FY 95 - 01</u>
<b>State</b>			
Governor [1]	\$90,000	\$135,000	50.0%
Lieutenant Governor	75,000	120,000	60.0%
Attorney General	80,000	122,500	53.1%
Treasurer [1]	75,000	120,000	60.0%
Senate President [2]	81,410	85,122	4.6%
House Speaker [2]	81,410	85,122	4.6%
State Senator	46,410	50,122	8.0%
State Representative	46,410	50,122	8.0%
Additional Salaries [3]	53,910 - 71,410	57,622 - 85,122	7% - 19%
<b>Boston</b>			
Mayor	\$110,000	\$125,000	13.6%
City Councilor	54,500	62,500	14.7%
Councilor's Staff Allocation	100,000	135,000	35.0%
Council President's Staff Allocation	130,000	165,000	26.9%
School Committee Member Stipend [4]	7,500	7,500	0.0%
Superintendent of Schools [5]	141,227	160,000	13.3%
<b>Suffolk County</b>			
Sheriff	\$76,200	\$107,550	41.1%
Register of Deeds	62,000	84,580	36.4%

[1] In 1995, the Governor and Treasurer waived \$15,000 raises that were enacted that year. Thus, their actual salaries were \$75,000 and \$60,000, respectively. [2] The Speaker and President receive \$35,000 in addition to their annual base salaries of \$50,122. [3] State Legislators who hold any of the following leadership positions receive the following annual salaries, independent of allowances for travel and other expenses otherwise provided for Members of the General Court: Chair of Ways and Means, \$75,122; Majority Leaders \$72,662; Assistant to the Majority Leader, 2nd and 3rd Assistant, Vice Chair of Ways and Means, Minority members of Ways and Means, Chair of Post Audit and Oversight, Chair of Taxation, and the Chair of Science and Technology, \$65,122; all other committee chairs, the Vice Chair of Post Audit and Oversight, Assistant Vice Chair of Ways and Means, and Vice Chair of Taxation receive \$57,622. [4] Acceptance of the stipend is at the discretion of each member. As of January 2001, four of seven members opted to receive the stipend. [5] Figure reflects salary only, and does not include a performance bonus or other benefits.

Source: Annotated Laws of Massachusetts, Massachusetts Department of the Comptroller; Boston School Committee; Suffolk County Register of Deeds Office; Suffolk County Sheriff's Office; City of Boston budget, Boston City Council

Prepared By: Boston Municipal Research Bureau

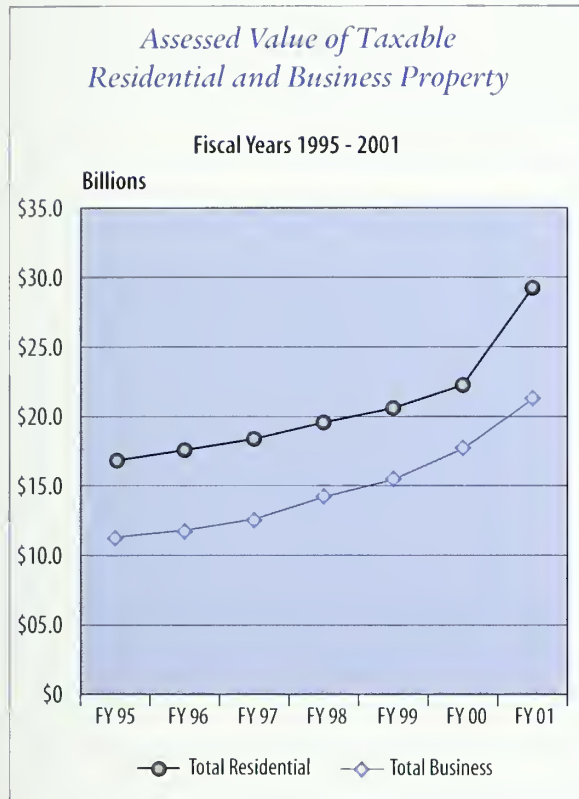




*assessing*



Boston's tax base has grown in each of the last six years from fiscal 1995 to fiscal 2001. Overall, taxable property value in Boston grew by 79.6% in this period. Business property value grew at a faster pace than residential since 1995, increasing by 88.1% compared to 73.9% for residential. Reflecting property appreciation and new construction, commercial taxable value increased by 117.1% during this time. Total taxable property for fiscal 2001 is valued at \$50.5 billion, an increase of \$10.6



billion or 26.5% over the prior year. Residential and business taxable property grew by 31.4% and 20.2% respectively since fiscal 2000. A focus by the City on three-family home properties in fiscal 2001 produced a value increase of 41.4%, while residential condominium value increased by 35.8%. Three of the City's 22 Wards that constitute the downtown and Back Bay account for 53.5% of the total taxable value, while representing only 8.9% of the total city area. Tax-exempt property area represents 51.3% of the total city area and of that total, 79.9% is owned by different governmental entities.

### CLASSIFICATION

With respect to classification, which allows cities and towns to determine the share, within limits, of the annual levy to be borne by each class of property, Boston's policy has been to shift as much of the tax burden to business property as allowed. In fiscal 2001, business property represented 42.1% of the total taxable value but paid 69.9% of the tax levy. Conversely, residential property represented 57.9% of the tax base and paid 30.1% of the tax bill. Homeowners further benefited by the City's adoption of the full residential exemption that allowed tax exemptions equal to up to 20.0% of the average assessed value of all residential property in the city for property that was used as the taxpayer's principal residence. The total amount of the residential tax exemption in fiscal 2001 was \$33.1 million or \$524.5 for each eligible homeowner. Starting in fiscal 2002, the City is authorized to increase the residential exemption to 30.0%.

### TAX RATE

As Boston's property values have increased, its tax rates have decreased to insure that the tax levy increase does not exceed 2.5% each year except for new growth. Both Boston's residential and business tax rates have decreased each year since fiscal 1995. In fiscal 2001, Boston's residential tax rate is \$10.58 per \$1,000 of value and the business tax rate is \$30.17, both at their lowest levels since fiscal 1991. Boston's residential tax rate has decreased by 29.3% and its business tax rate has declined by 23.7% since fiscal 1995. The City's overall effective tax rate, taxes as a percent of assessed value, in fiscal 2001 is 1.818%, which is below 2.0% for the first time since fiscal 1992 and far below the Proposition 2 $\frac{1}{2}$  limit of 2.5%.

### LEVY CEILING AND LEVY LIMIT

The growth in the property tax levy is limited in two ways by Proposition 2 $\frac{1}{2}$ . First, the primary limit, the levy ceiling prohibits the tax levy from exceeding 2.5% of the full and fair cash value of all taxable property. Second, the levy limit prohibits the tax levy from exceeding the previous year's levy limit by more than 2.5%, with added increases allowed for new growth. The levy limit must be below the levy ceiling. In fiscal 2001, the levy limit of \$917.8 million is below the levy ceiling of \$1.3 billion by \$344.6 million. A permanent increase in the levy limit could be achieved through an override approved through a voter referendum. No property tax override has been proposed in Boston since the start of Proposition 2 $\frac{1}{2}$ .

### PROPERTY TAX LEVY AND NEW GROWTH

Boston's reliance on the property tax has heightened the importance of new development as a revenue source for the City. New growth in Boston through construction, major renovations and other means has allowed Boston to increase its levy by no less than 4.1% and as much as 6.0% in each of the last seven fiscal years. In the last two fiscal years (FY 00-01), new growth has accounted for a larger share of the total levy growth than the 2.5% increment. In fiscal 2001, the tax levy increased by \$30.2 million or 58.2% due to new growth. As recently as fiscal 1997, new growth represented only 39.0% of the total levy increase.

**ASSESSING**

*City of Boston Assessed Valuation of Real Estate and Personal Property [1]  
Levy Years 1980 - 2001 / Figures in 000's*

<i>Levy Year</i>	<i>Taxable Real Estate Property</i>	<i>Taxable Personal Property</i>	<i>Total Taxable Value</i>	<i>Change Over Prior Year</i>	<i>% Change Over Prior Year</i>	<i>Tax Rate (Per Thousand)</i>		<i>Total Levy</i>	<i>Overall Effective Tax Rate [2]</i>
FY 01	\$47,798,286	\$2,696,228	\$50,494,513	\$10,563,595	26.5%	CIP	\$30.17/R \$10.58	\$917,750	1.818%
FY 00	37,283,474	2,647,445	39,930,918	3,880,469	10.8%	CIP	34.21/R 13.15	865,752	2.168%
FY 99	33,751,671	2,298,778	36,050,449	2,287,547	6.8%	CIP	37.04/R 13.44	819,300	2.273%
FY 98	31,538,688	2,224,214	33,762,902	2,774,293	9.0%	CIP	38.45/R 13.47	781,625	2.315%
FY 97	28,783,104	2,205,506	30,988,610	1,614,146	5.5%	CIP	41.50/R 13.73	748,951	2.417%
FY 96	27,288,277	2,086,187	29,374,464	1,258,769	4.5%	CIP	42.59/R 13.78	719,436	2.449%
FY 95	26,053,090	2,062,605	28,115,695	1,350,543	5.0%	CIP	42.66/R 13.86	689,938	2.454%
FY 94	24,955,871	1,809,282	26,765,153	(523,051)	-1.9%	CIP	42.72/R 13.97	660,244	2.467%
FY 93	25,543,476	1,744,727	27,288,203	(2,496,555)	-8.4%	CIP	39.99/R 12.88	624,656	2.289%
FY 92	28,265,659	1,519,099	29,784,758	(6,574,001)	-18.1%	CIP	34.27/R 11.18	583,258	1.958%
FY 91	35,022,205	1,336,554	36,358,759	572,359	1.6%	CIP	25.09/R 8.93	555,069	1.527%
FY 90	34,562,464	1,223,936	35,786,400	352,728	1.0%	CIP	23.90/R 8.45	519,127	1.451%
FY 89	34,227,701	1,205,971	35,433,672	6,610,046	22.9%	CIP	22.44/R 7.97	483,725	1.365%
FY 88	27,077,012	1,746,615	28,823,627	4,608,187	19.0%	CIP	21.66/R 10.77	451,873	1.568%
FY 87	22,481,549	1,733,891	24,215,440	3,966,019	19.6%	CIP	23.55/R 12.02	421,916	1.742%
FY 86	18,568,069	1,681,353	20,249,421	5,079,706	33.5%	CIP	25.85/R 13.46	394,593	1.949%
FY 85	13,591,725	1,577,991	15,169,715	1,834,326	13.8%	CIP	31.36/R 16.42	363,222	2.394%
FY 84	11,508,877	1,826,511	13,335,389	1,159,440	9.5%	CIP	32.54/R 17.10	333,268	2.499%
FY 83	10,481,679	1,694,270	12,175,949	10,267,248	537.9% [3]	CIP	40.30/R 21.47	374,611	3.077%
FY 82	1,635,769	272,932	1,908,702	6,702	0.4%		230.90	440,719	23.090%
FY 81	1,636,587	265,413	1,902,000	164,000	9.4%		272.70	518,675	27.270%
FY 80	1,494,317	243,684	1,738,000	13,000	0.8%		252.90	433,334	24.933%
<b>FY 95 - 01</b>									
<b>Percent Change</b>	<b>83.5%</b>	<b>30.7%</b>	<b>79.6%</b>					<b>33.0%</b>	

[1] Assessed values reflect the valuation of property as of January 1 of the prior calendar year and do not reflect the impact of residential exemptions. [2] Effective tax rate is the percentage of the tax levy divided by the market value of property represented by the assessed value. [3] Significant change due to revaluation.

*City of Boston, Assessed Value of Residential and Business Taxable Property  
Fiscal Years 1995 - 2001 / Figures in 000's*

<i>Residential [1]</i>	<i>FY 95</i>	<i>FY 96</i>	<i>FY 97</i>	<i>FY 98</i>	<i>FY 99</i>	<i>FY 00</i>	<i>FY 01</i>	<i>% of FY 01 Total</i>	<i>FY 00 - 01 % Change</i>	<i>FY 95 - 01 % Change</i>
R1 Single Family	\$4,123,262	\$4,234,029	\$4,370,274	\$4,700,362	\$4,930,094	\$5,146,165	\$6,566,956	13.0%	27.6%	59.3%
R2 Two Family	2,737,682	2,820,436	2,876,219	3,015,159	3,159,281	3,338,489	4,512,267	8.9%	35.2%	64.8%
R3 Three Family	2,256,776	2,316,810	2,326,992	2,433,924	2,522,044	2,642,596	3,737,149	7.4%	41.4%	65.6%
R4 Four - Six Family	739,654	772,142	818,036	850,608	846,690	950,287	1,157,387	2.3%	21.8%	56.5%
A Apartments (6+ Units)	1,699,305	1,797,987	1,916,022	2,099,874	2,079,343	2,371,290	2,694,819	5.3%	13.6%	58.6%
RC-R Residential-Commercial	692,886	848,550	921,560	990,889	1,006,825	1,187,801	1,643,418	3.3%	38.4%	137.2%
CP Commercial Parking	20,715	20,684	20,100	19,259	21,245	21,366	25,109	0.0%	17.5%	21.2%
RL Residential Land	131,854	132,038	127,684	122,008	123,148	124,124	128,167	0.3%	3.3%	-2.8%
CD-R Condo Dwelling	4,404,433	4,622,611	4,994,628	5,317,812	5,898,627	6,453,595	8,761,938	17.4%	35.8%	98.9%
<b>Total Residential</b>	<b>\$16,806,568</b>	<b>\$17,565,287</b>	<b>\$18,371,514</b>	<b>\$19,549,895</b>	<b>\$20,587,298</b>	<b>\$22,235,713</b>	<b>\$29,227,208</b>	<b>57.9%</b>	<b>31.4%</b>	<b>73.9%</b>
Percent Change Over Prior Year	5.3%	4.5%	4.6%	6.4%	5.3%	8.0%	31.4%			
<b><i>Business</i></b>										
C Commercial	\$7,095,284	\$7,451,040	\$8,010,352	\$9,371,452	\$10,476,828	\$12,123,204	\$15,403,699	30.5%	27.1%	117.1%
I Industrial	1,106,206	1,102,391	1,135,647	1,143,432	1,118,246	1,057,907	1,111,513	2.2%	5.1%	0.5%
CC Commercial Condo	405,445	422,100	458,751	558,703	656,702	935,237	781,122 [3]	1.5%	-16.5%	92.7%
CL Commercial Land [2]	260,720	316,298	352,398	394,427	391,089	379,248	545,267	1.1%	43.8%	109.1%
RC-C Residential-Commercial	378,868	431,160	454,442	520,780	521,509	552,166	729,476	1.4%	32.1%	92.5%
<b>Sub-Total Business</b>	<b>\$9,246,523</b>	<b>\$9,722,990</b>	<b>\$10,411,590</b>	<b>\$11,988,793</b>	<b>\$13,164,373</b>	<b>\$15,047,761</b>	<b>\$18,571,078</b>	<b>36.8%</b>	<b>23.4%</b>	<b>100.8%</b>
P-Personal Property	\$2,062,605	\$2,086,187	\$2,205,506	\$2,224,214	\$2,298,778	\$2,647,445	\$2,696,228	5.3%	1.8%	30.7%
<b>Total Business</b>	<b>\$11,309,128</b>	<b>\$11,809,177</b>	<b>\$12,617,096</b>	<b>\$14,213,008</b>	<b>\$15,463,151</b>	<b>\$17,695,206</b>	<b>\$21,267,305</b>	<b>42.1%</b>	<b>20.2%</b>	<b>88.1%</b>
Percent Change Over Prior Year	4.7%	4.4%	6.8%	12.6%	8.8%	14.4%	20.2%			
<b>Total Taxable Property</b>	<b>\$28,115,695</b>	<b>\$29,374,464</b>	<b>\$30,988,610</b>	<b>\$33,762,902</b>	<b>\$36,050,449</b>	<b>\$39,930,918</b>	<b>\$50,494,513</b>	<b>100.0%</b>	<b>26.5%</b>	<b>79.6%</b>
Change Over Prior Year	\$1,350,541	\$1,258,769	\$1,614,146	\$2,774,293	\$2,287,547	\$3,880,469	\$10,563,595			
Percent Change Over Prior Year	5.0%	4.5%	5.5%	9.0%	6.8%	10.8%	26.5%			

[1] Assessed values reflect the valuation of property as of January 1 of the prior calendar year and do not reflect impact of residential exemptions. [2] Figures for Agricultural/Horticultural are combined with CL figures. [3] The decrease is due to a reclassification of a building that was a Commercial Condo, but is now classified as a Tower.

Source: City of Boston Assessing Department  
Prepared By: Boston Municipal Research Bureau



**ASSESSING**

*City of Boston, Business and Residential Share of Taxable Value, Levy and Tax Rate  
Fiscal Years 1995 - 2001 / Figures in 000's*

	<u>FY 95</u>	<u>FY 96</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>	<u>FY 00</u>	<u>FY 01</u>	<i>Percent Change FY 95 - 01</i>
<b>Taxable Assessed Value</b>								
C,I,P	\$11,309,129	\$11,809,177	\$12,617,096	\$14,213,009	\$15,463,151	\$17,695,206	\$21,267,305	88.1%
R	16,806,568	17,565,287	18,371,514	19,549,895	20,587,298	22,235,713	29,227,208	73.9%
<b>Total</b>	<b>\$28,115,697</b>	<b>\$29,374,464</b>	<b>\$30,988,610</b>	<b>\$33,762,904</b>	<b>\$36,050,449</b>	<b>\$39,930,918</b>	<b>\$50,494,513</b>	<b>79.6%</b>
Percent Change Over Prior Year	5.0%	4.5%	5.5%	9.0%	6.8%	10.8%	26.5%	
<b>Value As Percent of Total</b>								
C,I,P	40.2%	40.2%	40.7%	42.1%	42.9%	44.3%	42.1%	
R	59.8%	59.8%	59.3%	57.9%	57.1%	55.7%	57.9%	
<b>Property Tax Levy</b>								
C,I,P	\$482,447	\$502,953	\$523,609	\$546,490	\$572,755	\$605,353	\$641,635	33.0%
R	207,490	216,483	225,341	235,135	246,545	260,399	276,115	33.1%
<b>Total</b>	<b>\$689,938</b>	<b>\$719,436</b>	<b>\$748,951</b>	<b>\$781,625</b>	<b>\$819,300</b>	<b>\$865,752</b>	<b>\$917,750</b>	<b>33.0%</b>
Percent Change Over Prior Year	4.5%	4.3%	4.1%	4.4%	4.8%	5.7%	6.0%	
<b>Levy As Percent of Total</b>								
C,I,P	69.9%	69.9%	69.9%	69.9%	69.9%	69.9%	69.9%	
R	30.1%	30.1%	30.1%	30.1%	30.1%	30.1%	30.1%	
<b>Levy Change From Prior Year</b>								
C,I,P	\$20,851	\$20,505	\$20,657	\$22,881	\$26,265	\$32,598	\$36,283	74.0%
R	8,843	8,992	8,858	9,794	11,410	13,855	15,716	77.7%
<b>Total C,I,P / R</b>	<b>\$29,694</b>	<b>\$29,498</b>	<b>\$29,515</b>	<b>\$32,674</b>	<b>\$37,675</b>	<b>\$46,452</b>	<b>\$51,999</b>	<b>75.1%</b>
Percent Change Over Prior Year	-16.6%	-0.7%	0.1%	10.7%	15.3%	23.3%	11.9%	
<b>Tax Rate / Thousand</b>								
C,I,P	\$42.66	\$42.59	\$41.50	\$38.45	\$37.04	\$34.21	\$30.17	-29.3%
R	13.86	13.78	13.73	13.47	13.44	13.15	10.58	-23.7%
<b>Effective Tax Rate</b>								
C,I,P	2.454%	2.449%	2.417%	2.315%	2.273%	2.168%	1.818%	
R	4.266%	4.259%	4.150%	3.845%	3.704%	3.421%	3.017%	
	1.235%	1.232%	1.227%	1.203%	1.198%	1.171%	0.945%	

Note: C=Commercial, I=Industrial, P=Personal Property, and R=Residential Property

Effective Tax Rate = Tax levy divided by the market value of property, which in this table is considered to be the same as assessed value.

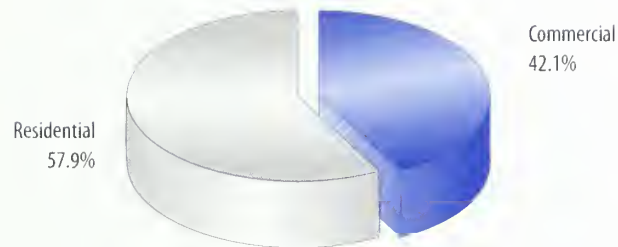
Source: Boston Tax Rate Recapitulation Sheets and City of Boston Assessing Department

Prepared By: Boston Municipal Research Bureau

## Commercial vs. Residential Property

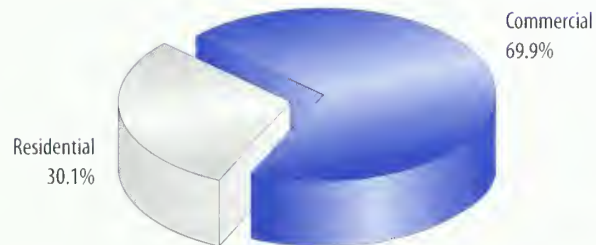
### Values

Fiscal 2001



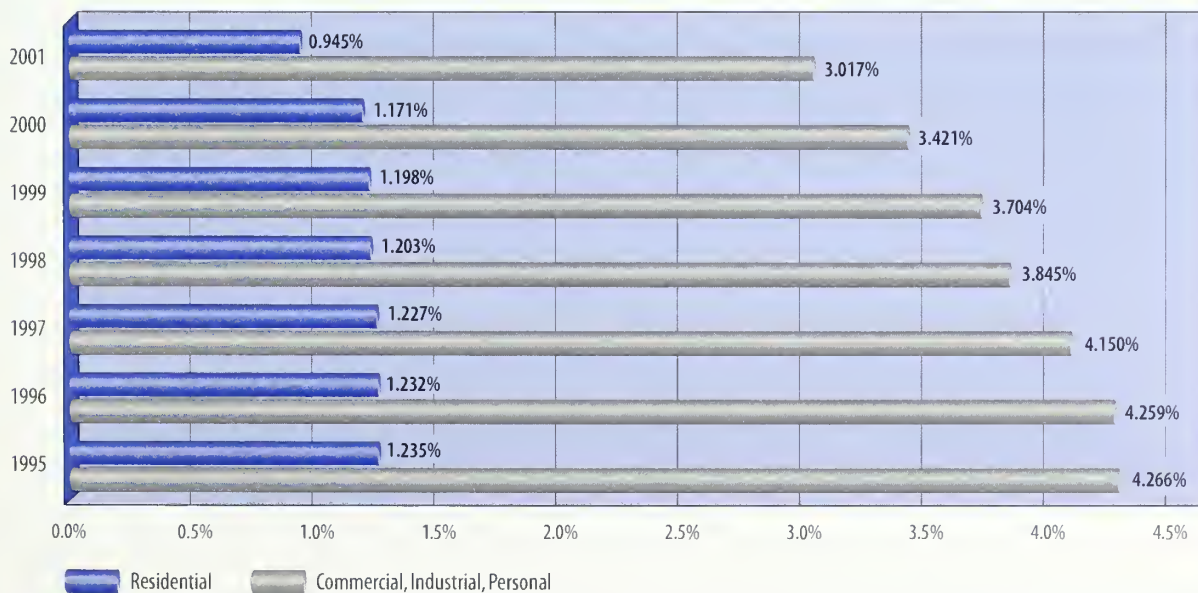
### Tax Levy

Fiscal 2001



### Effective Tax Rate

Fiscal Years 1995 - 2001



## ASSESSING

*City of Boston Assessed Valuation of Business and Residential Property By Ward  
Fiscal Year 2001 / Figures in 000's*

<i>Wards</i>	<i>Business Property [1]</i>	<i>Percent of Total</i>	<i>Residential Property</i>	<i>Percent of Total</i>	<i>Total</i>
1. East Boston	\$597,094	2.8%	\$923,390	3.2%	\$1,520,485
2. Charlestown	302,750	1.4%	1,310,721	4.5%	1,613,472
3. Boston Proper	10,555,322	49.6%	2,635,436	9.0%	13,190,758
4. Back Bay, South	4,177,909	19.6%	1,944,524	6.7%	6,122,433
5. Back Bay	2,139,904	10.1%	5,557,487	19.0%	7,697,391
6. South Boston, North	1,083,872	5.1%	871,579	3.0%	1,955,451
7. South Boston, South	192,783	0.9%	753,251	2.6%	946,034
8. Roxbury, East and South	188,667	0.9%	269,823	0.9%	458,490
9. Roxbury, Central	54,320	0.3%	482,434	1.7%	536,754
10. Roxbury, West	51,684	0.2%	439,220	1.5%	490,905
11. Roxbury, South, Egleston Square	64,775	0.3%	575,688	2.0%	640,464
12. Roxbury, East	23,770	0.1%	365,232	1.2%	389,003
13. Dorchester, Savin Hill	179,767	0.8%	536,435	1.8%	716,201
14. Dorchester, West	37,485	0.2%	600,050	2.1%	637,535
15. Dorchester, North Central	51,221	0.2%	399,733	1.4%	450,954
16. Dorchester, South	195,703	0.9%	902,176	3.1%	1,097,879
17. Dorchester, Center	41,842	0.2%	799,132	2.7%	840,974
18. Hyde Park, Mattapan	214,637	1.0%	2,158,835	7.4%	2,373,472
19. Jamaica Plain, Roslindale	72,581	0.3%	1,470,187	5.0%	1,542,768
20. West Roxbury, Roslindale	202,603	1.0%	2,841,181	9.7%	3,043,784
21. Brighton, South	342,364	1.6%	1,824,335	6.2%	2,166,699
22. Allston, Brighton, North	496,250	2.3%	1,566,358	5.4%	2,062,608
<b>Total</b>	<b>\$21,267,305</b>	<b>100.0%</b>	<b>\$29,227,208</b>	<b>100.0%</b>	<b>\$50,494,513</b>
<b>Percent of Total</b>	<b>42.1%</b>		<b>57.9%</b>		<b>100.0%</b>

*Assessed Valuation of Property*

Levy Years 1989 - 2001



[1] Business Property includes Commercial, Industrial, and Personal Property.

Note: Assessed values reflect valuation of property as of January 1 of the prior calendar year and do not reflect impact of residential exemptions.

Source: City of Boston Assessing Department

Prepared By: Boston Municipal Research Bureau

## City of Boston Class A and A- Tower Office Space Value

### Fiscal Years 2000 and 2001

Address / Name	Net Rentable Area 1st Floor & Up		Assessed Value (In 000's)		Percent Change In Value	Actual Tax (In 000's)		Tax Per Square Foot		01 Rank
	FY00	FY01	FY00	FY01		FY00	FY01	FY00	FY01	
Rowes Wharf	330,700	330,700	\$103,823	\$118,437	14.1%	\$3,552	\$3,573	\$10.74	\$10.81	1
International Place 1	1,044,348	1,053,124	305,327	362,184	18.6%	10,445	10,927	10.00	10.38	2
Copley Place	1,213,681	1,213,681	357,419	412,622	15.4%	12,227	12,449	10.07	10.26	3
International Place 2	770,172	770,130	216,765	253,409	16.9%	7,416	7,645	9.63	9.93	4
75 State Street	767,096	767,096	207,973	251,814	21.1%	7,115	7,597	9.27	9.90	5
125 High Street	1,456,652	1,456,652	355,688	477,568	34.3%	12,168	14,408	8.35	9.89	6
Financial Center	1,098,646	1,098,512	299,786	358,322	19.5%	10,256	10,811	9.33	9.84	7
Exchange Place	1,109,795	1,109,685	290,305	351,145	21.0%	9,931	10,594	8.95	9.55	8
222 Berkeley Street	519,608	519,609	129,754	164,385	26.7%	4,439	4,959	8.54	9.54	9
One Post Office Square	765,513	765,240	200,129	237,492	18.7%	6,846	7,165	8.94	9.36	10
Marketplace Center	363,634	363,634	93,348	111,139	19.1%	3,193	3,353	8.78	9.22	11
500 Boylston Street	705,759	705,759	172,943	207,670	20.1%	5,916	6,265	8.38	8.88	12
28 State Street	570,040	570,040	137,962	167,872	21.7%	4,720	5,065	8.28	8.88	12
100 Federal Street	1,356,940	1,261,098	297,786	369,319	24.0%	10,187	11,142	7.51	8.84	14
State Street Bank	916,722	868,642	213,176	248,302	16.5%	7,293	7,491	7.96	8.62	15
One Federal Street	1,107,715	1,125,950	262,746	317,777	20.9%	8,989	9,587	8.11	8.51	16
60 State Street	823,014	815,893	184,954	229,994	24.4%	6,327	6,939	7.69	8.50	17
John Hancock	1,588,744	1,588,744	337,001	447,113	32.7%	11,529	13,489	7.26	8.49	18
Boston Place	769,571	781,131	156,176	204,497	30.9%	5,343	6,170	6.94	7.90	19
125 Summer Street	463,458	477,335	108,054	121,209	12.2%	3,697	3,657	7.98	7.66	20
101 Federal Street	560,431	560,431	120,389	140,432	16.6%	4,118	4,237	7.35	7.56	21
265 Franklin Street	324,675	324,675	67,798	79,292	17.0%	2,319	2,392	7.14	7.37	22
260 Franklin Street	348,901	348,901	71,002	83,694	17.9%	2,429	2,525	6.96	7.24	23
99 Summer Street	272,130	272,130	55,089	64,859	17.7%	1,885	1,957	6.93	7.19	24
1, 2, 3 Center Plaza	664,758	664,758	141,477	156,125	10.4%	4,840	4,710	7.28	7.09	25
101 Arch Street	402,856	402,247	81,538	92,961	14.0%	2,789	2,805	6.92	6.97	26
South Station	162,897	176,154	36,646	39,575	8.0%	1,254	1,194	7.70	6.78	27
Keystone Building	731,738	731,738	153,478	162,808	6.1%	5,250	4,912	7.18	6.71	28
4 Beacon Street	303,976	303,976	59,301	67,432	13.7%	2,029	2,034	6.67	6.69	29
50 Milk Street	261,527	259,980	51,261	56,564	10.3%	1,754	1,707	6.71	6.56	30
Prudential Center	2,195,374	2,926,345	470,296	607,191	29.1%	16,089	18,319	7.33	6.26	31
175 Federal Street	205,892	202,666	34,160	41,549	21.6%	1,169	1,254	5.68	6.19	32
One Exeter Plaza	209,139	209,139	36,429	42,100	15.6%	1,246	1,270	5.96	6.07	33
75 Federal Street	245,278	250,751	43,995	49,850	13.3%	1,505	1,504	6.14	6.00	34
Federal Reserve Bank	827,412	827,412	134,657	155,455	15.4%	4,607	4,690	5.57	5.67	35
485 Boylston Street	466,482	508,837	62,076	75,544	21.7%	2,124	2,279	4.55	4.48	36
185 Franklin Street	808,141	692,374	84,991	95,615	12.5%	2,908	2,885	3.60	4.17	37
World Trade Center/Pkg	813,649	813,649	63,178	76,184	20.6%	2,161	2,298	2.66	2.82	38
Schrafft's Center	614,038	614,038	45,976	54,438	18.4%	1,573	1,642	2.56	2.67	39
<b>Totals</b>	<b>28,161,102</b>	<b>28,732,856</b>	<b>\$6,244,844</b>	<b>\$7,553,930</b>	<b>21.0%</b>	<b>\$213,636</b>	<b>\$227,902</b>	<b>\$7.59</b>	<b>\$7.93</b>	

**Class A:** Properties are typically the newest, largest, most prestigious office tower buildings built since 1975. Tower buildings usually have at least 20 floors but this class also includes some exceptional buildings that contain class A space and are located in a prime location.

**Class A-:** Properties are the slightly older large office buildings or towers which were built prior to 1970 and may have had substantial renovation. These buildings do not have the prestige, prime location, or all of the amenities of class A properties. The rents are generally higher than class B buildings in the area.





### City of Boston Class A and A - Tower Office Space Value Fiscal Years 2000 and 2001

Address / Name	Net Rentable Area 1st Floor & Up		Assessed Value (In 000's)		Percent Change In Value	Actual Tax (In 000's)		Tax Per Square Foot		
	FY 00	FY 01	FY 00	FY 01		FY 00	FY 01	FY 00	FY 01	01 Rank
Rowes Wharf	330,700	330,700	\$103,823	\$118,437	14.1%	\$3,551,768	\$3,573,229	\$10.74	\$10.81	1
International Place 1	1,044,348	1,053,124	305,327	362,184	18.6%	10,445,237	10,927,076	10.00	10.38	2
Copley Place	1,213,681	1,213,681	357,419	412,622	15.4%	12,227,287	12,448,791	10.07	10.26	3
International Place 2	770,172	770,130	216,765	253,409	16.9%	7,415,531	7,645,334	9.63	9.93	4
75 State Street	767,096	767,096	207,973	251,814	21.1%	7,114,756	7,597,213	9.27	9.90	5
125 High Street	1,456,652	1,456,652	355,688	477,568	34.3%	12,168,086	14,408,227	8.35	9.89	6
Financial Center	1,098,646	1,098,512	299,786	358,322	19.5%	10,255,679	10,810,575	9.33	9.84	7
Exchange Place	1,109,795	1,109,685	290,305	351,145	21.0%	9,931,317	10,594,045	8.95	9.55	8
222 Berkeley Street	519,608	519,609	129,754	164,385	26.7%	4,438,867	4,959,495	8.54	9.54	9
One Post Office Square	765,513	765,240	200,129	237,492	18.7%	6,846,413	7,165,119	8.94	9.36	10
Marketplace Center	363,634	363,634	93,348	111,139	19.1%	3,193,418	3,353,064	8.78	9.22	11
500 Boylston Street	705,759	705,759	172,943	207,670	20.1%	5,916,363	6,265,404	8.38	8.88	12
28 State Street	570,040	570,040	137,962	167,872	21.7%	4,719,680	5,064,698	8.28	8.88	12
100 Federal Street	1,356,940	1,261,098	297,786	369,319	24.0%	10,187,259	11,142,339	7.51	8.84	14
State Street Bank	916,722	868,642	213,176	248,302	16.5%	7,292,751	7,491,256	7.96	8.62	15
One Federal Street	1,107,715	1,125,950	262,746	317,777	20.9%	8,988,524	9,587,317	8.11	8.51	16
60 State Street	823,014	815,893	184,954	229,994	24.4%	6,327,276	6,938,919	7.69	8.50	17
John Hancock	1,588,744	1,588,744	337,001	447,113	32.7%	11,528,787	13,489,399	7.26	8.49	18
Boston Place	769,571	781,131	156,176	204,497	30.9%	5,342,764	6,169,659	6.94	7.90	19
125 Summer Street	463,458	477,335	108,054	121,209	12.2%	3,696,527	3,656,860	7.98	7.66	20
101 Federal Street	560,431	560,431	120,389	140,432	16.6%	4,118,491	4,236,818	7.35	7.56	21
265 Franklin Street	324,675	324,675	67,798	79,292	17.0%	2,319,370	2,392,225	7.14	7.37	22
260 Franklin Street	348,901	348,901	71,002	83,694	17.9%	2,428,961	2,525,048	6.96	7.24	23
99 Summer Street	272,130	272,130	55,089	64,859	17.7%	1,884,595	1,956,781	6.93	7.19	24
1, 2, 3 Center Plaza	664,758	664,758	141,477	156,125	10.4%	4,839,928	4,710,276	7.28	7.09	25
101 Arch Street	402,856	402,247	81,538	92,961	14.0%	2,789,415	2,804,633	6.92	6.97	26
South Station	162,897	176,154	36,646	39,575	8.0%	1,253,660	1,193,978	7.70	6.78	27
Keystone Building	731,738	731,738	153,478	162,808	6.1%	5,250,482	4,911,902	7.18	6.71	28
4 Beacon Street	303,976	303,976	59,301	67,432	13.7%	2,028,687	2,034,423	6.67	6.69	29
50 Milk Street	261,527	259,980	51,261	56,564	10.3%	1,753,639	1,706,536	6.71	6.56	30
Prudential Center	2,195,374	2,926,345	470,296	607,191	29.1%	16,088,809	18,318,952	7.33	6.26	31
175 Federal Street	205,892	202,666	34,160	41,549	21.6%	1,168,596	1,253,533	5.68	6.19	32
One Exeter Plaza	209,139	209,139	36,429	42,100	15.6%	1,246,219	1,270,157	5.96	6.07	33
75 Federal Street	245,278	250,751	43,995	49,850	13.3%	1,505,069	1,503,975	6.14	6.00	34
Federal Reserve Bank	827,412	827,412	134,657	155,455	15.4%	4,606,616	4,690,077	5.57	5.67	35
485 Boylston Street	466,482	508,837	62,076	75,544	21.7%	2,123,603	2,279,162	4.55	4.48	36
185 Franklin Street	808,141	692,374	84,991	95,615	12.5%	2,907,525	2,884,689	3.60	4.17	37
World Trade Center/Pkg	813,649	813,649	63,178	76,184	20.6%	2,161,319	2,298,471	2.66	2.82	38
Schrafft's Center	614,038	614,038	45,976	54,438	18.4%	1,572,839	1,642,394	2.56	2.67	39
<b>Totals</b>	<b>28,161,102</b>	<b>28,732,856</b>	<b>\$6,244,844</b>	<b>\$7,553,930</b>	<b>21.0%</b>	<b>\$213,636,113</b>	<b>\$227,902,053</b>	<b>\$7.59</b>	<b>\$7.93</b>	

*Class A:* Properties are typically the newest, largest, most prestigious office tower buildings built since 1975. Tower buildings usually have at least 20 floors but this class also includes some exceptional buildings that contain class A space and are located in a prime location.

*Class A-:* Properties are the slightly older large office buildings or towers which were built prior to 1970 and may have had substantial renovation. These buildings do not have the prestige, prime location, or all of the amenities of class A properties. The rents are generally higher than class B buildings in the area.

Source: City of Boston Assessing Department

Prepared By: Boston Municipal Research Bureau

## ASSESSING

*City of Boston Growth In Tax Levy  
Fiscal Years 1995 - 2001 / Figures in 000's*

	<u>FY 95</u>	<u>FY 96</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>	<u>FY 00</u>	<u>FY 01</u>
Prior Year Levy Limit	\$660,335	\$690,028	\$719,468	\$748,954	\$781,678	\$819,320	\$865,903
2½ Percent Levy Growth	16,508	17,251	17,987	18,724	19,542	20,483	21,648
New Growth	13,185	12,189	11,500	14,000	18,100	26,100	30,200
<b>Total Levy Limit</b>	<b>\$690,028</b>	<b>\$719,468</b>	<b>\$748,954</b>	<b>\$781,678</b>	<b>\$819,320</b>	<b>\$865,903</b>	<b>\$917,751</b>
<b>Property Tax Levy</b>	<b>\$689,938</b>	<b>\$719,436</b>	<b>\$748,951</b>	<b>\$781,625</b>	<b>\$819,300</b>	<b>\$865,752</b>	<b>\$917,750</b>
Increase Over Prior Year	\$29,694	\$29,498	\$29,515	\$32,674	\$37,675	\$46,452	\$51,998
Percent Increase Over Prior Year	4.5%	4.3%	4.1%	4.4%	4.8%	5.7%	6.0%
<b>Excess Levy Capacity [1]</b>	<b>\$90</b>	<b>\$32</b>	<b>\$4</b>	<b>\$53</b>	<b>\$20</b>	<b>\$151</b>	<b>\$1</b>
<b>Levy Ceiling [2]</b>	<b>\$702,892</b>	<b>\$734,362</b>	<b>\$774,715</b>	<b>\$844,073</b>	<b>\$901,261</b>	<b>\$998,273</b>	<b>\$1,262,363</b>
Difference - Levy Ceiling & Limit	\$12,864	\$14,894	\$25,761	\$62,395	\$81,941	\$132,370	\$344,612
Percent of Levy Limit Increase							
2½ Levy Growth	55.6%	58.5%	61.0%	57.2%	51.9%	44.0%	41.8%
New Growth	44.4%	41.4%	39.0%	42.8%	48.1%	56.0%	58.2%

[1] Represents the difference between the levy limit and the tax levy due to the rounding down of the tax levy to the nearest penny to insure the levy does not exceed 2.5% of the prior year's levy. Boston's tax levy each year is at the maximum levy limit. [2] Levy ceiling is equal to 2.5% of the full and fair cash value of taxable property.

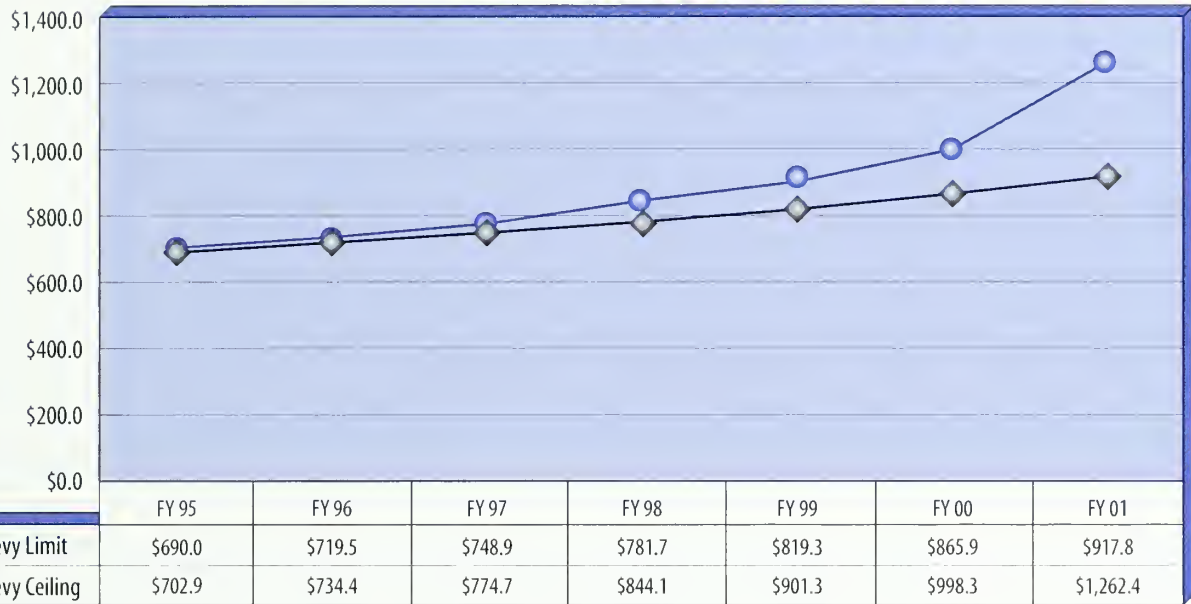
Source: City of Boston Assessing Department and Massachusetts Department of Revenue

Prepared By: Boston Municipal Research Bureau

*Levy Limit vs. Levy Ceiling*

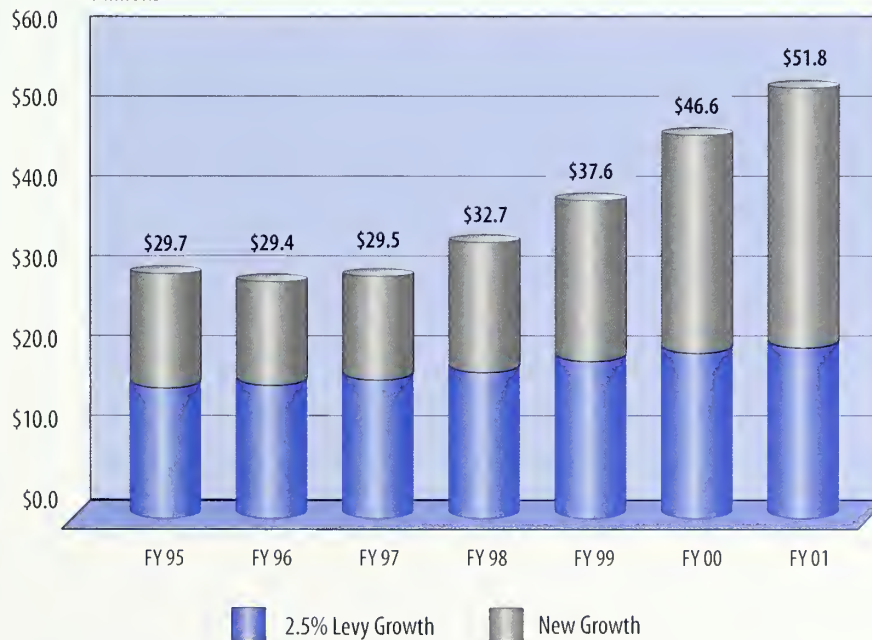
Fiscal Years 1995 - 2001

Millions

*Growth in Levy Limit*

Fiscal Years 1995 - 2001

Millions



**ASSESSING**

*City of Boston Assessed Valuation of Taxable Real and Personal Property By Ward  
Fiscal Year 2001 / Figures in 000's*

<u>Ward</u>	<u>Real Estate</u>			<u>Personal Property</u>		<u>Total Taxable Property</u>	
	<u>Parcels</u>	<u>Value</u>	<u>Area / Acres</u>	<u>Accounts</u>	<u>Value</u>	<u>Value</u>	<u>% of Total</u>
1. East Boston	6,750	\$1,178,840	875.5	394	\$341,645	\$1,520,485	3.0%
2. Charlestown	4,901	1,609,318	382.1	150	4,153	1,613,472	3.2%
3. Boston Proper	9,147	12,319,501	560.1	3,298	871,258	13,190,758	26.1%
4. Back Bay, South	4,993	5,088,853	234.3	470	1,033,580	6,122,433	12.1%
5. Back Bay	12,349	7,662,813	477.4	1,044	34,577	7,697,391	15.2%
6. South Boston, North	5,259	1,633,138	594.6	586	322,313	1,955,451	3.9%
7. South Boston, South	4,279	942,864	398.3	153	3,171	946,034	1.9%
8. Roxbury, East and South	2,072	454,558	258.9	188	3,933	458,490	0.9%
9. Roxbury, Central	2,116	536,107	115.8	95	647	536,754	1.1%
10. Roxbury, West	2,673	489,770	220.7	91	1,134	490,905	1.0%
11. Roxbury, South, Egleston Square	3,594	639,540	380.4	120	923	640,464	1.3%
12. Roxbury, East	2,399	388,286	303.3	58	717	389,003	0.8%
13. Dorchester, Savin Hill	3,213	708,837	423.3	77	7,364	716,201	1.4%
14. Dorchester, West	4,427	636,608	506.9	123	927	637,535	1.3%
15. Dorchester, North Central	3,034	449,817	317.5	109	1,137	450,954	0.9%
16. Dorchester, South	5,714	1,092,915	746.3	260	4,964	1,097,879	2.2%
17. Dorchester, Center	5,079	839,774	611.1	148	1,200	840,974	1.7%
18. Hyde Park, Mattapan	13,863	2,369,040	2,411.9	387	4,432	2,373,472	4.7%
19. Jamaica Plain, Roslindale	6,378	1,540,404	834.4	195	2,364	1,542,768	3.1%
20. West Roxbury, Roslindale	13,585	3,040,200	2,095.8	377	3,584	3,043,784	6.0%
21. Brighton, South	8,206	2,160,410	543.4	357	6,289	2,166,699	4.3%
22. Allston, Brighton, North	6,652	2,016,691	974.2	388	45,918	2,062,608	4.1%
<b>Total</b>	<b>130,683</b>	<b>\$47,798,286</b>	<b>14,266.2</b>	<b>9,068</b>	<b>\$2,696,228</b>	<b>\$50,494,513</b>	<b>100.0%</b>
Percent of Total		94.7%			5.3%	100.0%	

*Note: Assessed values reflect the valuation of property as of January 1 of the prior calendar year and do not reflect impact of residential exemptions.*

*Source: City of Boston Assessing Department*

*Prepared By: Boston Municipal Research Bureau*



*City of Boston Assessed Valuation of Taxable Real and Personal Property By Ward  
Fiscal Years 1995 - 2001 / Figures in 000's*

<i>Ward</i>	<i>FY 95</i>	<i>FY 96</i>	<i>FY 97</i>	<i>FY 98</i>	<i>FY 99</i>	<i>FY 00</i>	<i>FY 01</i>	<i>% of FY 01 Total</i>	<i>% Change FY 00 - 01</i>	<i>% Change FY 95 - 01</i>
1. East Boston	\$1,106,246	\$1,088,060	\$1,115,628	\$1,098,119	\$1,140,249	\$1,202,107	\$1,520,485	3.0%	26.5%	37.4%
2. Charlestown	786,551	874,758	942,699	1,038,418	1,112,203	1,219,440	1,613,472	3.2%	32.3%	105.1%
3. Boston Proper	6,354,635	6,674,983	7,173,584	8,231,966	9,199,003	10,749,144	13,190,758	26.1%	22.7%	107.6%
4. Back Bay, South	3,143,023	3,387,173	3,688,538	4,077,373	4,451,776	4,979,082	6,122,433	12.1%	23.0%	94.8%
5. Back Bay	3,800,553	4,045,779	4,437,163	5,052,174	5,300,247	5,849,039	7,697,391	15.2%	31.6%	102.5%
6. South Boston, North	1,006,982	1,034,468	1,103,801	1,182,607	1,245,272	1,649,179	1,955,451	3.9%	18.6%	94.2%
7. South Boston, South	546,226	599,694	633,037	665,961	686,568	711,803	946,034	1.9%	32.9%	73.2%
8. Roxbury, East and South	292,952	303,861	315,991	321,790	334,644	335,286	458,490	0.9%	36.7%	56.5%
9. Roxbury, Central	257,813	284,896	302,491	325,786	347,502	377,599	536,754	1.1%	42.1%	108.2%
10. Roxbury, West	328,326	333,708	325,234	332,598	349,298	366,903	490,905	1.0%	33.8%	49.5%
11. Roxbury, South, Egleston Square	398,667	406,173	413,695	426,928	447,253	466,448	640,464	1.3%	37.3%	60.7%
12. Roxbury, East	273,510	281,605	284,498	268,681	282,235	301,495	389,003	0.8%	29.0%	42.2%
13. Dorchester, Savin Hill	469,199	475,492	479,875	487,874	505,390	548,421	716,201	1.4%	30.6%	52.6%
14. Dorchester, West	461,117	473,769	475,508	463,399	478,456	507,837	637,535	1.3%	25.5%	38.3%
15. Dorchester, North Central	316,560	323,532	316,231	304,615	311,833	332,804	450,954	0.9%	35.5%	42.5%
16. Dorchester, South	734,298	747,143	738,820	760,054	784,113	823,396	1,097,879	2.2%	33.3%	49.5%
17. Dorchester, Center	584,705	597,892	596,145	608,721	627,035	660,729	840,974	1.7%	27.3%	43.8%
18. Hyde Park, Mattapan	1,725,454	1,749,224	1,752,726	1,787,966	1,854,562	1,931,688	2,373,472	4.7%	22.9%	37.6%
19. Jamaica Plain, Roslindale	926,695	961,679	997,694	1,086,771	1,147,786	1,195,047	1,542,768	3.1%	29.1%	66.5%
20. West Roxbury, Roslindale	1,984,407	2,027,478	2,102,330	2,236,047	2,333,334	2,430,414	3,043,784	6.0%	25.2%	53.4%
21. Brighton, South	1,330,022	1,376,367	1,427,959	1,557,314	1,597,135	1,691,968	2,166,699	4.3%	28.1%	62.9%
22. Allston, Brighton, North	1,287,755	1,326,731	1,364,964	1,447,742	1,514,555	1,601,089	2,062,608	4.1%	28.8%	60.2%
<b>Total</b>	<b>\$28,115,695</b>	<b>\$29,374,464</b>	<b>\$30,988,610</b>	<b>\$33,762,902</b>	<b>\$36,050,449</b>	<b>\$39,930,918</b>	<b>\$50,494,513</b>	<b>100.0%</b>	<b>26.5%</b>	<b>79.6%</b>
Change Over Prior Year	\$1,342,697	\$1,258,769	\$1,614,146	\$2,774,293	\$2,287,547	\$3,880,469	\$10,563,595			
Percent Change	5.0%	4.5%	5.5%	9.0%	6.8%	10.8%	26.5%			

Note: Assessed valuations reflect the value of property as of January 1 of the prior calendar year and do not reflect impact of residential exemptions.

Source: City of Boston Assessing Department

Prepared By: Boston Municipal Research Bureau



**ASSESSING**

*City of Boston Residential and Commercial Condominium Values  
Fiscal Years 1995 - 2001 / Figures in 000's*

<i>Property</i>	<i>FY 95</i>	<i>FY 96</i>	<i>FY 97</i>	<i>FY 98</i>	<i>FY 99</i>	<i>FY 00</i>	<i>FY 01</i>	<i>Percent Change FY 95 - 01</i>	<i>Percent Change FY 00 - 01</i>
Residential	\$4,404,433	\$4,622,611	\$4,994,628	\$5,317,812	\$5,898,627	\$6,453,595	\$8,761,938	98.9%	35.8%
Commercial	405,445	422,100	458,751	558,703	656,702	935,237	781,122 [1]	92.7%	-16.5%
<b>Total Condominiums</b>	<b>\$4,809,878</b>	<b>\$5,044,711</b>	<b>\$5,453,379</b>	<b>\$5,876,515</b>	<b>\$6,555,329</b>	<b>\$7,388,832</b>	<b>\$9,543,060</b>	<b>98.4%</b>	<b>29.2%</b>
Percent Change Over Prior Year	7.8%	4.9%	8.1%	7.8%	11.6%	12.7%	29.2%		
Percent of Total Taxable Real Value	18.5%	18.5%	18.9%	18.6%	19.4%	19.8%	20.0%		

*Condominium Values*

Fiscal Years 1995 - 2001



[1] The decrease is due to a reclassification of a building that was a Commercial Condo, but is now classified as a Tower.

*City of Boston Residential Exemption  
Fiscal Years 1995 - 2001*

	<u>FY 95</u>	<u>FY 96</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>	<u>FY 00</u>	<u>FY 01</u>
Residential Value	\$16,806,567,500	\$17,565,287,400	\$18,371,513,900	\$19,549,894,700	\$20,587,297,900	\$22,235,712,600	\$29,227,208,073
Average Value Exemption	\$29,041	\$30,342	\$31,747	\$33,640	\$35,319	\$37,956	\$49,577
Tax Exemption	\$402.51	\$418.11	\$435.89	\$453.13	\$474.69	\$499.12	\$524.52
Number of Parcels	63,225	61,148	61,713	62,239	63,898	63,898	63,121
Total Value Exemption	\$1,836,117,225	\$1,855,352,616	\$1,959,202,611	\$2,093,719,960	\$2,256,813,462	\$2,425,312,488	\$3,129,349,817
Percent of Total	10.9%	10.6%	10.7%	10.7%	11.0%	10.9%	10.7%
Revised Value	\$14,970,450,275	\$15,709,934,784	\$16,412,311,289	\$17,456,174,740	\$18,330,484,438	\$19,810,400,112	\$26,097,858,256
<b>Total Tax Exemption</b>	<b>\$25,448,585</b>	<b>\$25,566,759</b>	<b>\$26,899,852</b>	<b>\$28,202,408</b>	<b>\$30,331,573</b>	<b>\$31,892,859</b>	<b>\$33,108,521</b>
Tax Rate	\$13.86	\$13.78	\$13.73	\$13.47	\$13.44	\$13.15	\$10.58

**AVERAGE VALUE AND TAX BILL**

	<u>FY 95</u>	<u>FY 96</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>	<u>FY 00</u>	<u>FY 01</u>
<b>Single Family (R1)</b>							
Average Value	\$140,280	\$143,891	\$148,846	\$159,022	\$166,467	\$173,505	\$221,625
Value Less Exemption	111,239	113,549	117,099	125,382	131,148	135,549	172,048
Average Tax Bill	1,944	1,983	2,044	2,142	2,237	2,282	2,345
Tax Less Exemption	1,542	1,565	1,608	1,689	1,763	1,782	1,820
Tax Savings	403	418	436	453	475	499	525
<b>Two Family (R2)</b>							
Average Value	\$148,400	\$152,917	\$156,274	\$163,397	\$171,151	\$180,869	\$245,072
Value Less Exemption	119,359	122,575	124,527	129,757	135,832	142,913	195,495
Average Tax Bill	2,057	2,107	2,146	2,201	2,300	2,378	2,593
Tax Less Exemption	1,654	1,689	1,710	1,748	1,826	1,879	2,068
Tax Savings	403	418	436	453	475	499	525
<b>Three Family (R3)</b>							
Average Value	\$142,590	\$146,024	\$147,896	\$153,861	\$159,391	\$167,242	\$234,937
Value Less Exemption	113,549	115,682	116,149	120,221	124,072	129,286	185,360
Average Tax Bill	1,976	2,012	2,031	2,073	2,142	2,199	2,486
Tax Less Exemption	1,574	1,594	1,595	1,619	1,668	1,700	1,961
Tax Savings	403	418	436	453	475	499	525

*Note: Beginning in FY '89, the maximum residential exemption factor increased from 10% to 20% of the average assessed value of all class one residential parcels. This applies only to the taxpayer's principal residence.*

*Source: City of Boston Assessing Department*

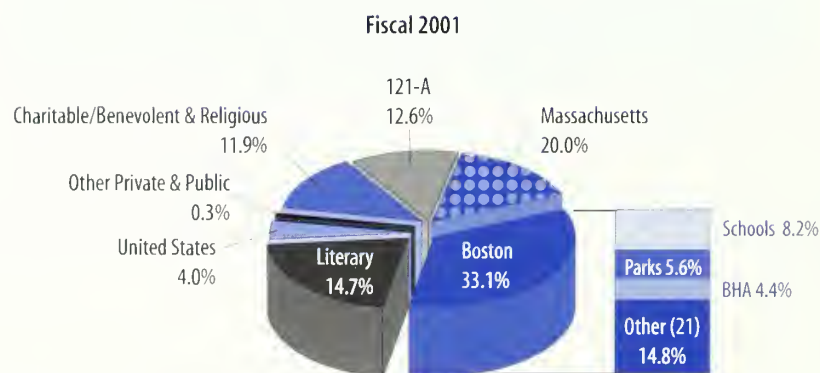
*Prepared By: Boston Municipal Research Bureau*

**ASSESSING**

### City of Boston Analysis of Tax Exempt Real Property Fiscal Year 2001

<u>Category</u>	<u>Number of Items</u>	<u>Exempt Valuation</u>	<u>Percent of Exempt Value</u>	<u>Percent of Total Value</u>	<u>Area/ Acres</u>	<u>Percent of Exempt Area</u>	<u>Percent of City Area</u>
<b>Public</b>							
US Government Buildings	63	\$668,922,404	4.0%	1.0%	236.8	1.6%	0.8%
MA State Buildings	1,320	3,349,789,377	20.0%	5.0%	7,463.0	49.7%	25.5%
Boston City Buildings	2,835	5,540,370,920	33.1%	8.2%	4,295.4	28.6%	14.7%
Other Public Buildings	3	5,869,200	0.0%	0.0%	0.3	0.0%	0.0%
<b>Total Public</b>	<b>4,221</b>	<b>\$9,564,951,901</b>	<b>57.1%</b>	<b>14.2%</b>	<b>11,995.5</b>	<b>79.9%</b>	<b>41.0%</b>
<b>Private</b>							
Literary	878	\$2,458,657,789	14.7%	3.7%	893.7	6.0%	3.1%
Char. / Benevolent	1,005	1,986,234,020	11.9%	3.0%	543.8	3.6%	1.9%
Religious	856	589,411,300	3.5%	0.9%	1,061.9	7.1%	3.6%
121-A	684	2,109,155,382	12.6%	3.1%	308.2	2.1%	1.1%
Other Private	66	48,954,100	0.3%	0.1%	202.6	1.4%	0.7%
<b>Total Private</b>	<b>3,489</b>	<b>\$7,192,412,591</b>	<b>42.9%</b>	<b>10.7%</b>	<b>3,010.2</b>	<b>20.1%</b>	<b>10.3%</b>
<b>Total Tax Exempt</b>	<b>7,710</b>	<b>\$16,757,364,492</b>	<b>100.0%</b>	<b>24.9%</b>	<b>15,005.7</b>	<b>100.0%</b>	<b>51.3%</b>
23.4 Square. Miles							
<b>Taxable Real Property</b>	<b>130,683</b>	<b>\$50,494,513,454</b>	<b>-----</b>	<b>75.1%</b>	<b>14,266.0</b>	<b>-----</b>	<b>48.7%</b>
22.3 Square. Miles							
<b>Taxable &amp; Exempt Real Property</b>	<b>138,393</b>	<b>\$67,251,877,946</b>	<b>-----</b>	<b>100.0%</b>	<b>29,271.7</b>	<b>-----</b>	<b>100.0%</b>
45.7 Square. Miles							

### Tax Exempt Property Valuation Total \$16.8 Billion - Percent Distribution



*schools*

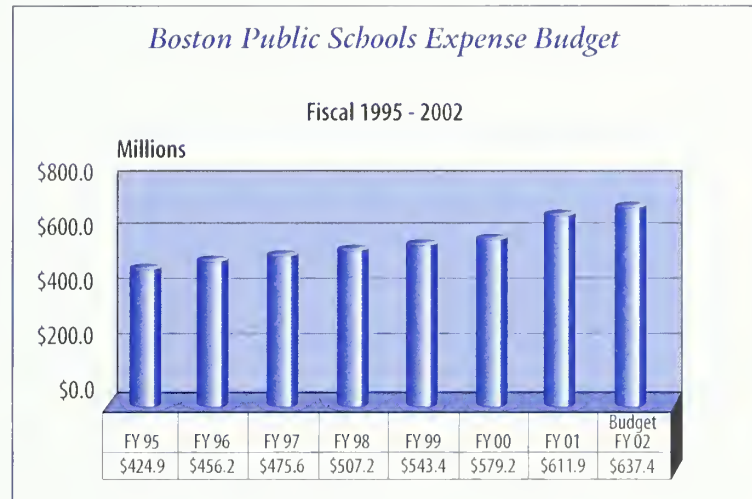




In 2001, the Boston Public School (BPS) work force consisted of 8,438 full-time equivalent city-funded employees and 821 grant-funded employees, for a total of 9,259. The Department's fiscal 2002 spending authority from all funds is \$766.1 million, which consists of the general fund budget of \$637.4 million and an external funds budget of \$128.7 million. This section will focus primarily on general fund operations.

## EXPENDITURES

The School Department's fiscal 2002 general fund budget of \$637.4 million represents an increase of \$25.4 million, or 4.2% over the prior year. Since 1995, funding for schools has grown by 50%. Salaries represent the largest single expense item, accounting for 67.5% of the total. Teachers' salaries represent 44.3% of the budget, but 65.6% of the salary total. Instructional programs constitute 61.8% of the operating budget, while pupil support totaled 38.2%. The three largest components of the support budget are employee benefits (10.3%), transportation (9.3%), and physical plant (8.1%).



## ENROLLMENT AND SCHOOL POPULATION

School enrollment has remained steady over that last five years, but fluctuations have occurred throughout racial categories. Actual 2000-01 enrollment is 63,134, a decrease of 0.3% from the prior year, and an increase of 501 or 0.8% over five years. Over the last five years, Hispanic students were the largest growing segment of the student population, with an enrollment increase of 2,002 or 13.0%. Hispanic students now constitute 27.5% of the BPS total enrollment compared to 24.5% in 1996. Black student enrollment increased by 502 or 1.7% since the 1995-96 school year, while White enrollment dropped by 1,881 or 17.0%. The non-White enrollment now constitutes 85.4% of the BPS total. By program, regular education students represent 75.8% of the total enrollment; special and bilingual education students represent 9.9% and 14.0% respectively. The annual dropout rate has decreased to 8.3% in the 1999-00 school year, down from a high of 9.8% in 1990-91. In the 1999-00 school year, the system-wide dropout rates declined 1.1% from the prior school year, after rising for four straight years. Hispanics have the highest dropout rate in 1999-00, at 10.3%. Characteristics of BPS student population do not reflect the City of Boston's population. In 2000, the City was 49.5% White, while BPS's enrollment was 14.6% White. Black students represented the largest BPS enrollment group at 48.5%, while Black residents constituted 23.8% of the City's population. One quarter of Boston's school-age population attend non-BPS schools. Of those students, 46.8% are White, 40.8% are Black and 9.1% are Hispanic.

## SCHOOL UTILIZATION

The 132 Boston Public Schools have a seating capacity of 66,420 and a utilization rate of 95.1% during the 2000-01 school year. Utilization by level is 90.8% and 99.1% for elementary and middle schools respectively, but 102.0% for high schools. Of the BPS's 15 high schools, six exceed 100.0% of their capacity. BPS currently operates 22 special schools, three of which are early learning centers and 11 are Pilot Schools.

## STANDARDIZED EXAMINATION AND POST HIGH SCHOOL ACTIVITIES

Starting with the class of 2003, BPS students will need to pass the Massachusetts Comprehensive Assessment System (MCAS) tests to receive a diploma. Based on the 2000 MCAS scores, only 44% of the 10th graders (Class of 2003) passed the English/Language Arts component of the MCAS. Furthermore, only 34% of these students passed the Mathematics section in 2000. On the upside, Scholastic Aptitude Test (SAT) scores in 2001 have increased by 2.9% since 1996. In 2000, BPS graduated nearly 3,000 high school students of which approximately 69% are enrolled in colleges or universities full-time or part-time while they also work.

**SCHOOLS**

*Boston Public Schools Comparative Statement of Appropriations, Expenditures and Other Funds  
Fiscal Years 1995 - 2002 / Figures in 000's*

GENERAL FUND										
	<u>FY 95</u>	<u>FY 96</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>	<u>FY 00</u>	<u>FY 01</u>	<u>Budget FY 02</u>	<u>Change FY 95 - 02</u>	<u>% Change FY 95 - 02</u>
City Appropriations	\$424,947	\$456,167	\$475,622	\$507,215	\$543,380	\$579,203	\$611,943	\$637,355	\$212,407	50.0%
General School										
Operations	408,960	444,177	471,768	491,500	541,387	575,327	593,261	636,563	227,603	55.7%
Supplemental Appropriations	15,987	11,990	3,854	15,715	1,993	3,876	18,682	791	(15,196)	-95.0%
General Fund Actual										
Expenditures	\$424,942	\$456,151	\$475,612	\$507,172	\$543,372	\$579,181	\$611,925	\$637,355	\$212,413	50.0%
Change Over Prior Year	16,863	31,209	19,461	31,560	36,200	35,808	32,744	25,430		
Percent Change Over Prior Year	7.8%	7.3%	4.3%	6.6%	7.1%	6.6%	5.7%	4.2%		
General Fund Surplus	\$5	\$16	\$11	\$43	\$8	\$22	\$18	\$0		
OTHER FUNDS										
	<u>FY 95</u>	<u>FY 96</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>	<u>FY 00</u>	<u>FY 01</u>	<u>Budget FY 02</u>	<u>Change FY 95 - 02</u>	<u>% Change FY 95 - 02</u>
External (Grant) Funds	\$60,524	\$63,915	\$67,671	\$78,282	\$86,988	\$93,288	\$114,025	\$128,740	\$68,216	112.7%
<b>Grand Total General &amp; External Funds</b>	<b>\$485,466</b>	<b>\$520,066</b>	<b>\$543,283</b>	<b>\$585,454</b>	<b>\$630,360</b>	<b>\$672,469</b>	<b>\$725,950</b>	<b>\$766,095</b>	<b>\$280,629</b>	<b>57.8%</b>
Change Over Prior Year	\$12,025	\$34,600	\$23,217	\$42,171	\$44,906	\$42,108	\$53,481	\$40,144		
Percent Change Over Prior Year	2.5%	7.1%	4.5%	7.8%	7.7%	6.7%	8.0%	5.5%		
Actual Capital Funds	\$13,513	\$32,657	\$21,528	\$64,057	\$48,024	\$70,828	\$57,312	\$68,678	\$55,064	404.5%

*Boston Public Schools Expenditures By Expense Categories  
Fiscal Years 1995 - 2002 / Figures in 000's*

<i>Expense</i>	<i>FY 95</i>	<i>FY 96</i>	<i>FY 97</i>	<i>FY 98</i>	<i>FY 99</i>	<i>FY 00</i>	<i>FY 01</i>	<i>Budget FY 02</i>	<i>% Change FY 95 - 02</i>
Salaries	\$280,163	\$305,971	\$321,014	\$343,977	\$369,264	\$393,702	\$419,773	\$430,202	53.6%
Teachers	184,025	200,079	211,275	226,057	236,456	250,871	276,999	282,400	53.5%
Support Staff	96,138	105,892	109,739	117,920	132,808	142,830	142,774	147,802	53.7%
Benefits	\$41,414	\$39,877	\$42,570	\$47,040	\$49,799	\$53,643	\$55,237	\$65,768	58.8%
Health & Life	24,216	25,290	27,087	28,618	30,737	32,842	34,932	42,484	75.4%
Unemp. & Medicare	1,981	2,479	2,952	2,875	3,459	3,557	4,371	4,977	151.2%
Workers Comp	2,316	1,802	2,055	2,362	2,639	2,689	2,680	2,511	8.4%
Injury	482	716	512	539	565	779	641	827	71.5%
Pensions	8,325	5,300	5,404	7,526	7,035	8,194	6,977	8,819	5.9%
BTU Health & Welfare	4,093	4,289	4,560	5,120	5,363	5,582	5,636	6,150	50.2%
Supplies	\$4,435	\$7,296	\$7,173	\$8,068	\$9,309	\$9,469	\$10,793	\$10,121	128.2%
Property Services	\$25,047	\$26,475	\$26,517	\$26,780	\$26,956	\$30,363	\$32,797	\$31,643	26.3%
Transportation	\$31,830	\$34,148	\$34,943	\$36,783	\$47,023	\$49,711	\$53,541	\$56,821	78.5%
Racial Balance	14,064	15,774	15,799	16,745	21,104	21,687	23,706	24,668	75.4%
Private / Parochial	1,247	1,387	1,419	1,511	1,856	1,939	2,086	2,190	75.7%
SPED	13,391	14,610	15,130	15,641	19,950	21,320	22,005	23,670	76.8%
Other	3,129	2,377	2,596	2,886	4,113	4,764	5,745	6,293	101.2%
Equipment	\$1,626	\$2,427	\$1,360	\$1,944	\$1,922	\$2,926	\$2,113	\$2,131	31.1%
Purchased Services	\$39,381	\$38,704	\$41,116	\$41,298	\$38,092	\$37,920	\$36,561	\$39,079	-0.8%
Contracted	2,944	3,264	5,609	7,482	8,322	10,116	8,532	8,279	181.2%
Med. Svc. & Insurance	2,846	2,555	2,579	2,032	180	24	29	31	-98.9%
Contracted Education	31,016	29,976	25,657	27,085	25,607	24,225	23,310	25,994	-16.2%
Therapies	0	0	4,571	2,021	1,950	1,666	1,878	1,974	N/A
Printing / Advertising	2,575	2,909	2,700	2,678	2,213	1,889	2,808	2,800	8.7%
Miscellaneous	\$1,046	\$1,254	\$919	\$1,282	\$1,007	\$1,447	\$1,110	\$1,591	52.0%
<b>Total Salaries</b>	<b>\$280,163</b>	<b>\$305,971</b>	<b>\$321,014</b>	<b>\$343,977</b>	<b>\$369,264</b>	<b>\$393,702</b>	<b>\$419,773</b>	<b>\$430,202</b>	<b>53.6%</b>
Percent of Total	65.9%	67.1%	67.5%	67.8%	68.0%	68.0%	68.6%	67.5%	
<b>Total Non-Salary</b>	<b>\$144,779</b>	<b>\$150,180</b>	<b>\$154,598</b>	<b>\$163,195</b>	<b>\$174,108</b>	<b>\$185,479</b>	<b>\$192,152</b>	<b>\$207,153</b>	<b>43.1%</b>
Percent of Total	34.1%	32.9%	32.5%	32.2%	32.0%	32.0%	31.4%	32.5%	
<b>Grand Total</b>	<b>\$424,942</b>	<b>\$456,151</b>	<b>\$475,612</b>	<b>\$507,172</b>	<b>\$543,372</b>	<b>\$579,181</b>	<b>\$611,925</b>	<b>\$637,355</b>	<b>50.0%</b>

**SCHOOLS**

*Boston Public School Budget By Program [1]  
Fiscal Years 1995 - 2002 / Figures in 000's*

<i>Program</i>	<i>FY 95 [2]</i>	<i>FY 96</i>	<i>FY 97</i>	<i>FY 98 [3]</i>	<i>FY 99</i>	<i>FY 00</i>	<i>FY 01</i>	<i>FY 02</i>	<i>Change FY 95 - 02</i>	<i>% Change FY 95 - 02</i>
<b>Instruction</b>	\$268,206	\$288,481	\$305,540	\$321,701	\$348,659	\$364,089	\$383,179	\$393,836	\$125,630	46.8%
Regular Education	136,301	149,471	156,940	167,886	180,151	193,621	217,170	224,369	88,068	64.6%
Vocational Education	4,574	4,380	4,637	4,202	4,619	4,886	4,432	4,117	(457)	-10.0%
Special Education	98,738	104,902	111,866	116,139	128,281	130,809	128,309	130,797	32,059	32.5%
Bilingual Education	27,967	29,105	31,447	32,840	34,945	34,097	32,602	33,961	5,995	21.4%
Adult Education	329	326	343	317	318	334	342	318	(011)	-3.2%
Summer Session	298	297	308	317	345	343	324	274	(024)	-8.1%
<b>Pupil Support</b>	\$156,741	\$167,686	\$170,082	\$185,514	\$193,121	\$211,238	\$228,764	\$243,518	\$86,777	55.4%
Student Service	12,147	13,670	15,999	16,692	17,700	38,069	40,883	45,580	33,433	275.2%
Safety	2,916	3,099	2,857	3,419	3,395	3,378	3,667	3,689	773	26.5%
Physical Plant	41,737	44,626	42,343	44,324	42,979	46,162	50,010	51,674	9,937	23.8%
Transportation	35,391	38,059	39,220	41,424	44,412	52,820	56,729	59,098	23,707	67.0%
General Admin.	23,726	27,211	27,471	34,891	34,972	16,597	18,158	17,882	(5,845)	-24.6%
Employee Benefits	40,824	41,023	42,191	44,763	49,663	54,213	59,317	65,596	24,772	60.7%
<b>Total BPS Budget</b>	<b>\$424,947</b>	<b>\$456,167</b>	<b>\$475,622</b>	<b>\$507,215</b>	<b>\$541,779</b>	<b>\$575,327</b>	<b>\$611,943</b>	<b>\$637,355</b>	<b>\$212,407</b>	<b>50.0%</b>
<i>Percentage Distribution</i>										
<b>Instruction</b>	63.1%	63.2%	64.2%	63.4%	64.4%	63.3%	62.6%	61.8%		
Regular Education	32.1%	32.8%	33.0%	33.1%	33.3%	33.7%	35.5%	35.2%		
Vocational Education	1.1%	1.0%	1.0%	0.8%	0.9%	0.8%	0.7%	0.6%		
Special Education	23.2%	23.0%	23.5%	22.9%	23.7%	22.7%	21.0%	20.5%		
Bilingual Education	6.6%	6.4%	6.6%	6.5%	6.5%	5.9%	5.3%	5.3%		
Adult Education	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.0%		
Summer Session	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.0%		
<b>Pupil Support</b>	36.9%	36.8%	35.8%	36.6%	35.6%	36.7%	37.4%	38.2%		
Student Service	2.9%	3.0%	3.4%	3.3%	3.3%	6.6%	6.7%	7.2%		
Safety	0.7%	0.7%	0.6%	0.7%	0.6%	0.6%	0.6%	0.6%		
Physical Plant	9.8%	9.8%	8.9%	8.7%	7.9%	8.0%	8.2%	8.1%		
Transportation	8.3%	8.3%	8.2%	8.2%	8.2%	9.2%	9.3%	9.3%		
General Admin.	5.6%	6.0%	5.8%	6.9%	6.5%	2.9%	3.0%	2.8%		
Employee Benefits	9.6%	9.0%	8.9%	8.8%	9.2%	9.4%	9.7%	10.3%		
<b>Total BPS Budget</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>		

[1] Reflects budget and not actual amounts. [2] In FY 95, this figure includes the remaining amount of the \$15.9 million collective bargaining supplemental for costs of new programs. [3] Data prior to FY '98 is not completely comparable due to adjustments made by the BPS to its chart of accounts.

Source: BPS budget, FY 95-02

Prepared By: Boston Municipal Research Bureau

*Boston Public Schools External Funds Summary*  
*Fiscal Years 1999 - 2002, Figures in 000's*

	<u>FY 99</u>	<u>FY 00</u>	<u>Budget FY 01</u>	<u>Budget FY 02</u>
Formula Grants	\$45,229	\$46,085	\$57,737	\$71,132
Title 1 Entitlement	23,632	23,962	24,029	28,603
Sped 94-142 Entitlement	6,740	7,455	8,250	11,664
Class Size Red - Federal	0	0	3,861	4,773
Class Size Red - State	0	0	4,051	4,051
Other	14,856	14,669	17,547	22,042
Competitive Grants	\$16,626	\$20,245	\$27,853	\$29,240
Community Partnerships	10,847	13,858	15,099	15,099
Gear Up	0	0	2,494	2,494
Technology Innovation	1,138	1,066	1,319	1,466
Other	4,642	5,320	8,940	10,181
Reimbursements	\$20,686	\$22,109	\$22,236	\$22,361
Impact Aid	0	151	0	0
School Lunch	19,104	20,481	20,452	20,000
Summer Food Programs	1,581	1,478	1,784	2,361
Revolving Funds	\$135	\$135	\$0	\$0
Other Grants	\$4,312	\$4,714	\$6,199	\$6,006
<b>Grand Total</b>	<b>\$86,988</b>	<b>\$93,288</b>	<b>\$114,025</b>	<b>\$128,740 [1]</b>

[1] This grand total reflects the school external funds budget as of November 7, 2001, prior to the final state budget.

Source: City of Boston FY 02 budget

Prepared By: Boston Municipal Research Bureau



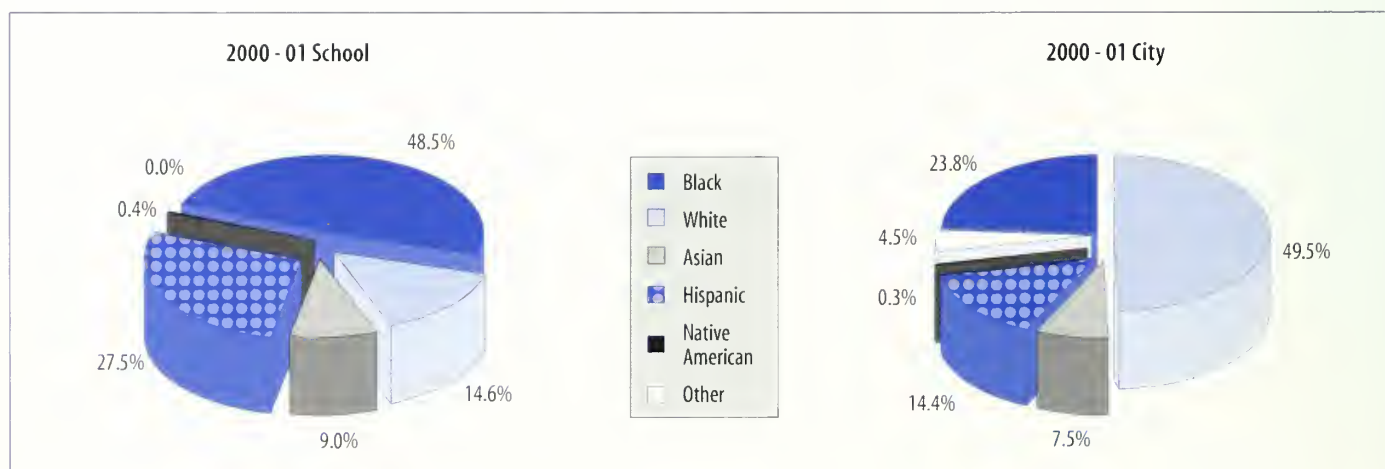
**SCHOOLS**

*Boston Comparison of City and School Population [1]  
1990 - 1991 and 2000 - 2001*

		NUMBER						
		<u>Black</u>	<u>White</u>	<u>Asian</u>	<u>Hispanic/ Latino</u>	<u>Native American</u>	<u>Other [2]</u>	<u>Total</u>
1990 - 91	School	27,055	12,273	5,075	11,880	220	N/A	56,503
	City	136,887	338,734	29,640	61,955	1,531	5,536	574,283
2000 - 01	School	30,618	9,188	5,687	17,359	282	N/A	63,134
	City	140,305	291,561	44,280	85,089	1,517	26,389	589,141

		PERCENT DISTRIBUTION						
		<u>Black</u>	<u>White</u>	<u>Asian</u>	<u>Hispanic/ Latino</u>	<u>Native American</u>	<u>Other [2]</u>	<u>Total</u>
1990 - 91	School	47.9%	21.7%	9.0%	21.0%	0.4%	N/A	100.0%
	City	23.8%	59.0%	5.2%	10.8%	0.3%	1.0%	100.0%
2000 - 01	School	48.5%	14.6%	9.0%	27.5%	0.4%	N/A	100.0%
	City	23.8%	49.5%	7.5%	14.4%	0.3%	4.5%	100.0%

		PERCENT CHANGE						
		<u>Black</u>	<u>White</u>	<u>Asian</u>	<u>Hispanic/ Latino</u>	<u>Native American</u>	<u>Other [2]</u>	<u>Total</u>
1990 - 01	School	13.2%	-25.1%	12.1%	46.1%	28.2%	N/A	11.7%
	City	2.5%	-13.9%	49.4%	37.3%	-0.9%	376.7%	2.6%



[1] Hispanic population is included solely in Hispanic or Latino Category. [2] BPS does not use "Other." The Census Bureau uses both "Other" and "Multi-Racial." Here, the "Other" contains both the "Other" and "Multi-Racial" numbers.

Source: U.S. Census Bureau, Boston redevelopment Authority, and BPS Analysis of Students by Race, Grade, 2000

Prepared By: Boston Municipal Research Bureau

## Boston Public Schools Student Enrollment By Program By Grade December 2000

	Regular Education [1]				Other		Special Education [5]		Bilingual Education			
	Reg Ed	Advanced Work	EDP [2]	Dual Lang [3]	Pilot [4]	Voc Ed	SS Special	SS Bilingual	Bil Ed	Bil EDP [2]	Total	Percent of Total
Kindergarten												
Pre-Kindergarten	25	0	73	0	0	0	156	6	0	42	302	0.5%
Kindergarten 1	76	0	318	0	0	0	166	15	7	92	674	1.1%
Kindergarten 2	0	0	3,251	111	0	0	228	23	0	719	4,332	6.9%
Total Kindergarten	101	0	3,642	111	0	0	550	44	7	853	5,308	8.4%
Percent Distribution	1.9%	0.0%	68.6%	2.1%	0.0%	0.0%	10.4%	0.8%	0.1%	16.1%	100.0%	
Elementary												
Grade 1	3,835	0	0	130	0	0	299	30	812	0	5,106	8.1%
Grade 2	3,719	0	0	122	0	0	316	33	802	0	4,992	7.9%
Grade 3	3,974	0	0	133	0	0	415	37	850	0	5,409	8.6%
Grade 4	3,385	278	0	118	0	0	436	65	828	0	5,110	8.1%
Grade 5	3,335	286	0	98	0	0	512	57	728	0	5,016	7.9%
Total Elementary	18,248	564	0	601	0	0	1,978	222	4,020	0	25,633	40.6%
Percent Distribution	71.2%	2.2%	0.0%	2.3%	0.0%	0.0%	7.7%	0.9%	15.7%	0.0%	100.0%	
Middle Schools												
Grade 6	3,350	368	0	0	0	0	546	47	536	0	4,847	7.7%
Grade 7	3,737	0	0	0	0	0	494	55	476	0	4,762	7.5%
Grade 8	3,596	0	0	0	0	0	529	46	493	0	4,664	7.4%
Total Middle Schools	10,683	368	0	0	0	0	1,569	148	1,505	0	14,273	22.6%
Percent Distribution	74.8%	2.6%	0.0%	0.0%	0.0%	0.0%	11.0%	1.0%	10.5%	0.0%	100.0%	
High Schools												
Grade 9	4,587	0	0	0	0	72	706	49	587	0	6,001	9.5%
Grade 10	3,081	0	0	0	0	33	257	37	579	0	3,987	6.3%
Grade 11	3,050	0	0	0	25	45	307	24	693	0	4,144	6.6%
Grade 12	2,798	0	0	0	48	38	286	33	585	0	3,788	6.0%
Total High Schools	13,516	0	0	0	73	188	1,556	143	2,444	0	17,920	28.4%
Percent Distribution	75.4%	0.0%	0.0%	0.0%	0.4%	1.0%	8.7%	0.8%	13.6%	0.0%	100.0%	
Total All Levels	42,548	932	3,642	712	73	188	5,653	557	7,976	853	63,134	100.0%
Percent Distribution	67.4%	1.5%	5.8%	1.1%	0.1%	0.3%	9.0%	0.9%	12.6%	1.4%	100.0%	

[1] Regular education includes mainstreamed special education students who spend 40% or less of their time outside the regular education classroom. [2] EDP = Extended Day Program. EDP provides an all-day kindergarten program to students. [3] Regular Education students who are taught in two languages. [4] Represents students in special programs within BPS. Not reflective of Pilot school enrollment. [5] SS = Substantially Separate Special Education students. These categories do not include students that are mainstreamed into regular education classrooms.

Source: BPS, Analysis of Students by Zone, Actual Enrollment, December 2000

Prepared By: Boston Municipal Research Bureau

**SCHOOLS**

*Boston Public Schools Student Enrollment By Grade and Race  
School Years 1990 - 91 through 2000 - 01*

	Enrollment								Percentage Distribution						
	Black	White	Asian	Hispanic/ Latino	Native American	Total	Change Prior Yr	Percent Change	Black	White	Asian	Hispanic/ Latino	Native American	Total	
Kindergarten [1]															
1990 - 91	3,451	2,437	669	1,630	42	8,229	597	7.8%	41.9%	29.6%	8.1%	19.8%	0.5%	100.0%	
1991 - 92	3,631	2,234	709	1,787	46	8,407	178	2.2%	43.2%	26.6%	8.4%	21.3%	0.5%	100.0%	
1992 - 93	4,006	2,232	736	1,925	44	8,943	536	6.4%	44.8%	25.0%	8.2%	21.5%	0.5%	100.0%	
1993 - 94	3,949	2,080	773	1,998	34	8,834	(109)	-1.2%	44.7%	23.5%	8.8%	22.6%	0.4%	100.0%	
1994 - 95	3,837	2,017	799	2,143	51	8,847	13	0.1%	43.4%	22.8%	9.0%	24.2%	0.6%	100.0%	
1995 - 96	4,044	1,977	791	2,324	43	9,179	332	3.8%	44.1%	21.5%	8.6%	25.3%	0.5%	100.0%	
1996 - 97	3,559	1,549	771	2,226	28	8,133	(1,046)	-11.4%	43.8%	19.0%	9.5%	27.4%	0.3%	100.0%	
1997 - 98	3,298	1,227	661	2,022	38	7,246	(887)	-10.9%	45.5%	16.9%	9.1%	27.9%	0.5%	100.0%	
1998 - 99	2,786	925	492	1,759	28	5,990	(1,256)	-17.3%	46.5%	15.4%	8.2%	29.4%	0.5%	100.0%	
1999 - 00	2,552	790	525	1,714	25	5,606	(384)	-6.4%	45.5%	14.1%	9.4%	30.6%	0.4%	100.0%	
2000 - 01	2,270	820	478	1,706	34	5,308	(298)	-5.3%	42.8%	15.4%	9.0%	32.1%	0.6%	100.0%	
5yr Change 96 - 01	(1,774)	(1,157)	(313)	(618)	(9)	(3,871)									
Percent Change 96 - 01	-43.9%	-58.5%	-39.6%	-26.6%	-20.9%	-42.2%									
Elementary															
1990 - 91	10,535	4,210	1,734	4,870	84	21,433	5	0.0%	49.2%	19.6%	8.1%	22.7%	0.4%	100.0%	
1991 - 92	10,580	4,142	1,779	5,030	99	21,630	197	0.9%	48.9%	19.1%	8.2%	23.3%	0.5%	100.0%	
1992 - 93	10,853	4,032	1,872	5,293	96	22,146	516	2.4%	49.0%	18.2%	8.5%	23.9%	0.4%	100.0%	
1993 - 94	11,240	3,948	1,889	5,574	107	22,758	612	2.8%	49.4%	17.3%	8.3%	24.5%	0.5%	100.0%	
1994 - 95	11,888	3,862	1,980	5,899	126	23,755	997	4.4%	50.0%	16.3%	8.3%	24.8%	0.5%	100.0%	
1995 - 96	12,012	3,837	2,088	6,201	120	24,258	503	2.1%	49.5%	15.8%	8.6%	25.6%	0.5%	100.0%	
1996 - 97	12,524	3,848	2,087	6,570	129	25,158	900	3.7%	49.8%	15.3%	8.3%	26.1%	0.5%	100.0%	
1997 - 98	12,923	3,783	2,110	7,016	125	25,957	799	3.2%	49.8%	14.6%	8.1%	27.0%	0.5%	100.0%	
1998 - 99	13,097	3,709	2,127	7,394	124	26,451	494	1.9%	49.5%	14.0%	8.0%	28.0%	0.5%	100.0%	
1999 - 00	12,837	3,529	2,090	7,636	119	26,211	(240)	-0.9%	49.0%	13.5%	8.0%	29.1%	0.5%	100.0%	
2000 - 01	12,483	3,288	2,083	7,665	114	25,633	(578)	-2.2%	48.7%	12.8%	8.1%	29.9%	0.4%	100.0%	
5yr Change 96 - 01	471	(549)	(5)	1,464	(6)	1,375									
Percent Change 96 - 01	3.9%	-14.3%	-0.2%	23.6%	-5.0%	5.7%									
Middle School															
1990 - 91	5,539	2,498	969	2,487	41	11,534	(190)	-1.6%	48.0%	21.7%	8.4%	21.6%	0.4%	100.0%	
1991 - 92	5,625	2,343	994	2,634	45	11,641	107	0.9%	48.3%	20.1%	8.5%	22.6%	0.4%	100.0%	
1992 - 93	5,713	2,404	1,065	2,797	47	12,026	385	3.3%	47.5%	20.0%	8.9%	23.3%	0.4%	100.0%	
1993 - 94	5,782	2,380	1,092	2,966	42	12,262	236	2.0%	47.2%	19.4%	8.9%	24.2%	0.3%	100.0%	
1994 - 95	5,830	2,385	1,133	3,034	49	12,431	169	1.4%	46.9%	19.2%	9.1%	24.4%	0.4%	100.0%	
1995 - 96	6,125	2,305	1,204	3,172	52	12,858	427	3.4%	47.6%	17.9%	9.4%	24.7%	0.4%	100.0%	
1996 - 97	6,234	2,178	1,232	3,198	49	12,891	33	0.3%	48.4%	16.9%	9.6%	24.8%	0.4%	100.0%	
1997 - 98	6,322	2,172	1,219	3,296	56	13,065	174	1.3%	48.4%	16.6%	9.3%	25.2%	0.4%	100.0%	
1998 - 99	6,645	2,177	1,243	3,393	66	13,524	459	3.5%	49.1%	16.1%	9.2%	25.1%	0.5%	100.0%	
1999 - 00	6,782	2,120	1,267	3,550	61	13,780	256	1.9%	49.2%	15.4%	9.2%	25.8%	0.4%	100.0%	
2000 - 01	6,923	2,179	1,295	3,807	69	14,273	493	3.6%	48.5%	15.3%	9.1%	26.7%	0.5%	100.0%	
5yr Change 96 - 01	798	(126)	91	635	17	1,415									
Percent Change 96 - 01	13.0%	-5.5%	7.6%	20.0%	32.7%	11.0%									

*Boston Public Schools Student Enrollment By Grade and Race (continued)*  
*School Years 1990 - 91 through 2000 - 01*

	Enrollment								Percentage Distribution					
	Black	White	Asian	Hispanic/ Latino	Native American	Total	Change Prior Yr	Percent Change	Black	White	Asian	Hispanic/ Latino	Native American	Total
<b>High School</b>														
1990 - 91	7,530	3,128	1,703	2,893	53	15,307	271	1.8%	49.2%	20.4%	11.1%	18.9%	0.3%	100.0%
1991 - 92	7,663	3,111	1,723	3,171	54	15,722	415	2.7%	48.7%	19.8%	11.0%	20.2%	0.3%	100.0%
1992 - 93	7,680	3,130	1,792	3,376	53	16,031	309	2.0%	47.9%	19.5%	11.2%	21.1%	0.3%	100.0%
1993 - 94	7,825	3,019	1,823	3,468	43	16,178	147	0.9%	48.4%	18.7%	11.3%	21.4%	0.3%	100.0%
1994 - 95	7,751	2,910	1,755	3,548	39	16,003	(175)	-1.1%	48.4%	18.2%	11.0%	22.2%	0.2%	100.0%
1995 - 96	7,935	2,950	1,739	3,660	54	16,338	335	2.1%	48.6%	18.1%	10.6%	22.4%	0.3%	100.0%
1996 - 97	8,285	2,967	1,714	3,912	52	16,930	592	3.6%	48.9%	17.5%	10.1%	23.1%	0.3%	100.0%
1997 - 98	8,471	2,978	1,698	3,987	48	17,182	252	1.5%	49.3%	17.3%	9.9%	23.2%	0.3%	100.0%
1998 - 99	8,424	2,954	1,741	3,943	52	17,114	(68)	-0.4%	49.2%	17.3%	10.2%	23.0%	0.3%	100.0%
1999 - 00	8,855	2,935	1,789	4,109	60	17,748	634	3.7%	49.9%	16.5%	10.1%	23.2%	0.3%	100.0%
2000 - 01	8,942	2,901	1,831	4,181	65	17,920	172	1.0%	49.9%	16.2%	10.2%	23.3%	0.4%	100.0%
<b>5yr Change 96 - 01</b>	<b>1,007</b>	<b>(49)</b>	<b>92</b>	<b>521</b>	<b>11</b>	<b>1,582</b>								
<b>Percent Change 96 - 01</b>	<b>12.7%</b>	<b>-1.7%</b>	<b>5.3%</b>	<b>14.2%</b>	<b>20.4%</b>	<b>9.7%</b>								
<b>All Levels</b>														
1990 - 91	27,055	12,273	5,075	11,880	220	56,503	683	1.2%	47.9%	21.7%	9.0%	21.0%	0.4%	100.0%
1991 - 92	27,499	11,830	5,205	12,622	244	57,400	897	1.6%	47.9%	20.6%	9.1%	22.0%	0.4%	100.0%
1992 - 93	28,252	11,798	5,465	13,391	240	59,146	1,746	3.0%	47.8%	19.9%	9.2%	22.6%	0.4%	100.0%
1993 - 94	28,796	11,427	5,577	14,006	226	60,032	886	1.5%	48.0%	19.0%	9.3%	23.3%	0.4%	100.0%
1994 - 95	29,306	11,174	5,667	14,624	265	61,036	1,004	1.7%	48.0%	18.3%	9.3%	24.0%	0.4%	100.0%
1995 - 96	30,116	11,069	5,822	15,357	269	62,633	1,597	2.6%	48.1%	17.7%	9.3%	24.5%	0.4%	100.0%
1996 - 97	30,602	10,542	5,804	15,906	258	63,112	479	0.8%	48.5%	16.7%	9.2%	25.2%	0.4%	100.0%
1997 - 98	31,014	10,160	5,688	16,321	267	63,450	338	0.5%	48.9%	16.0%	9.0%	25.7%	0.4%	100.0%
1998 - 99	30,952	9,765	5,603	16,489	270	63,079	(371)	-0.6%	49.1%	15.5%	8.9%	26.1%	0.4%	100.0%
1999 - 00	31,026	9,374	5,671	17,009	265	63,345	266	0.4%	49.0%	14.8%	9.0%	26.9%	0.4%	100.0%
2000 - 01	30,618	9,188	5,687	17,359	282	63,134	(211)	-0.3%	48.5%	14.6%	9.0%	27.5%	0.4%	100.0%
<b>5yr Change 96 - 01</b>	<b>502</b>	<b>(1,881)</b>	<b>(135)</b>	<b>2,002</b>	<b>13</b>	<b>501</b>								
<b>Percent Change 96 - 01</b>	<b>1.7%</b>	<b>-17.0%</b>	<b>-2.3%</b>	<b>13.0%</b>	<b>4.8%</b>	<b>0.8%</b>								

[1] Beginning in the 1996-97 school year, the BPS phased-in over 3 years the consolidation of half-day kindergarten services to 4 and 5 year olds to provide a full-day kindergarten program for all 5 year olds in Boston. A limited number of seats are retained for 4 year olds in special needs inclusion programs. Appropriate day care settings for 3 and 4 year olds are provided through a community partnership funded through the state.

Source: BPS, Analysis of Students By Race and By Grade Report, December 1990-2000

Prepared By: Boston Municipal Research Bureau

**SCHOOLS**

*Boston Public Schools Annual and Cohort Dropout Rate By Race/Ethnic Group [1]  
School Years 1990 - 91 through 1999 - 00*

**ANNUAL DROPOUT RATE**

<u>School Year</u>	<u>Black</u>	<u>White</u>	<u>Asian</u>	<u>Native American</u>	<u>Hispanic</u>	<u>System-Wide</u>
1990 - 91	10.3%	7.6%	4.8%	10.0%	13.5%	9.8%
1991 - 92	9.5%	8.5%	7.4%	11.8%	13.1%	9.8%
1992 - 93	9.0%	8.5%	3.4%	21.4%	10.6%	8.7%
1993 - 94	8.1%	8.6%	4.3%	22.4%	10.3%	8.3%
1994 - 95	9.7%	7.2%	5.4%	7.0%	10.4%	8.9%
1995 - 96 [2]	7.5%	5.9%	3.5%	13.0%	8.3%	7.0%
1996 - 97	7.7%	7.3%	6.3%	8.2%	10.2%	8.1%
1997 - 98	8.6%	6.3%	4.3%	13.5%	9.9%	8.1%
1998 - 99	9.6%	8.1%	5.0%	10.9%	11.6%	9.4%
1999 - 00	8.7%	7.1%	3.9%	8.2%	10.3%	8.3%

**COHORT DROPOUT RATE [3]**

<u>Cohort Group [4]</u>	<u>Black</u>	<u>White</u>	<u>Asian</u>	<u>Native American</u>	<u>Hispanic</u>	<u>System-Wide</u>
1990 - 94	26.6%	27.2%	13.7%	-- [5]	33.8%	27.2%
1991 - 95	26.2%	25.4%	12.3%	--	37.3%	27.1%
1992 - 96	25.9%	20.8%	11.5%	--	25.7%	23.4%
1993 - 97	27.3%	24.1%	12.0%	--	32.7%	26.4%
1994 - 98	23.9%	21.0%	9.2%	--	29.1%	23.2%
1995 - 99	27.3%	21.6%	14.6%	--	31.3%	25.9%

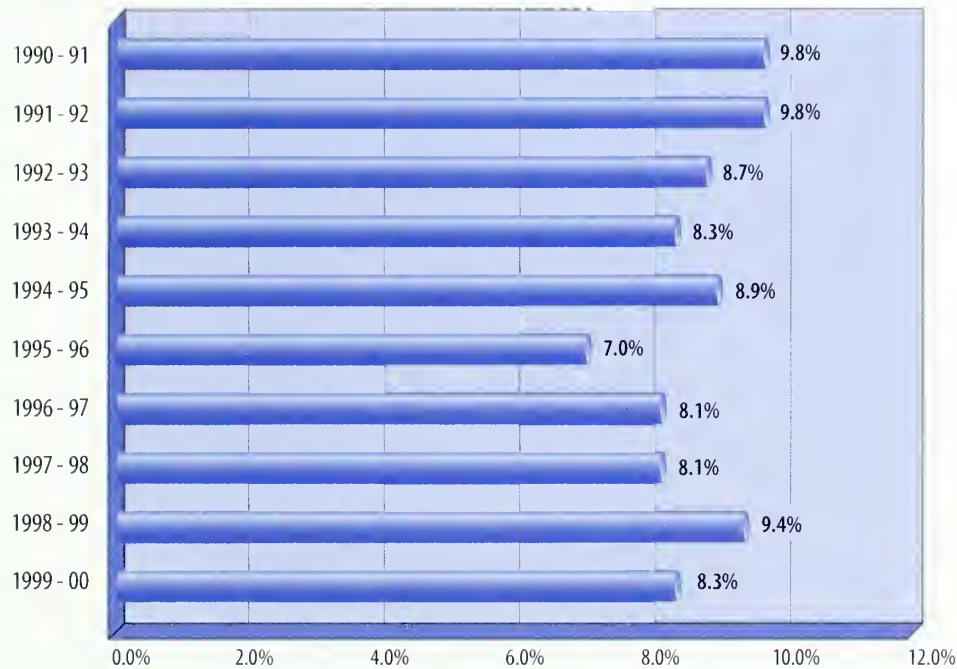
[1] Students who transfer from the BPS are excluded from these analyses. [2] Annual rates reported from school year 1995-96 include returned dropouts who re-enrolled prior to October 1 or processed a transfer. [3] In school year 1991-92 and again in school year 1995-96, BPS adjusted procedures for counting dropouts to conform to new state requirements. Since these adjustments had a very small impact on cohort rates, all data remained comparable. [4] Cohort dropout rate reflects the proportion of students who began ninth grade, but who did not graduate within five years. For example, for the four school years 1995-96 through 1998-99, 25.9% of the students who should have graduated, did not. Students who transferred out of the BPS or who graduated from high school within 5 years are not considered drop-outs in this analysis. [5] There are no percentages for Native American students because the numbers are too small to allow for a reliable comparison.

Source: BPS, Office of Research, Assessment and Evaluation

Prepared By: Boston Municipal Research Bureau

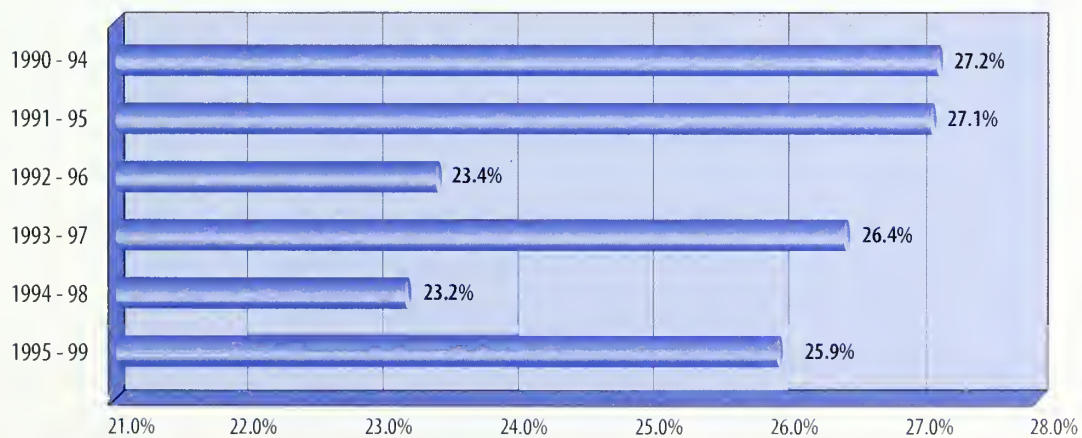


*Annual Dropout Rate System-Wide  
School Years 1990 - 91 through 1999 - 00*



*Note: Annual rates reported from 1995-96 include returned dropouts who re-enrolled prior to October 1 or processed a transfer.*

*Cohort Dropout Rate System-Wide*

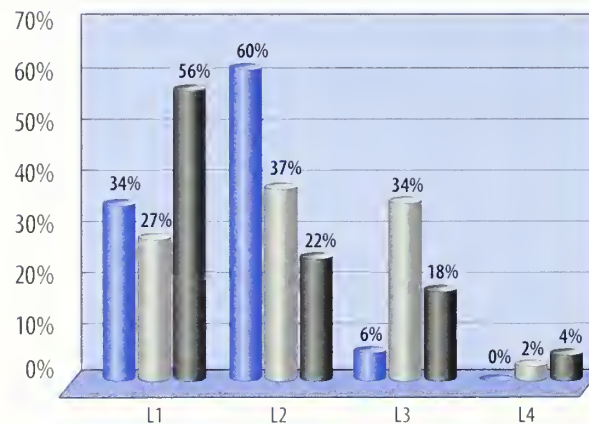


**SCHOOLS**

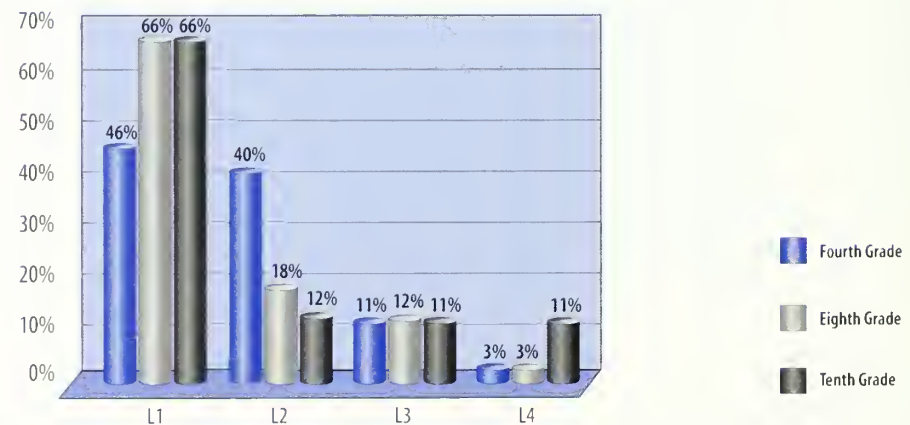
### Boston Public Schools MCAS Test Results By Grade, By Subject, By Performance Level 1998 - 2000

Grade	Year	English / Language Arts					Mathematics					Science and Technology				
		L 1	L 2	L 3	L 4	Students Tested	L 1	L 2	L 3	L 4	Students Tested	L 1	L 2	L 3	L 4	Students Tested
4	1998	40%	56%	4%	0%	3,120	57%	34%	6%	2%	3,212	44%	44%	11%	1%	3,212
	1999	32%	62%	5%	0%	3,039	44%	42%	11%	4%	3,684	30%	50%	18%	2%	3,678
	2000	34%	60%	6%	0%	4,781	46%	40%	11%	3%	4,991	30%	45%	22%	2%	4,982
8	1998	32%	37%	29%	1%	3,039	71%	15%	11%	3%	3,095	75%	16%	9%	0%	3,095
	1999	27%	39%	33%	1%	2,940	63%	21%	13%	4%	3,427	75%	15%	8%	1%	3,416
	2000	27%	37%	34%	2%	3,877	66%	18%	12%	3%	4,077	70%	17%	11%	2%	4,061
10	1998	57%	24%	17%	1%	2,585	75%	13%	10%	3%	2,665	71%	22%	6%	0%	2,665
	1999	55%	26%	17%	2%	2,537	73%	12%	9%	6%	3,020	68%	23%	8%	1%	3,011
	2000	56%	22%	18%	4%	2,978	66%	12%	11%	11%	3,173	65%	24%	11%	0%	3,046

*English/Language Arts Test Results by Grade and Performance Level  
2000*



*Mathematics Test Results by Grade and Performance Level  
2000*



Note: All percentages and number of students tested presented in this table reflect all eligible students in regular, special and bilingual education programs.

L1 = "Failing"; L2 = "Needs Improvement"; L3 = "Proficient"; L4 = "Advanced" At this time, a grade 10 student must score Level 2 or above to receive a high school diploma.

Source: Massachusetts Department of Education and BPS, Office of Research, Assessment and Evaluation

Prepared By: Boston Municipal Research Bureau

*Boston Public Schools Stanford 9 Achievement Test Results - 2000*  
*Percentage of Students Scoring per Performance Level, By Grade, By Race [1]*

Grade	Performance Level	Reading					Math				
		Black	White	Asian	Hispanic	All	Black	White	Asian	Hispanic	All
3	4: Superior	4%	17%	18%	4%	7%	5%	17%	31%	5%	9%
	3: Solid	30%	42%	45%	32%	34%	24%	40%	39%	29%	29%
	2: Partial Mastery	46%	33%	30%	44%	42%	47%	32%	26%	47%	43%
	1: Little Mastery	20%	8%	7%	20%	18%	23%	11%	4%	19%	19%
5	4: Superior	2%	10%	11%	1%	4%	3%	15%	32%	5%	8%
	3: Solid	23%	41%	37%	24%	27%	19%	33%	41%	23%	24%
	2: Partial Mastery	58%	44%	44%	57%	54%	43%	37%	22%	42%	40%
	1: Little Mastery	18%	5%	8%	18%	15%	36%	14%	6%	30%	28%
6	4: Superior	2%	11%	10%	1%	4%	3%	16%	31%	5%	8%
	3: Solid	22%	38%	34%	19%	25%	15%	28%	41%	16%	20%
	2: Partial Mastery	56%	42%	45%	54%	53%	37%	34%	23%	36%	35%
	1: Little Mastery	20%	9%	10%	26%	19%	45%	21%	5%	43%	37%
7	4: Superior	2%	18%	10%	2%	6%	1%	15%	24%	2%	7%
	3: Solid	24%	50%	44%	21%	31%	13%	41%	43%	11%	21%
	2: Partial Mastery	54%	27%	37%	51%	46%	31%	24%	22%	33%	29%
	1: Little Mastery	19%	4%	8%	26%	17%	55%	20%	11%	55%	43%
8	4: Superior	2%	14%	7%	2%	5%	1%	12%	25%	2%	6%
	3: Solid	29%	55%	44%	22%	34%	15%	43%	41%	16%	23%
	2: Partial Mastery	53%	27%	40%	58%	48%	35%	26%	28%	36%	33%
	1: Little Mastery	17%	4%	9%	19%	14%	49%	19%	7%	47%	39%
9	4: Superior	3%	26%	11%	2%	8%	2%	19%	18%	2%	7%
	3: Solid	25%	45%	35%	20%	29%	15%	41%	46%	17%	24%
	2: Partial Mastery	50%	23%	40%	53%	44%	39%	28%	27%	40%	36%
	1: Little Mastery	23%	6%	14%	26%	19%	43%	13%	9%	42%	33%
11	4: Superior	2%	23%	5%	3%	7%	1%	7%	4%	0%	2%
	3: Solid	12%	37%	27%	11%	19%	4%	28%	32%	4%	12%
	2: Partial Mastery	39%	25%	39%	38%	36%	12%	24%	26%	12%	16%
	1: Little Mastery	46%	15%	30%	47%	38%	84%	41%	39%	84%	69%

[1] Performance levels are based on total test results and are presented as a percentage of total BPS students whose performances were ranked from 1 through 4. Grades 4 and 10 were not tested to alleviate the amount of test-taking for students who are required to take the MCAS. Performance not indicated for Native American students or Other Race students because there were less than seven students falling within one or more performance levels within each grade level.

Source: BPS, Office of Research, Assessment and Evaluation

Prepared By: Boston Municipal Research Bureau

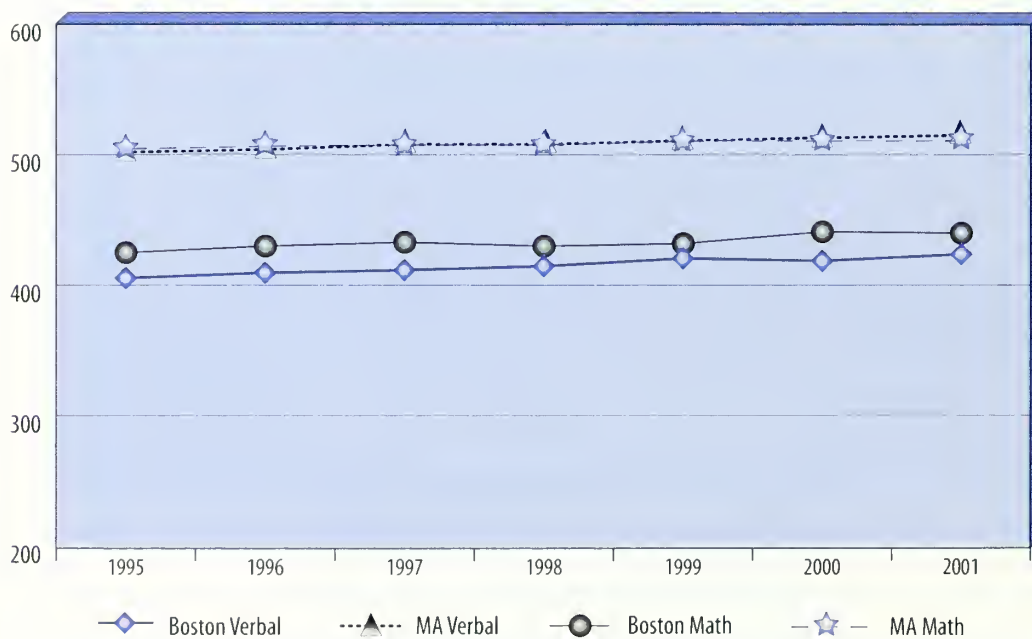
**SCHOOLS**

### Boston Public Schools Scholastic Aptitude Test (S.A.T.) Performance of Seniors – 1990 - 2001

Year	Verbal Comparative Scores & Ratios					Math Comparative Scores & Ratios				
	Boston	MA	U.S.	Boston % of MA	Boston % of U.S.	Boston	MA	U.S.	Boston % of MA	Boston % of U.S.
1990	346	427	424	81.0%	81.6%	404	473	476	85.4%	84.9%
1991	342	426	422	80.3%	81.0%	403	470	474	85.7%	85.0%
1992	340	428	423	79.4%	80.4%	405	474	476	85.4%	85.1%
1993	338	427	424	79.2%	79.7%	401	476	478	84.2%	83.9%
1994	339	426	423	79.6%	80.1%	402	475	479	84.6%	83.9%
1995	406	505	504	80.4%	80.6%	425	502	506	84.7%	84.0%
1996	410	507	505	80.9%	81.2%	430	504	508	85.3%	84.6%
1997	412	508	505	81.1%	81.6%	433	508	511	85.2%	84.7%
1998	415	508	505	81.7%	82.2%	430	508	512	84.6%	84.0%
1999	421	511	505	82.4%	83.4%	432	511	511	84.5%	84.5%
2000	419	511	505	82.0%	83.0%	441	513	514	86.0%	85.8%
2001	424	511	506	83.0%	83.8%	440	515	514	85.4%	85.6%

Note: In April 1995, the scale of the SAT I (Reasoning) was recentered to approximately 500, increasing the numerical value but the substantive value of student scores. Thus, comparing scores prior to 1995 with those after 1995 is not recommended.

#### Math and Verbal Performance of Boston and Massachusetts Seniors



#### PERFORMANCE OF BOSTON SENIORS BY SEX AND RACE / ETHNICITY, 2001

	Male	Female	Black	White	Asian	Hispanic	Native American	Other Ethnic Group	Did not Indicate Identity
Verbal	432	417	415	557	421	408	490	425	360
Math	461	423	406	547	515	415	520	420	380

Note: Combined perfect score equals 1600.

Source: College Board, BPS Office of Guidance and Student Support Services, and Office of Research, Assessment and Evaluation

Prepared By: The Boston Municipal Research Bureau



*Boston Public Schools Characteristics of High School Graduates  
Class Year 2000*

	<u>Number</u>	<u>Percent of Total</u>	<u>Mean Hourly Wages</u>
Total Graduates [1]	2,931	100.0%	\$8.64
Female	1,591	54.3%	\$8.28
Male	1,340	45.7%	\$9.05
Black	1,483	50.6%	\$8.45
White	512	17.5%	\$8.75
Asian	345	11.8%	\$8.15
Hispanic	584	19.9%	\$9.19
Other	7	0.2%	N/A
Exam High School	716	24.4%	N/A
Other BPS	2,215	75.6%	N/A
Enrolled In College	2,022	69.0%	\$8.29
Not Enrolled	909	31.0%	\$9.21

	<u>Female</u>	<u>Male</u>	<u>All</u>
Enrolled In School	32.5%	30.6%	31.6%
School and Employment	42.2%	31.6%	37.4%
Employed Only	17.7%	30.1%	23.3%
No Current Activity	7.6%	7.6%	7.6%

<i>Colleges and Universities Attended By Largest Number of BPS Graduates [3]</i>		<i>Top Ten Industrial Employers of BPS Graduates [4]</i>	
Bunker Hill Community College	201	Professional Services	571
Roxbury Community College	129	Retail Trade	532
University of Massachusetts - Boston	127	Business & Repair Services	160
Northeastern University	89	Finance, Insurance, & Real Estate	114
Quincy Community College	83	Transportation/Communication/Utilities	109
University of Massachusetts - Amherst	83	Personal, Entertainment & Recreation Services	83
Boston University	75	Construction and Manufacturing	50
Massachusetts Bay Community College	69	Public Administration	23
Bay State Junior Community College	49	Wholesale Trade	19
Wentworth Institute of Technology	50	Agriculture, Forestry, & Fishing	5

[1] 80.4% of the 2000 graduates completed a follow-up survey. [2] Students were interviewed approximately nine months after graduating from Boston Public High Schools.

[3] The numbers represent the total number of graduates attending the colleges listed. [4] The numbers represent the total number of graduates employed by the industries.

Note: Some of the totals may not equal 100.0% because of rounding.

Source: The Boston Private Industry Council and the Center for Labor Market Studies, Northeastern University, October 2001

Prepared By: Boston Municipal Research Bureau



**SCHOOLS**

### Boston Public Schools Capacity Utilization December 2000

Schaal	Program Capacity [1]	Dec. 2000 Enroll	Utilization Rate	School	Program Capacity [1]	Dec. 2000 Enroll	Utilization Rate	Schaal	Program Capacity [1]	Dec. 2000 Enroll	Utilization Rate
<b>Elementary Schools</b>											
1 Adams	352	270	76.7%	27 Greenwood, E.	522	477	91.4%	53 McKay	712	685	96.2%
2 Agassiz	771	749	97.1%	28 Greenwood, S.	433	420	97.0%	54 Mendell	261	231	88.5%
3 Alighieri	157	142	90.4%	29 Grew	296	295	99.7%	55 Mozart	210	189	90.0%
4 Baldwin	286	214	74.8%	30 Guild	286	202	70.6%	56 Murphy	874	787	90.0%
5 Bates	342	335	98.0%	31 Hale	239	190	79.5%	57 O'Donnell	312	287	92.0%
6 Beethoven	332	301	90.7%	32 Haley	398	328	82.4%	58 O'Hearn	219	214	97.7%
7 Blackstone	891	803	90.1%	33 Hamilton	248	221	89.1%	59 Ohrenberger	717	646	90.1%
8 Bradley	320	287	89.7%	34 Harvard-Kent	535	471	88.0%	60 Otis	403	375	93.1%
9 Channing	397	343	86.4%	35 Hennigan	618	608	98.4%	61 Perkins	255	246	96.5%
10 Chittick	427	342	80.1%	36 Hernandez	400	400	100.0%	62 Perry	272	216	79.4%
11 Clap	177	166	93.8%	37 Higginson	220	171	77.7%	63 Philbrick	178	157	88.2%
12 Condon	895	815	91.1%	38 Holland	924	851	92.1%	64 Quincy	904	857	94.8%
13 Conley	257	221	86.0%	39 Holmes	279	246	88.2%	65 Roosevelt, F.	320	292	91.3%
14 Curley, J.	333	289	86.8%	40 Hurley	396	343	86.6%	66 Russell	481	437	90.9%
15 Dever	542	512	94.5%	41 Jackson-Mann	730	628	86.0%	67 Shaw, P.A.	367	333	90.7%
16 Dickerman	285	257	90.2%	42 Kennedy	520	482	92.7%	68 Stone	224	224	100.0%
17 Eliot	232	200	86.2%	43 Kennedy, P.	321	282	87.9%	69 Sumner	606	563	92.9%
18 Ellis	508	436	85.8%	44 Kenny	349	322	92.3%	70 Taylor	659	622	94.4%
19 Emerson	271	237	87.5%	45 Kilmer	334	289	86.5%	71 Tobin	493	450	91.3%
20 Endicott	201	188	93.5%	46 Lee	797	687	86.2%	72 Trotter	622	564	90.7%
21 Everett	355	339	95.5%	47 Lyon	132	121	91.7%	73 Tynan	461	436	94.6%
22 Farragut	307	299	97.4%	48 Manning	189	165	87.3%	74 Warren-Prescott	395	361	91.4%
23 Fifield	372	367	98.7%	49 Marshall	859	821	95.6%	75 Winship	338	300	88.8%
24 Fuller	267	248	92.9%	50 Mason	211	203	96.2%	76 Winthrop	345	314	91.0%
25 Gardner	453	414	91.4%	51 Mather	626	586	93.6%				
26 Garfield	318	286	89.9%	52 Mattahunt	926	812	87.7%				
<b>Total Elementary</b>									<b>32,464</b>	<b>29,467</b>	<b>90.8%</b>
<b>Middle Schools</b>											
1 Cleveland	750	740	98.7%	8 Lewenberg	625	631	101.0%	15 Thompson	486	464	95.5%
2 Dearborn	487	453	93.0%	9 Lewis	350	344	98.3%	16 Timilty	668	620	92.8%
3 Edison	609	613	100.7%	10 M. Curley	715	710	99.3%	17 Umana - Barnes	902	960	106.4%
4 Edwards	520	509	97.9%	11 McCormack	708	718	101.4%	18 Wheatley	326	325	99.7%
5 Gavin	661	641	97.0%	12 R. G. Shaw	440	431	98.0%	19 Wilson	674	657	97.5%
6 Irving	803	813	101.2%	13 Rogers	703	697	99.1%				
7 King	491	484	98.6%	14 Taft	516	517	100.2%				
<b>Total Middle</b>									<b>11,434</b>	<b>11,327</b>	<b>99.1%</b>
<b>High Schools</b>											
1 Boston	600	626	104.3%	7 English	1,300	1,274	98.0%	13 South Boston	1,150	1,105	96.1%
2 Brighton	1,120	1,090	97.3%	8 Hyde Park	1,044	1,136	108.8%	14 O'Bryant	1,407	1,285	91.3%
3 Burke	750	762	101.6%	9 Latin Academy	1,340	1,606	119.9%	15 West Roxbury	1,226	1,306	106.5%
4 Charlestown	1,230	1,226	99.7%	10 Latin School	2,275	2,291	100.7%				
5 Dorchester	955	905	94.8%	11 Madison Park	1,640	1,599	97.5%				
6 East Boston	1,111	1,287	115.8%	12 Snowden Int'l.	400	397	99.3%				
<b>Total High</b>									<b>17,548</b>	<b>17,895</b>	<b>102.0%</b>
<b>Grand Total</b>											
11 Pilot Schools	2,790	2,621	93.9%								
11 Special Programs	2,184	1,824	83.5%								
<b>132 Grand Total</b>	<b>66,420</b>	<b>63,134</b>	<b>95.1%</b>								

[1] Program Capacity is a standard that takes into account maximum class sizes for all programs.

Source: BPS, Analysis of Students By Race By Grade, December 2000

Prepared By: Boston Municipal Research Bureau

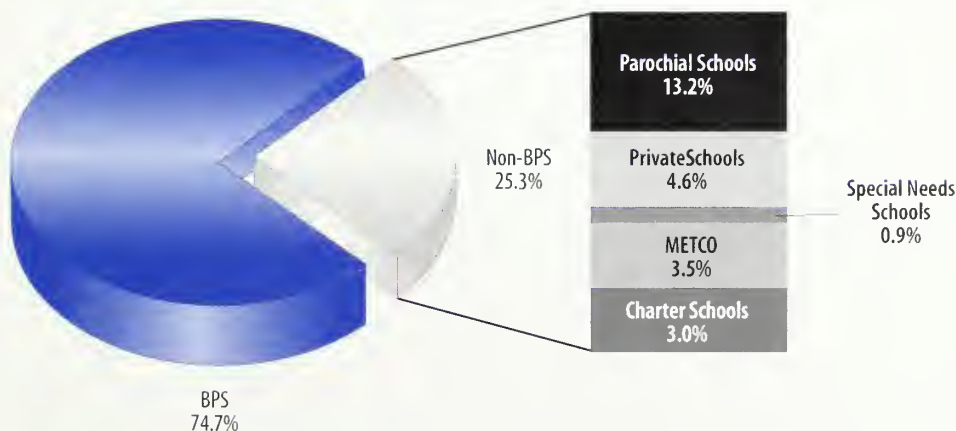
## BPS and Non-BPS Enrollment Comparison Analysis By Race and Grade School Year 2000 - 01

### Non-BPS By Race

<i>Non-BPS By Grade</i>	<i>Black</i>	<i>White</i>	<i>Asian</i>	<i>Hispanic</i>	<i>Native American</i>	<i>Non-BPS Total</i>	<i>BPS Total</i>	<i>Total Students</i>	<i>Non-BPS as % of Total Students</i>
Pre-K	28	80	7	10	1	126	302	428	29.4%
K1	323	512	54	87	0	976	674	1,650	59.2%
K2	623	787	80	137	3	1,630	4,332	5,962	27.3%
1	733	838	59	155	5	1,790	5,106	6,896	26.0%
2	738	847	65	164	2	1,816	4,992	6,808	26.7%
3	708	826	62	132	3	1,731	5,409	7,140	24.2%
4	667	885	48	134	0	1,734	5,110	6,844	25.3%
5	756	904	41	184	4	1,889	5,016	6,905	27.4%
6	843	905	60	182	2	1,992	4,847	6,839	29.1%
7	726	654	31	168	3	1,582	4,762	6,344	24.9%
8	643	638	33	144	1	1,459	4,664	6,123	23.8%
9	599	477	32	129	2	1,239	6,001	7,240	17.1%
10	501	583	28	119	0	1,231	3,987	5,218	23.6%
11	405	507	32	101	2	1,047	4,144	5,191	20.2%
12	438	564	39	104	1	1,146	3,788	4,934	23.2%
<b>Non-BPS Total</b>	<b>8,731</b>	<b>10,007</b>	<b>671</b>	<b>1,950</b>	<b>29</b>	<b>21,388</b>	<b>63,134</b>	<b>84,522</b>	<b>25.3%</b>
Percent of Total	40.8%	46.8%	3.1%	9.1%	0.1%	100.0%			
<b>BPS Enroll</b>	<b>30,618</b>	<b>9,188</b>	<b>5,687</b>	<b>17,359</b>	<b>282</b>	<b>63,134</b>			<b>74.7%</b>
Percent of Total	48.5%	14.6%	9.0%	27.5%	0.4%	100.0%			
<b>Total Students</b>	<b>39,349</b>	<b>19,195</b>	<b>6,358</b>	<b>19,309</b>	<b>311</b>	<b>84,522</b>			<b>100.0%</b>
Percent of Total	46.6%	22.7%	7.5%	22.8%	0.4%	100.0%			

### BPS and Non-BPS Enrollment Comparison

School Year 2000 - 01



## SCHOOLS

*Boston Public Schools Superintendents Since 1963 [1]*

<u>Name</u>	<u>Term</u>			<u>Tenure</u>
William H. Orenberger	October 1963	to	August 1972	9 years
William J. Leary	September 1972	to	August 1975	3 years
Marion J. Fahey	September 1975	to	August 1978	3 years
Robert Wood	September 1978	to	August 1980	2 years
Paul A. Kennedy [2]	September 1980	to	March 1981	7 months
Joseph M. McDonough [2]	March 1981	to	August 1981	6 months
Robert R. Spillane	August 1981	to	June 1985	4 years
Joseph M. McDonough [2]	July 1985	to	September 1985	3 months
Laval S. Wilson	September 1985	to	March 1990	4 years, 7 months
Joseph M. McDonough [2]	March 1990	to	June 1991	1 years, 4 months
Lois Harrison-Jones	July 1991	to	June 1995	4 years
Arthur W. Steller [2]	July 1995	to	September 1995	3 months
Thomas W. Payzant	October 1995	to	Present	6+ years

[1] In the 20 years from 1975 to 1995, 10 Superintendents served in Boston for an average tenure of two years each. Five of the 10 Superintendents served in an Acting capacity and none served a term longer than 16 months. [2] Denotes Acting Superintendent.

Source: Boston Public Schools, Office of the Superintendent

Prepared By: Boston Municipal Research Bureau





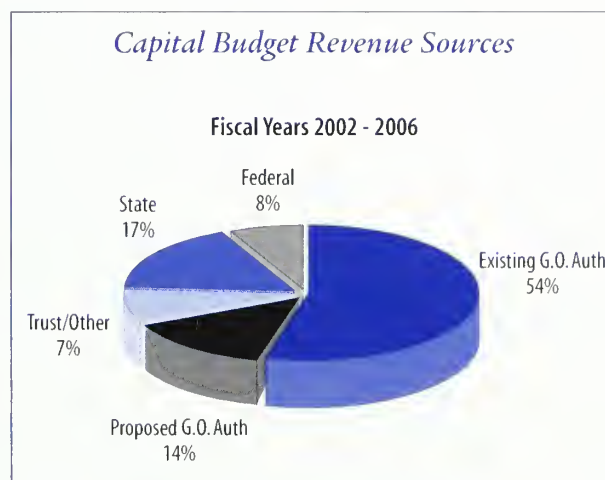


## CAPITAL PLANNING

Capital spending in Boston has grown significantly over the past six years, over two times faster than the operating budget. From fiscal 1995 to fiscal 2001, actual capital spending increased by 93.5% compared to a net growth of 37.7% in the operating budget. However, capital spending in fiscal 2001 decreased by 6.0% from the prior year. The capital needs of Boston are financed primarily through the issuance of long-term general obligation (GO) bonds for which the full faith and credit of the City is pledged. Boston periodically issues long-term debt for two purposes: (1) to finance the acquisition, construction, repair and renovation of city-owned buildings and equipment that provide public services and (2) to finance infrastructure improvements needed for the City's economic development. The City's net direct debt as of January 2001, which is gross debt less principal deemed payable from related revenues, was \$625.3 million. Indirect debt, consisting of Boston's share of the MBTA debt was \$155.6 million, bringing Boston's total direct and indirect net debt to \$780.9 million. That is an increase of \$215.6 million or 38.1% from 1995. The City is positioned to retire 37.8% of its debt over five years and 68.8% over ten years. The City's net direct debt per capita in January 2001 was \$1,126, up \$338 or 43.4% from 1995.

### THE CAPITAL PLAN

The City's capital plan is a five-year (FY 2002 - 2006) \$1.5 billion program designed to address a variety of infrastructure, economic development and public safety priorities. The City will finance 68.0% of the capital plan by issuing GO bonds with the balance of 32.0% funded by state and other external sources. Two departments account for 51.9% all debt, Public Works (\$450.0 million or 30.3%), and Boston Public Schools (\$320.9 million or 21.6%). School costs will be the dominant factor in the City's capital spending for the next few years as the City focuses on building three new schools, school technology and basic infrastructure. These capital plan figures do not include the \$157.8 million expected bond issuance for the City's portion of the Boston Convention and Exhibition Center (BCEC) project. Debt service requirements for this project will be met fully with new, dedicated revenue streams.



### DEBT ISSUANCE

The City has issued bonds 12 times since 1994. On nine occasions, the issues have been GO bonds and/or GO bond refunds. On three occasions, Bond Anticipation Notes (BANs) were issued. The City has adhered to its competitive bid process for issuing bonds since it was instituted in 1994. In 2001, Standard and Poor's and Fitch IBCA assigned the City an AA- bond rating, while Moody's Investors Service rated the City Aa2, the highest rating ever for the City. Boston received an upgrade in its bond rating on three occasions in the last five years.

### GROSS DEBT SERVICE

The growth of the City's debt from fiscal 1995 to fiscal 2002 is demonstrated by its actual debt service expenditures that have increased at almost twice the rate of total operating expenditures. During this period, actual debt service costs increased by 43.5% while total operating expenses increased by 24.5%. Actual debt service payments are the City's required payments from city funds for outstanding principal and interest costs for both long-term and short-term debt. A mainstay of the City's debt management policies is that debt service should not exceed 7% of general fund expenditures. The City's increasing capital expenditures, due in good part to school capital projects, have raised Boston's budgeted debt service to just below 7% in fiscal 2002 and may cause debt service to exceed the 7% standard in the following few years.

### SHORT-TERM BORROWING

The City is authorized to borrow through the issuance of short-term notes in anticipation of property taxes and other receipts. The City's strong financial position in recent years, combined with the fact that it collects state aid revenues and property taxes on a quarterly basis, have traditionally obviated the need to issue short-term notes in the form of Revenue Anticipation Notes (RANs) or BANs. The exception has been the issuance of BANs on three occasions since 1994. In fiscal years 1999 and 2000, Boston issued BANs totaling \$157.8 million for the purchase and preparation of land for the Boston Convention and Exhibition Center. These BANs are expected to be converted into long-term general obligation or special bonds in fiscal 2003.

**CAPITAL PLANNING**

*City of Boston Debt Statement as of January 1, 2001*  
*Figures in 000's*

<b>DIRECT DEBT</b>				
<u>Purpose For Which Issued</u>	<u>Gross Principal Amount [1]</u>	<u>Principal Amount Deemed Payable from Related Revenues [1]</u>	<u>Net Principal Amount</u>	<u>Percent of Total</u>
General Purposes	\$410,916	\$24,196	\$386,721	49.5%
Economic Development	9,042	0	9,042	1.2%
Parking [2]	78	0	78	0.0%
State Urban Development/ Relocation	32,317	0	32,317	4.1%
Schools [3]	126,581	75,949	50,632	6.5%
Public Buildings	63,208	0	63,208	8.1%
Public Works	74,208	0	74,208	9.5%
Cemeteries	622	247	375	0.0%
MWPAT [4]	11,788	3,110	8,678	1.1%
<b>Total [5]</b>	<b>\$728,760</b>	<b>\$103,501</b>	<b>\$625,259</b>	<b>80.1%</b>
<b>Net Direct Debt</b>			<b>\$625,259</b>	<b>80.1%</b>

<b>INDIRECT DEBT</b>				
<i>As of June 30, 2000</i>				
<u>Name of Related Entity</u>	<u>Principle Amount</u>	<u>Percent</u>	<u>Boston Share</u>	
			<u>Amount</u>	<u>Percent of Total</u>
MBTA	\$361,436	43.1%	\$155,598	
Boston Share of Indirect Debt			\$155,598	19.9%
<b>Total Net Direct &amp; Indirect Debt</b>			<b>\$780,857</b>	<b>100.0%</b>

[1] Includes revenues related to or derived from facilities on account of which the debt was incurred. Such revenues include: (i) the Boston Public Health Commission on account of general obligation debt attributable to projects undertaken on behalf of the former Department of Health and Hospitals; ii) state grants for school construction assistance pursuant to the Commonwealth's school construction aid program; (iii) cemetery receipts which are currently collected in the General Fund. [2] Pursuant to lease agreements between the City and various private parking operators, the City has traditionally received rentals from leased parking facilities in an annual amount in excess of the principal and interest requirements on City parking bonds. Such rentals are not, however, pledged to the payment of such bonds or otherwise restricted to such purpose. [3] Estimated figure. [4] As of Fiscal 2000, the Massachusetts Water Pollution Abatement Trust was officially added to the debt statement. [5] Does not include \$157.8 million of outstanding City of Boston Convention Center Loan, Act of 1997 Bond Anticipation Notes, nor the revenues generated from the hotel excise tax to cover their payment.

Source: Official Statement, City of Boston General Obligation Bonds, 2001 Series A, February 14, 2001

Prepared By: Boston Municipal Research Bureau

*City of Boston Selected Debt Standards*  
*Figures in 000's*

**RATE OF PRINCIPAL RETIREMENT**

*As of April 1, 2001*

<u>Fiscal Year End, June 30</u>	<u>Amount</u>	<u>Percentage Total Principal Amount Retired</u>
2001 - 2005	\$314,279	37.8%
2006 - 2010	257,826	31.0%
2011 - 2015	173,180	20.9%
2016 - 2020	85,095	10.3%
<b>Total</b>	<b>\$830,380</b>	<b>100.0%</b>

**DEBT RATIOS**

*As of January 1, 2001*

	<u>Amount</u>	<u>Per Capita [1]</u>	<u>Ratio to Assessed Value [2]</u>	<u>Debt Per Capita as a % of Personal Income Per Capita [3]</u>
Gross Direct Debt	\$728,760	\$1,312	1.4%	4.1%
Net Direct Debt	\$625,259	\$1,126	1.2%	3.3%
Net Direct and Indirect Debt	\$780,857	\$1,406	1.6%	4.1%

[1] Based on July 1999 Census Bureau estimate of 555,249 City of Boston population. [2] Assessed Property Value of \$50.49 billion as of January 1, 2001. [3] Suffolk County's 1996 per capita personal income is \$32,150, based on U.S. Department of Commerce Bureau of Economic Analysis.

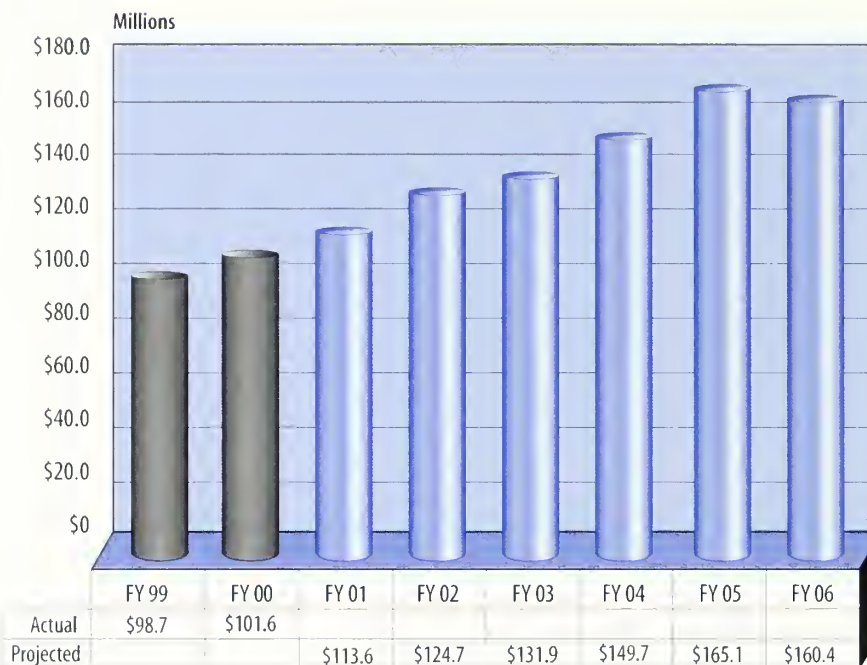
Source: City of Boston Official Statement, \$52,025,000 General Obligation Refunding Bonds, 2001 Series B, April 11, 2001; City of Boston Official Statement, \$120,000,000 General Obligation Bonds, 2001 Series A, February 14, 2001.

Prepared By: Boston Municipal Research Bureau

## CAPITAL PLANNING

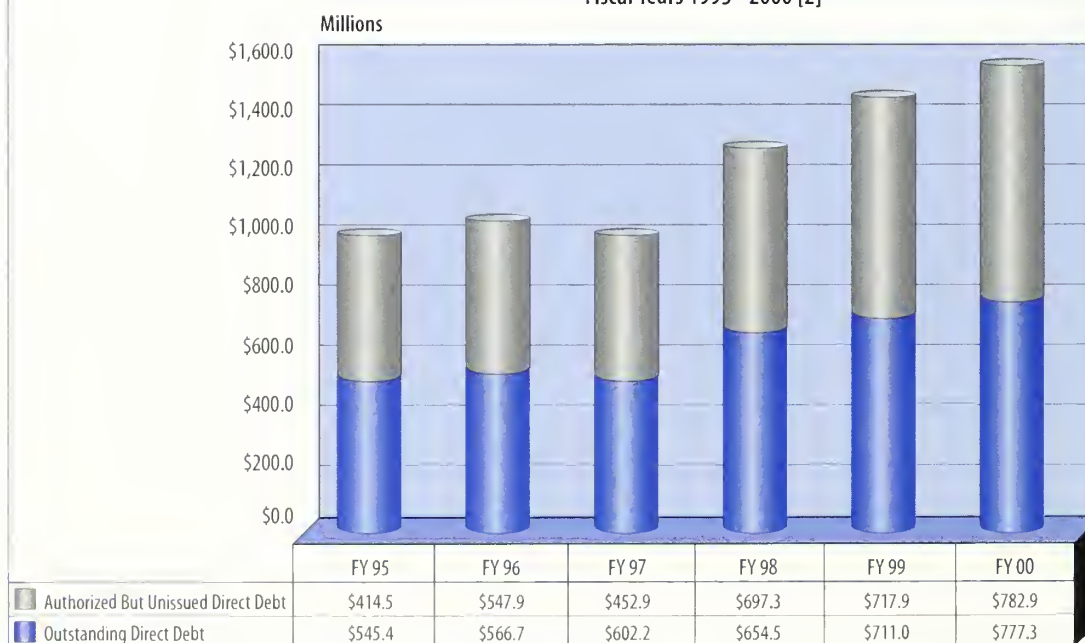
## City of Boston Actual and Projected Gross Debt Service Costs

Fiscal Years 1995 - 2000 [1]



## City of Boston Actual and Authorized City Debt

Fiscal Years 1995 - 2000 [2]



[1] Figures take into account the cost of servicing BANs for the Convention Center, as well as revenues generated from the hotel excise tax to cover their payment. As both the revenue and expenditure components are considered, the net effect of Convention Center activities on this data is zero. [2] Does not include \$157.8 million of outstanding City of Boston Convention Center Loan, Act of 1997 Bond Anticipation Notes.

Source: City of Boston Capital Plan, fiscal years 2002 - 2006; City of Boston Official Statement, \$120,000,000 General Obligation Bonds, 2001 Series A, February 14, 2001; City of Boston Official Statement, \$120,000,000 General Obligation Bonds, 2000 Series A, February 9, 2000

Prepared By: Boston Municipal Research Bureau



*City of Boston Bond and BAN Issues  
Fiscal Years 1995 - 2001 / Figures in 000's*

<u>Issue Date</u>	<u>Fiscal Year</u>	<u>Bond Type [1]</u>	<u>Type of Issuance</u>	<u>Amount Issued</u>	<u>True Interest Cost [2]</u>	<u>Interest Cost</u>	<u>Total Cost of Issue</u>
April 11, 2001	2001	Competitive	General Obligation Refunding Bonds	\$52,025	4.41%	\$20,698	\$72,723
February 1, 2001	2001	Competitive	Bond Anticipation Notes	25,000	3.55%	2,000	27,000
February 1, 2001	2001	Competitive	General Obligation Bonds	120,000	4.50%	49,404	169,404
February 1, 2000	2000	Competitive	General Obligation Bonds	120,000	5.49%	56,532	176,532
February 1, 2000	2000	Competitive	Bond Anticipation Notes	27,800	4.78%	3,195	30,995
May 1, 1999	1999	Competitive	Bond Anticipation Notes	130,000	3.77%	15,600	145,600
October 15, 1998	1999	Competitive	General Obligation Bonds	120,000	4.39%	51,058	171,058
April 15, 1998	1998	Competitive	General Obligation Bonds and Refunding Bonds	77,855	5.02%	36,404	114,261
January 15, 1998	1998	Competitive	General Obligation Bonds	90,000	4.48%	33,132	123,132
November 15, 1996	1997	Competitive	General Obligation Bonds	90,000	4.94%	36,562	126,562
October 15, 1995	1996	Competitive	General Obligation Bonds	75,000	5.29%	37,535	112,535
September 1, 1994	1995	Competitive	General Obligation Bonds	70,000	5.66%	37,074	107,074

*Bond and BAN Issues*

Fiscal Years 1995 - 2001



[1] Bond type refers to the process by which the City issued its bonds. Competitive bonds are issued through the selection of the lowest among several sealed bids received. Negotiated bonds are issued after the City chooses one firm to issue the bonds, which then negotiates and manages their issuance. [2] True interest cost is the percentage rate that measures the effective cost of a particular bond issue by discounting the total amount of debt service payments over the life of the bonds to the present value of the bond proceeds (par amount issued).

Source: City of Boston Treasury Department

Prepared By: Boston Municipal Research Bureau



**CAPITAL PLANNING**

*City of Boston Year End Debt Summary  
Fiscal Years 1995 - 2000 / Figures in 000's*

	<u>FY 95</u>	<u>FY 96</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99 [1]</u>	<u>FY 00 [1]</u>
Outstanding Direct Debt	\$545,355	\$566,745	\$602,225	\$654,520	\$711,020	\$777,269
Authorized But Unissued Direct Debt	\$414,452	\$547,884	\$452,851	\$697,283	\$717,873	\$782,961
Gross Debt Service	85,073	85,819	87,484	89,466	98,709	101,617
Debt Service As a Percent of Total General Fund Revenues, Transfers and Other Available Funds	5.9%	6.7%	6.3%	6.2%	6.4%	6.3%
Debt Service As a Percent of Total Net Tax Levy	12.9%	12.6%	11.7%	11.4%	12.0%	12.3%
Bond Issues	\$70,000	\$75,000	\$90,000	\$167,855	\$120,000	\$120,000

*City of Boston Actual Debt Service vs. Total Expenditures  
Fiscal Years 1995 - 2002 / Figures in 000's*

<u>Fiscal Year</u>	<u>Net Debt Service [2]</u>	<u>Variance Over Prior Year</u>	<u>Total City Spending</u>	<u>Variance Over Prior Year</u>	<u>Debt Service as a % of Total City Spending</u>
1995	\$84,880	-2.7%	\$1,423,057	4.3%	6.0%
1996	78,328	-7.7%	1,529,949	7.5%	5.1%
1997	79,011	0.9%	1,378,446	-9.9%	5.7%
1998	83,429	5.6%	1,438,794	4.4%	5.8%
1999	92,320	10.7%	1,541,680	7.2%	6.0%
2000	96,477	4.5%	1,615,656	4.8%	6.0%
2001	106,179	10.1%	1,721,156	6.5%	6.2%
Budget 2002	121,770	14.7%	1,771,456	2.9%	6.9%
<b>Change FY 95 - 02</b>	<b>43.5%</b>		<b>24.5%</b>		

[1] Does not include \$157.8 million of outstanding City of Boston Convention Center Loan, Act of 1997 Bond Anticipation Notes. [2] Debt service numbers differ from other tables in this section that use gross debt service and budgeted numbers.

Source: City of Boston Official Statement, \$120,000,000 General Obligation Bonds, 2000 Series A, February 9, 2000 and City of Boston Official Statement, \$120,000,000 General obligation Bonds, 2001 Series A, February 14, 2001; City of Boston Auditing Department, Annual Financial Reports and City of Boston FY 02 budget.

Prepared By: Boston Municipal Research Bureau

## CAPITAL PLANNING

*City of Boston Debt Service Requirements  
Fiscal Years 1999 - 2006 / Figures in 000's*

	<u>Actual FY 99</u>	<u>Actual FY 00</u>	<u>Projected FY 01</u>	<u>Projected FY 02</u>	<u>Projected FY 03</u>	<u>Projected FY 04</u>	<u>Projected FY 05</u>	<u>Projected FY 06</u>
<b>Gross Debt Service Requirements:</b>								
Bonded Debt								
Principal	\$63,500	\$67,140	\$75,594	\$82,013	\$87,441	\$97,190	\$104,235	\$99,397
Interest	35,209	34,477	37,990	42,662	44,503	52,531	60,859	\$60,963
<b>Total [1]</b>	<b>\$98,709</b>	<b>\$101,617</b>	<b>\$113,585</b>	<b>\$124,675</b>	<b>\$131,945</b>	<b>\$149,721</b>	<b>\$165,095</b>	<b>\$160,360</b>
<b>Less: Revenue Deemed Available From Related Sources</b>								
Parking Rentals	\$838	\$1,678	\$825	\$800	\$800	\$800	\$800	\$800
School Construction Assistance	13,330	17,088	18,932	18,834	18,772	18,317	25,285	24,332
Boston Medical Center	3,655	3,453	3,006	2,760	2,669	2,241	1,767	919
Boston Public Health Commission	2,240	1,959	2,107	2,053	1,929	1,769	1,157	732
Water & Sewer Payments	55	52	0	0	0	0	0	0
Room Occupancy Excise Fund [2]	0	5,565	6,660	4,060	6,312	11,939	11,613	11,288
Cemetery Funds	35	35	35	35	35	48	48	48
Gardner Street Landfill Subsidy	0	126	625	611	597	582	567	551
Anticipated Net Savings Due to 4/01 Refunding Issuance	N/A	0	0	929	58	298	190	68
Irrigation Project Reimbursement [3]	N/A	0	0	0	78	537	513	490
Accrued Interest	629	0	393	385	100	100	384	100
Premium	92	0	1,440	561	317	100	100	100
<b>Net Debt Service Requirements</b>	<b>\$77,835</b>	<b>\$71,661</b>	<b>\$79,562</b>	<b>\$93,646</b>	<b>\$100,278</b>	<b>\$112,990</b>	<b>\$122,671</b>	<b>\$120,933</b>
<b>Plus Interest On Temporary Loan Notes</b>								
Revenue Anticipation	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
Cost of Issuance	500	500	500	500	500	500	500	500
School BAN's	0	0	0	1,000	3,421	4,841	0	0
Convention Center BAN's [2]	0	5,565	6,660	4,059	6,312	0	0	0
<b>Total Net Debt Service Requirements</b>	<b>\$81,335</b>	<b>\$80,726</b>	<b>\$89,721</b>	<b>\$102,205</b>	<b>\$113,511</b>	<b>\$121,332</b>	<b>\$126,171</b>	<b>\$124,433</b>

[1] On February 1, 2000, the City issued \$120 million in General Obligation (GO) Bonds with a 20 year maturity and an average interest rate of 4.52%. In FY 02 - FY 06, figures assume GO debt issuance each year of \$100 million, with a 20 year maturity and average interest rate of 6.0%. [2] On May 1, 1999, the City issued \$130 million in BANs for the Convention Center at an interest rate of 4.0% which will mature on May 1, 2002. On February 1, 2000, the City issued \$27.8 million in BANs for the Convention Center at an interest rate of 5.25% which will mature on May 1, 2002. The City anticipates to roll over the BANs to fiscal 2003 and retire all outstanding Notes with the proceeds of the Convention Center Bonds to be issued during FY 03. [3] Project costs will be offset by the "Fund for Parks and Recreation."

Source: City of Boston fiscal 2001 Operating Budget, fiscal 2002 Operating Budget

Prepared By: Boston Municipal Research Bureau

**CAPITAL PLANNING**

*City of Boston Capital Expenditures  
Fiscal Years 1995 - 2001 / Figures in 000's*

<i>Department</i>	<i>FY 95</i>	<i>FY 96</i>	<i>FY 97</i>	<i>FY 98</i>	<i>FY 99</i>	<i>FY 00</i>	<i>FY 01</i>	<i>% Change FY 95 - 01</i>	<i>% Change FY 00 - 01</i>
School	\$13,513	\$32,657	\$21,528	\$64,057	\$48,024	\$70,828	\$57,312	324.1%	-19.1%
Public Works/Transportation	27,140	20,643	22,335	31,686	19,263	30,018	27,205	0.2%	-9.4%
Parks/Community Centers/Environment	6,818	9,163	16,272	18,724	6,917	13,454	18,487	171.1%	37.4%
BRA/EDIC	4,418	5,396	5,201	3,291	57,941	105,612	25,658	480.7%	-75.7%
Health & Hospitals/Public Health Commission	1,577	3,396	8,288	7,898	11,340	6,443	9,868	525.6%	53.1%
Police	3,254	21,789	25,534	21,300	2,838	2,739	5,893	81.1%	115.2%
Fire	3,210	1,009	4,216	1,213	4,961	3,556	3,005	-6.4%	-15.5%
Library	2,229	2,312	10,396	11,217	6,739	6,894	9,543	328.2%	38.4%
Property Management	6,280	6,293	8,134	5,433	1,651	1,753	1,292	-79.4%	-26.3%
Neighborhood Development (PFD)	2,232	3,295	756	5,483	3,877	4,663	5,283	136.7%	13.3%
Inspectional Services	0	99	0	1,407	779	173	712	N/A	310.7%
MIS	466	159	562	2,060	218	1,046	870	86.8%	-16.8%
Printing	0	67	141	35	465	0	60	N/A	N/A
Trust	432	0	230	0	0	0	0	-100.0%	N/A
Parking Facilities	0	0	266	0	0	0	0	N/A	N/A
Penal/Jail	0	0	0	0	0	0	0	N/A	N/A
Auditing	0	0	0	4,098	17,130	12,963	7,091	N/A	-45.3%
Cost of Issuance/Miscellaneous	0	162	460	172	0	704	347	N/A	-50.7%
<b>Sub-Total Capital Expenditures</b>	<b>\$71,568</b>	<b>\$106,440</b>	<b>\$124,317</b>	<b>\$178,072</b>	<b>\$182,144</b>	<b>\$260,846</b>	<b>\$172,626</b>	<b>141.2%</b>	<b>-33.8%</b>
New Inpatient Facility at BCH	\$13,152	\$0	\$0	\$0	\$0	\$0	\$0	-100.0%	N/A
<b>Capital Expenditures With Revenue Bond</b>	<b>\$84,720</b>	<b>\$106,440</b>	<b>\$124,317</b>	<b>\$178,072</b>	<b>\$182,144</b>	<b>\$260,846</b>	<b>\$172,626</b>	<b>103.8%</b>	<b>-33.8%</b>
<b>Less Grant Expenditures:</b>									
Public Work/Transportation	\$6,878	\$6,332	\$6,647	\$20,010	\$10,008	\$21,382	\$16,605	141.4%	-22.3%
Trust	432	23	230	0	0	0	0	-100.0%	N/A
Other Grants	0	1,024	3,858	11,904	6,249	3,905	5,801	N/A	48.5%
<b>Subtotal Grant Expenditures</b>	<b>\$7,310</b>	<b>\$7,378</b>	<b>\$10,734</b>	<b>\$31,914</b>	<b>\$16,257</b>	<b>\$25,287</b>	<b>\$22,406</b>	<b>206.5%</b>	<b>-11.4%</b>
<b>Capital Expenditures Net of Grants &amp; BCH</b>	<b>\$64,258</b>	<b>\$99,061</b>	<b>\$113,583</b>	<b>\$146,158</b>	<b>\$165,887</b>	<b>\$235,559</b>	<b>\$150,221</b>	<b>133.8%</b>	<b>-36.2%</b>
New School Construction	\$0	\$0	\$0	\$0	\$0	\$0	\$4,221	N/A	N/A
Boston Convention & Exhibition Center	\$0	\$0	\$0	\$237	\$55,591	\$103,297	\$21,666	N/A	79.0%
<b>Capital Expenditures Net of Grants, BCH, &amp; BCEC</b>	<b>\$64,258</b>	<b>\$99,061</b>	<b>\$113,583</b>	<b>\$145,921</b>	<b>\$110,296</b>	<b>\$132,261</b>	<b>\$124,334</b>	<b>93.5%</b>	<b>-6.0%</b>

*City of Boston Current Fixed Asset Inventory [1]  
as of October 2001*

	<u>Totals</u>		<u>Totals</u>
<b>Schools</b>		<b>Municipal and Basic Services</b>	
Schools	123	City Hall	1
Administrative and Support	4	Municipal Buildings	12
		Maintenance and Operations	12
<b>Libraries (Includes Library Trust Owned)</b>		<b>Recreational</b>	
Neighborhood Branches	25	Community/Recreational Facilities	42
Main Branch - Johnson & McKim	1	(Includes 20 Located In School Buildings, 4 Owned By Trusts)	
Book Storage Facilities	2		
<b>Police</b>		<b>Parks, Playgrounds &amp; Cemeteries</b>	
Headquarters	1	Acres Open Space, Including:	2,200
Area and Neighborhood Stations	11	Parks, Parkways and Playgrounds	185
Support Facilities	5	Historic Cemeteries	16
<b>Fire</b>		Active Cemeteries	3
Headquarters	1	Golf Courses	2
Fire Stations	34	Field Houses	14
Support Facilities	3	Stadium	1
<b>Historic and Other</b>		<b>Public Ways, Transportation &amp; Utilities</b>	
Old State House		Miles of Roadways	785
Faneuil Hall		Vehicular Bridges (Including 4 Drawbridges)	33
Parkman House (Trust Owned)		Pedestrian Bridges	6
Abiel Smith School		Streetlights	42,329
Strand Theatre		Traffic Signals	726
Long Island Hospital Campus		<b>Tax-Foreclosed Properties</b>	
5 Surplus Properties		Residential Buildings	54
		Commercial and/or Mixed-Use Buildings	51
		Parcels of Land	2,762

[1] List includes city-owned structures only. Does not include structures owned by entities closely related to the City, such as the BRA or buildings owned by the Public Health Commission.

Source: City of Boston Office of Budget Management

Prepared By: Boston Municipal Research Bureau

*City of Boston Bond Ratings  
1973 - 2001*

YEAR	Moody's		Standard & Poor's		Fitch IBCA [2]	
	DATE	RATING	DATE	RATING	DATE	RATING
1973		Baa1		A		
1974	May 24	A		A		
1975		A		A		
1976	January 27	Baa	September 23	A-		
1977		Baa		A-		
1978		Baa		A-		
1979		Baa		A-		
1980		Baa	December 2	BBB+		
1981	March 27	Rate w/d [1]		BBB+		
	July 8	Ba				
1982		Ba		BBB+		
1983	January 12	Ba1		BBB+		
1984		Ba1		BBB+		
1985	April 19	Baa		BBB+		
1986		Baa		BBB+		
1987	April 30	Baa1	February 13	A-		
1988	April 19	A		A-		
1989		A	February 14	A		
1990		A		A		
1991		A		A		
1992		A		A		
1993		A		A		
1994		A		A		
1995		A	September 27	A+		
1996	November 11	A1		A+		
1997		A1		A+		
1998	October 8	Aa3		A+	October 8	AA-
1999		Aa3		A+		AA-
2000	February 9	Aa3	February 9	AA-	February 9	AA-
2001	February 14	Aa2	February 14	AA-	February 14	AA-

[1] Rate withdrawn in response to passage of Proposition 2<sup>1/2</sup>. [2] Fitch IBCA issued their first rating in October of 1998.

Source: Moody's Investors Service, Inc., Standard & Poor's Corporation and Fitch IBCA

Prepared By: Boston Municipal Research Bureau







*City of Boston · One City Hall Square · Boston, Massachusetts 02201*  
*Telephone: 617-635-4000 · Web: <http://www.ci.boston.ma.us/>*

### **MAYOR: TERM OF OFFICE FOUR YEARS - EXPIRES 1/02**

Mayor:	The Honorable Thomas M. Menino	617-635-3151
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### **CITY COUNCIL: TERM OF OFFICE TWO YEARS - EXPIRES 1/02**

General:		617-635-3040
At Large:	Councilor Peggy Davis-Mullen	617-635-4220
	Councilor Michael Flaherty	617-635-4205
	Councilor Stephen J. Murphy	617-635-4376
	Councilor Francis M. Roache	617-635-3115
District 1	Councilor Paul J. Scapicchio	617-635-3200
District 2	Councilor James M. Kelly	617-635-3203
District 3	Councilor Maureen E. Feeney	617-635-3455
District 4	Councilor Charles C. Yancey, President	617-635-3131
District 5	Councilor Daniel F. Conley	617-635-4210
District 6	Councilor Maura A. Hennigan	617-635-4217
District 7	Councilor Charles Turner	617-635-3510
District 8	Councilor Michael P. Ross	617-635-4225
District 9	Councilor Brian Honan	617-635-3113
City Clerk	Rosaria Salerno	617-635-4600
Council Staff Director	Ann Hess	617-635-3625

### **MAYOR'S CABINET**

Chief Economic Development Officer	Mark Maloney	617-918-4201
Chief Financial Officer	Edward J. Collins, Jr.	617-635-3327
Chief Operating Officer	Dennis A. DiMarzio	617-635-4479
Chief of Basic City Services	Michael J. Galvin	617-635-4100
Chief of Education, Superintendent	Thomas W. Payzant	617-635-9050
Chief of Environmental Services	Andrea d'Amato	617-635-3425
Chief of Housing	Charlotte Golar Richie	617-635-4352
Chief of Human Services	Juanita Brooks Wade	617-635-3446
Chief of Public Health	John Auerbach	617-534-5264
Chief of Public Housing	Sandra Henriquez	617-988-4124
Chief of Staff	Vacant	617-635-3158
Corporation Counsel	Merita A. Hopkins	617-635-4017
Deputy Chief of Staff	Julie Burnes	617-635-2855
Fire Commissioner	Paul A. Christian	617-343-4680
Intergovernmental Relations Director	Howard P. Leibowitz	617-635-3817
Neighborhood Services Director	Michael Kineavy	617-635-4624
Police Commissioner	Paul F. Evans	617-343-4500
Policy & Planning Advisor	Peter Welsh	617-625-3174
Press Secretary	Carole Brennan	617-343-4461

### **DEPARTMENTS**

Administrative Services	Dennis A. DiMarzio, <i>Director</i>	617-635-4479
Assessing	Ronald W. Rakow, <i>Commissioner</i>	617-635-4264
Auditing	Sally Degan Giora, <i>City Auditor</i>	617-635-4671
Boston Housing Authority	Sandra Henriquez, <i>Administrator</i>	617-988-4124
Boston Public Library	Bernard Margolis, <i>President</i>	617-536-5400
Boston Redevelopment Authority	Mark Maloney, <i>Director</i>	617-918-4201
Budget Management Office	Lisa Signori, <i>Director</i>	617-635-3870
Cable Communications	Michael Lynch, <i>Director</i>	617-635-3112
Capital Budgeting - OBM	Roger McCarthy, <i>Director</i>	617-635-3493
Community Centers	Evelyn Riesenbergh, <i>Executive Director</i>	617-635-4920
Consumer Affairs & Licensing	Patricia A. Malone, <i>Director</i>	617-635-3834
Cultural Affairs	Esther Kaplan, <i>Director</i>	617-635-3245
Economic Development & Ind. Corp.	Edward DeMore, <i>Chief Operating Officer</i>	617-635-3342

# DIRECTORY

Elderly Commission  
 Election  
 Emergency Medical Services (EMS)  
 Emergency Shelter  
 Environment  
 Finance Commission  
 Fire  
 Health Insurance  
 Human Resources  
 Human Rights Commission  
 Inspectional Services  
 Intergovernmental Relations  
 Jobs & Community Services  
 Labor Relations  
 Law  
 Licensing Board  
 Mayor's Office  
 Minority/Women Business Enterprises  
 Neighborhood Development (DND)  
 Neighborhood Development Services  
 New Bostonians  
 Office of Business Development  
 Office of Children & Families  
 Parks and Recreation  
 Persons With Disabilities  
 Police  
 Press Office  
 Printing/Graphic Arts  
 Property Management  
 Public Health Commission  
 Public Works  
 Purchasing  
 Registry Division  
 Rental Housing Resource Center  
 Retirement Board  
 Safe Neighborhood Youth Fund  
 Special Events & Tourism  
 Transportation  
 Treasury  
 Trust Office  
 Veterans Services  
 Women's Commission  
 Workers Compensation  
 24 Hour Services

## Departments Continued

Joyce Williams, *Commissioner* 617-635-4250  
 Nancy Lo, *Chairman* 617-635-3356  
 Peter Mayer, M.D., *Executive Director* 617-343-1400  
 Kelley A. Cronin, *Executive Director* 617-635-4507  
 Antonia Pollak, *Director* 617-635-3426  
 Jeffrey W. Conley, *Executive Director* 617-635-2202  
 Paul A. Christian, *Commissioner* 617-343-3610  
 Eugene Pastore, *Director* 617-635-4570  
 Vivian Leonard, *Director* 617-635-4140  
 Victoria L. Williams, *Director* 617-635-4408  
 Kevin Joyce, *Commissioner* 617-635-5300  
 Howard P. Leibowitz, *Director* 617-635-3817  
 Connie Doty, *Director* 617-918-5252  
 Michael Reagan, *Director* 617-635-4525  
 Merita A. Hopkins, *Corporation Counsel* 617-635-4017  
 Daniel F. Pokaski, *Chair* 617-635-4170  
 Joanne Wallace, *Scheduler* 617-635-3274  
 Brooke E. Woodson, *Director* 617-635-4084  
 Charlotte Golar Richie, *Director* 617-635-4352  
 Michael Kineavy, *Director* 617-635-4624  
 Cheng Imm Tan, *Director* 617-635-2980  
 Andre Porter, *Director* 617-635-2000  
 Juanda Johnson Taylor, *Director* 617-635-2130  
 Justine M. Liff, *Commissioner* 617-635-4989  
 Steven Spinetto, *Commissioner* 617-635-3682  
 Paul F. Evans, *Commissioner* 617-343-4500  
 Carole Brennan, *Director* 617-343-4461  
 Paul Dennehy, *Director* 617-635-3700  
 Michael J. Galvin, *Commissioner* 617-635-4100  
 John Auerbach, *Executive Director* 617-534-5264  
 Joseph F. Casazza, *Commissioner* 617-635-2497  
 William Hannon, *Director* 617-635-3700  
 Judith A. McCarthy, *Registrar* 617-635-4175  
 Albert Lombardi, Jr., *Administrator* 617-635-3653  
 Donna Mueller, *Executive Officer* 617-635-4310  
 Cuong Hoang, *Director* 617-635-2258  
 Cecily Nuzzo Foster, *Director* 617-635-4447  
 Andrea d'Amato, *Commissioner* 617-635-3075  
 Vivian Leo, *First Assistant Treasurer* 617-635-4140  
 Robert Fleming, *Executive Secretary* 617-635-3414  
 Thomas B. Materazzo, *Commissioner* 617-635-3039  
 Marie Turley, *Director* 617-635-4427  
 Linda T. Kelly, *Director* 617-635-3193  
 Geraldine Cuddy, *Director* 617-635-3893

## OTHER BOSTON, COUNTY, FEDERAL & STATE OFFICES

Administration and Finance - MA  
 Bureau of Labor Statistics - US  
 Census Bureau - US  
 Department of Education - MA  
 Department of Revenue - MA  
 Department of Revenue - Local Serv. - MA  
 Massachusetts Employment & Training  
 Massachusetts Port Authority - MA  
 Massachusetts Water Resource Auth.  
 Registry of Deeds, Suffolk County  
 Sheriff's Office, Suffolk County  
 Water & Sewer Commission - Boston

Stephen Crosby, *Secretary* 617-727-2040  
 Denis McSweeney, *Regional Commissioner* 617-565-2327  
 Arthur Dukakis, *Regional Director* 617-424-0510  
 David P. Driscoll, Ph.D., *Commissioner* 781-338-3000  
 Bernard F. Crowley, Jr. (Acting), *Commissioner* 617-626-2201  
 Joseph J. Chessey, *Deputy Commissioner* 617-626-2300  
 John A. King, *Director* 617-626-5400  
 Thomas Kinton, (Acting) *Executive Director* 617-428-2800  
 Frederick A. Laskey, *Director* 617-242-6000  
 James C. Doyle (Acting), *Register* 617-788-8575  
 Richard J. Rouse, *Sheriff* 617-635-1000  
 Vincent G. Mannering, *Executive Director* 617-330-9400

*Boston Public Schools • 26 Court Street • Boston, Massachusetts 02108*  
*Telephone: 617-635-9000 • Web: <http://boston.k12.ma.us/>*

### SCHOOL COMMITTEE: APPOINTED TO FOUR YEAR STAGGERED TERMS

Term Expires: January, 2002	Elizabeth Reilinger, Ph.D., <i>Chairperson</i>	617-635-9014
Term Expires: January, 2003	Alfreda Harris, <i>Vice-Chairperson</i>	617-635-9014
Term Expires: January, 2004	Angel A. Amy Moreno, Ph.D.	617-635-9014
Term Expires: January, 2002	Robert Gittens	617-635-9014
Term Expires: January, 2005	Susan Naimark	617-635-9014
Term Expires: January, 2004	Marchelle Raynor	617-635-9014
Term Expires: January, 2003	William Spring	617-635-9014

Executive Secretary	Christopher Horan	617-635-9014
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### ADMINISTRATION

Superintendent	Thomas W. Payzant, Ed.D.	617-635-9050
Chief of Staff	Kenneth G. Caldwell	617-635-9055
Chief Operating Officer	Michael G. Contompasis	617-635-9643
Deputy Superintendent for Teaching & Learning	Timothy F. C. Knowles	617-635-9400
Deputy Superintendents for Clusters & Schools Leaders (3)	Sheila Brown, Julliette Johnson and Janet Williams	617-635-9231
Chief Financial Officer	John P. McDonough	617-635-9247
Adult Education & Summer School	Anthony Dilesio, <i>Director</i>	617-635-9827
Bilingual Ed & Language Services	Nydia Mendez, <i>Director</i>	617-635-9435
Boston Compact	Edward Dooley, <i>Executive Director</i>	617-635-9060
Budget	James McIntyre, <i>Director</i>	617-635-9580
Business Services	Ronan Fitzpatrick, <i>Manager</i>	617-635-9490
Center for Leadership Development	George Cox, <i>Director</i>	617-635-8888
Communications	John Dorsey (Acting), <i>Director</i>	617-635-9265
Curriculum & Instruct. Practices	Sidney Smith, <i>Director</i>	617-635-9413
Development (Grants)	Charlotte Harris, <i>Director</i>	617-635-9685
Equity	Barbara Fields, <i>Senior Officer</i>	617-635-9650
Facilities Management	Robert R. Roy, <i>Director</i>	617-635-9129
Food Service	Helen Mont-Ferguson, <i>Director</i>	617-635-9144
Hearings and Appeals	Joseph J. Smith, <i>Director</i>	617-635-9614
Human Resources	Ray F. Shurtleff, <i>Director</i>	617-635-9610
Implementation	John M. Halloran, <i>Senior Officer</i>	617-635-9501
Labor Relations	Virginia Tisei, <i>Director</i>	617-635-1577
Legal Advisor	Peter Kelley, <i>Legal Advisor</i>	617-635-9320
Medical Services	Linda Grant, M.D., <i>Director</i>	617-635-8030
Ombudsperson	Maureen Lumley, <i>Ombudsperson</i>	617-635-6995
Operations Support	Mary-Ellen Cafferty, <i>Team Leader</i>	617-635-9005
Parent Support Services	Donna Lashus, <i>Team Leader</i>	617-635-9660
Pilot Schools	Albert Holland, <i>Liaison</i>	617-635-9331
Research, Assessment & Evaluation	Maryellen Donahue, <i>Director</i>	617-635-9450
Security	John Disco, <i>Chief</i>	617-635-8000
Student Support Services	Carolyn Riley, <i>Director</i>	617-635-8030
Transportation	Richard C. Jacobs, <i>Director</i>	617-635-9520
Unified Student Supp. Services (SPED)	Dr. Pia Durkin, <i>Team Leader</i>	617-635-8599
Vocational Education	Oneida Fox Royce, <i>Business Liaison</i>	617-635-8970



**DIRECTORY**

*Commonwealth of Massachusetts · The State House · Boston, Massachusetts 02133*  
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**CONSTITUTIONAL OFFICERS: TERMS OF OFFICE FOUR YEARS - ENDS 1/03**

Acting Governor	Her Excellency Jane Swift	617-727-9173
Treasurer and Receiver-General	The Honorable Shannon P. O'Brien	617-367-6900
Attorney General	The Honorable Thomas F. Riley	617-727-2200
Auditor	The Honorable A. Joseph DeNucci	617-727-2075
Secretary Of State	The Honorable William F. Galvin	617-727-7030

**STATE SENATORS FOR BOSTON: TERMS OF OFFICE FOR TWO YEARS - ENDS 1/03**

1st Suffolk - Vacant	Final election to be held on February 12, 2002	
Suffolk-Middlesex	The Honorable Robert E. Travaglini	617-722-1634
Middlesex-Suffolk-Essex	The Honorable Thomas F. Birmingham, President	617-722-1500
2nd Suffolk	The Honorable Diane Wilkerson	617-722-1673
Suffolk & Norfolk	The Honorable Marian Walsh	617-722-1348
Suffolk & Norfolk	The Honorable Brian A. Joyce	617-722-1643
Middlesex-Suffolk	The Honorable Steven A. Tolman	617-722-1280
Senate Clerk	Patrick F. Scanlan	617-722-1276

**STATE REPRESENTATIVES FOR BOSTON: TERMS OF OFFICE TWO YEARS - ENDS 1/03**

1st Suffolk	The Honorable Anthony Petrucci	617-722-2900
2nd Suffolk	The Honorable Eugene L. O'Flaherty	617-722-2370
3rd Suffolk	The Honorable Salvatore F. DiMasi	617-722-2300
4th Suffolk	The Honorable John A. Hart, Jr.	617-722-2460
5th Suffolk	The Honorable Marie St. Fleur	617-722-2060
6th Suffolk	The Honorable Shirley Owens-Hicks	617-722-2256
7th Suffolk	The Honorable Gloria L. Fox	617-722-2692
8th Suffolk	The Honorable Paul Demakis	617-772-2460
9th Suffolk	The Honorable Byron Rushing	617-722-2637
10th Suffolk	The Honorable David T. Donnelly	617-722-2396
11th Suffolk	The Honorable Elizabeth A. Malia	617-722-2090
12th Suffolk	The Honorable Thomas M. Finneran, Speaker	617-722-2500
13th Suffolk	The Honorable Martin J. Walsh	617-722-2188
14th Suffolk	The Honorable Angelo M. Scaccia	617-722-2692
15th Suffolk	The Honorable Kevin W. Fitzgerald	617-722-2250
16th Suffolk	The Honorable Kathi-Anne Reinstein	617-722-2430
17th Suffolk	The Honorable Kevin G. Honan	617-722-2692
18th Suffolk	The Honorable Brian Paul Golden	617-722-2070
19th Suffolk	The Honorable Robert Deleo	617-722-2410
House Clerk	Steven T. James	617-722-2356

**U.S. SENATORS: TERMS OF OFFICE SIX YEARS**

Term Expires: January, 2007	The Honorable Edward M. Kennedy 2400 JFK Federal Building Boston, MA 02203	617-565-3170
Term Expires: January, 2002	The Honorable John F. Kerry One Bowdoin Square, 10th Floor Boston, MA 02114	617-565-8519

**U.S REPRESENTATIVES FOR BOSTON: TERM OF OFFICE TWO YEARS - ENDS 1/02**

District 8	The Honorable Michael E. Capuano 110 First Street Cambridge, MA 02141	617-621-6208
District 9	The Honorable Stephen F. Lynch 235 Cannon House Office Building Washington, D.C. 20515	202-225-8273



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